Transaction in Own Shares

23 September, 2025

â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢ â€¢

Shell plc (the â€˜Companyâ€™) announces that on 23 September, 2025 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

Date of purchase	Number of Shares purchased	Highest price paid	Lowest price paid	Volume weighted average price paid per share	Venue	Currency
23/09/2025	150,291	Â£26.6200	Â£26.1900	Â£26.3865	LSE	GBP
23/09/2025	112,662	Â£26.6200	Â£26.1900	Â£26.3893	Chi-X (CXE)	GBP
23/09/2025	112,047	Â£26.6200	Â£26.1900	Â£26.4077	BATS (BXE)	GBP
23/09/2025	229,000	â‚¬30.6700	â‚¬30.1750	â‚¬30.3717	XAMS	EUR
23/09/2025	141,000	â‚¬30.6700	â‚¬30.1750	â‚¬30.3809	CBOE DXE	EUR
23/09/2025	-	-	-	-	TQEX	EUR

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 31 July 2025.

In respect of this programme, HSBC Bank plc will make trading decisions in relation to the securities independently of the Company for a period from 31 July 2025 up to and including 24 October 2025.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Companyâ€™s general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Companyâ€™s general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 9 of the UK Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes (â€œEU MARâ€) and EU MAR as â€œonshoredâ€ into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time (â€œUK MARâ€) and the Commission Delegated Regulation (EU) 2016/1052 (the â€œEU MAR Delegated Regulationâ€) and the EU MAR Delegated Regulation as â€œonshoredâ€ into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by HSBC Bank plc on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries

Media: International +44 (0) 207 934 5550; U.S. and Canada: https://www.shell.us/about-us/news-and-insights/media/submit-an-inquiry.html

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuerâ€™s own shares

Attachment

- Shell RNS (Extended) 20250923