

Share awards under the Company's Performance Share Plan ("PSP")

1	Details of the person discharging managerial responsibilities / person closely associated							
a)	Name	David Lockwood						
2	Reason for the notification							
a)	Position/status	Chief Executive Officer						
b)	Initial notification /Amendment	Initial notification						
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor							
a)	Name	Babcock International Group PLC						
b)	LEI	213800TSKOLX4EU6L377						
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted							
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 60p GB0009697037						
b)	Nature of the transaction	Award of shares under the Company's Performance Share Plan (PSP)						
c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th> <th>Volume(s)</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td>187,235</td> </tr> <tr> <td></td> <td></td> </tr> </tbody> </table>	Price(s)	Volume(s)	Nil	187,235		
Price(s)	Volume(s)							
Nil	187,235							
d)	Aggregated information - Aggregated volume - Price	N/A Nil						
e)	Date of the transaction	29 September 2025						
f)	Place of the transaction	London						

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	David Mellors				
2	Reason for the notification					
a)	Position/status	Chief Financial Officer				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Babcock International Group PLC				
b)	LEI	213800TSKOLX4EU6L377				
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a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 60p GB0009697037				
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c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th> <th>Volume(s)</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td>103,652</td> </tr> </tbody> </table>	Price(s)	Volume(s)	Nil	103,652
Price(s)	Volume(s)					
Nil	103,652					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	John Howie

2	Reason for the notification					
a)	Position/status	Chief Corporate Affairs Officer				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Babcock International Group PLC				
b)	LEI	213800TSKOLX4EU6L377				
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c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th> <th>Volume(s)</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td>56,515</td> </tr> </tbody> </table>	Price(s)	Volume(s)	Nil	56,515
Price(s)	Volume(s)					
Nil	56,515					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Harry Holt
2	Reason for the notification	
a)	Position/status	Chief Executive, Nuclear
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	

a)	Name	Babcock International Group PLC					
b)	LEI	213800TSKOLX4EU6L377					
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted						
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 60p GB0009697037					
b)	Nature of the transaction	Award of shares under the Company's Performance Share Plan (PSP)					
c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>Nil</td><td>61,011</td></tr></table>		Price(s)	Volume(s)	Nil	61,011
Price(s)	Volume(s)						
Nil	61,011						
d)	Aggregated information - Aggregated volume - Price	N/A Nil					
e)	Date of the transaction	29 September 2025					
f)	Place of the transaction	London					

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Tom Newman
2	Reason for the notification	
a)	Position/status	Chief Executive, Land
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Name	Babcock International Group PLC
b)	LEI	213800TSKOLX4EU6L377
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted	

a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 60p GB0009697037					
b)	Nature of the transaction	Award of shares under the Company's Performance Share Plan (PSP)					
c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>Nil</td><td>57,800</td></tr></table>		Price(s)	Volume(s)	Nil	57,800
Price(s)	Volume(s)						
Nil	57,800						
d)	Aggregated information - Aggregated volume - Price	N/A Nil					
e)	Date of the transaction	29 September 2025					
f)	Place of the transaction	London					

1	Details of the person discharging managerial responsibilities / person closely associated						
a)	Name	Neal Misell					
2	Reason for the notification						
a)	Position/status	Chief Executive, Mission Systems					
b)	Initial notification /Amendment	Initial notification					
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor						
a)	Name	Babcock International Group PLC					
b)	LEI	213800TSKOLX4EU6L377					
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Price(s)	Volume(s)						
Nil	51 378						

		1,000	01,000
d)	Aggregated information		
	- Aggregated volume	N/A	
	- Price	Nil	
e)	Date of the transaction	29 September 2025	
f)	Place of the transaction	London	

1	Details of the person discharging managerial responsibilities / person closely associated						
a)	Name	Jack Borrett					
2	Reason for the notification						
a)	Position/status	Group Company Secretary & General Counsel					
b)	Initial notification /Amendment	Initial notification					
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor						
a)	Name	Babcock International Group PLC					
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a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 60p GB0009697037					
b)	Nature of the transaction	Award of shares under the Company's Performance Share Plan (PSP)					
c)	Price(s) and volume(s)	<table border="1"> <tr> <td>Price(s)</td> <td>Volume(s)</td> </tr> <tr> <td>Nil</td> <td>42,386</td> </tr> </table>		Price(s)	Volume(s)	Nil	42,386
Price(s)	Volume(s)						
Nil	42,386						
d)	Aggregated information						
	- Aggregated volume	N/A					
	- Price	Nil					

e)	Date of the transaction	29 September 2025
f)	Place of the transaction	London

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Donna Sinnick				
2	Reason for the notification					
a)	Position/status	Chief Delivery Officer				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Babcock International Group PLC				
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Price(s)	Volume(s)					
Nil	42,386					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
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	Associated					
a)	Name	Louise Atkinson				
2	Reason for the notification					
a)	Position/status	Chief People Officer				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Babcock International Group PLC				
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Price(s)	Volume(s)					
Nil	42,386					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Roger O'Callaghan
2	Reason for the notification	
a)	Position/status	Chief Executive, South Africa
b)	Initial notification /Amendment	Initial notification

3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
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c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>Nil</td><td>30,528</td></tr></table>	Price(s)	Volume(s)	Nil	30,528
Price(s)	Volume(s)					
Nil	30,528					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Pierre Basquin
2	Reason for the notification	
a)	Position/status	Chief Executive, Aviation
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Name	Babcock International Group PLC
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c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>Nil</td><td>31,368</td></tr></table>	Price(s)	Volume(s)	Nil	31,368
Price(s)	Volume(s)					
Nil	31,368					
d)	Aggregated information - Aggregated volume - Price	N/A Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Nick Hine
2	Reason for the notification	
a)	Position/status	Chief Executive, Marine
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
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c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>Nil</td><td>57,800</td></tr></table>	Price(s)	Volume(s)	Nil	57,800
Price(s)	Volume(s)					
Nil	57,800					
d)	Aggregated information					
	- Aggregated volume	N/A				
	- Price	Nil				
e)	Date of the transaction	29 September 2025				
f)	Place of the transaction	London				

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Andrew Cridland				
2	Reason for the notification					
a)	Position/status	Chief Executive, Australasia				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Babcock International Group PLC				
b)	LEI	213800TSKOLX4EU6L377				
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b)	Nature of the transaction					
c)	Price(s) and volume(s)	<table border="1"> <tr> <td>Price(s)</td> <td>Volume(s)</td> </tr> <tr> <td>Nil</td> <td>38,826</td> </tr> </table>	Price(s)	Volume(s)	Nil	38,826
Price(s)	Volume(s)					
Nil	38,826					
d)	Aggregated information					
	- Aggregated volume	N/A				

	- Aggregated volume	N/A
	- Price	Nil
e)	Date of the transaction	29 September 2025
f)	Place of the transaction	London

Amina Olatunji
Company Secretarial Department

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