

Tavistock Investments Plc
("Tavistock" or the "Company")

**Transfer of Shares from treasury to the EBT
and
Total Voting Rights**

25 September 2025

Tavistock announces that, in connection with the operation of the Company's employee share plans, 55,925,000 ordinary shares of 1 pence each in the Company ("Ordinary Shares") have been transferred from treasury to the Tavistock Investments plc Employee Benefit Trust (the "EBT"). Ordinary Shares held by the EBT will be used to satisfy exercises of certain awards granted to participants under the Company's share option schemes.

Following the above transaction, the Company now has 560,429,005 Ordinary Shares in issue, of which 63,573,780 Ordinary Shares are currently held by the Company as treasury shares.

Therefore, the total number of Ordinary Shares in issue excluding treasury shares and also the total number of voting rights in the Company is 496,855,225.

ENDS

For further information:

Tavistock Investments Plc
Brian Raven
Oliver Cooke

Tel: 01753 867000

Allenby Capital Limited
(Nominated adviser and broker)
Corporate Finance:
Nick Naylor, Daniel Dearden-Williams
Sales and Corporate Broking:
Tony Quirke

Tel: 020 3328 5656

Flagstaff Communications
(PR)

Tim Thompson
Alison Alfrey
Anna Probert

tavistock@flagstaffcomms.com
[Tel: 0207 129 1474](tel:02071291474)

About Tavistock Investments Plc

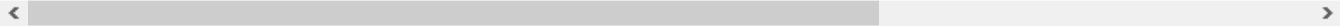
Tavistock Investments is a specialist wealth and asset management company focused on meeting the specific needs of private investors and differentiated by its commitment to excellence and revolutionary thinking.

Within the group, Tavistock Private Client has been recognised many times for excellent advice services to higher net worth individuals, winning multiple industry awards. It also operates an employee benefits business and educational finance portal, 'Tell Me How'. Tavistock Asset Management, augmented by the recent acquisition of Alpha Beta Partners, delivers institutional portfolio management services at a retail price, so that clients benefit from collective buying power, as well as competitive dealing charges. It has a range of diversified, multi-asset mandates with risk profile, levels of active management and portfolio structures tailored to suit client needs. The third element of wealth management, Tavistock Protect, provides clients with a comprehensive range of life insurance and critical illness policies and will shortly be expanding into the mortgage market.

Tavistock was founded by Chief Executive Brian Raven, who has been involved in financial services since 2010 and has a wealth of commercial experience. Together with Chairman, Oliver Cooke, he founded Card Clear Plc in 1991 to combat the fraudulent use of plastic payment cards and led it to an AIM listing in 1998. They then developed a group focused on UK health and fitness sector loyalty schemes, before Brian invested in the financial services sector in 2010, later launching Tavistock, along

with Oliver, and listing it on AIM in 2013.

Tavistock commenced its restructuring by disposing of its UCITS funds and investment team in 2021 and its network of self-employed IFAs in November 2024, generating more than £30m and £37.5m respectively. These transactions provided significant working and development capital for the Group, allowing it to optimise the balance of regulatory risk and commercial reward for the benefit of its shareholders.



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