

10 October 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 09 October 2025 it purchased for cancellation the following number of ordinary shares of 1^{17/200} pence each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	09 October 2025
Total number of shares purchased:	230,000
Highest price paid per share (pence):	169.8000p
Lowest price paid per share (pence):	162.0000p
Volume weighted average price paid per share (pence):	164.4811p

To date, SSP Group has purchased 230,000 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. The Company also announces the cancellation of the 263,499 ordinary shares in the capital of the Company that are held in treasury (the "**Treasury Shares**").

Following the purchase and cancellation of the above 230,000 ordinary shares, and the cancellation of the Treasury Shares, the Company will have 801,446,196 ordinary shares in issue. The Company will no longer hold any shares in treasury. The total number of voting rights in the Company is therefore 801,446,196.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	164.4811

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
3973	1.675	08:02:34	LSE	606255884161593016
399	1.675	08:02:34	LSE	592182135325833577
629	1.672	08:02:56	LSE	606255884161599525
743	1.666	08:05:34	LSE	606255884161653453
1996	1.666	08:05:34	LSE	592182135325896008
742	1.671	08:06:08	LSE	606255884161664558
760	1.697	08:10:21	LSE	606255884161737586
1418	1.698	08:10:21	LSE	592182135325983604
1906	1.698	08:10:21	LSE	592182135325983603
326	1.698	08:10:21	LSE	592182135325983608
2001	1.689	08:11:55	LSE	592182135326014311
641	1.661	08:17:05	LSE	592182135326098317
2303	1.661	08:17:05	LSE	592182135326098318

1216	1.661	08:17:05	LSE	606255884161846228
2105	1.656	08:21:30	LSE	606255884161915462
709	1.656	08:22:40	LSE	592182135326188333
1064	1.656	08:22:40	LSE	606255884161931728
929	1.661	08:26:58	LSE	606255884162015093
1861	1.661	08:26:58	LSE	606255884162015094
3445	1.676	08:34:09	LSE	606255884162157368
732	1.674	08:44:57	LSE	592182135326610318
2805	1.674	08:44:57	LSE	606255884162330947
551	1.675	08:47:39	LSE	592182135326650940
709	1.675	08:47:39	LSE	592182135326650942
989	1.675	08:47:39	LSE	592182135326650941
725	1.676	08:58:38	LSE	606255884162537683
3449	1.676	08:58:38	LSE	606255884162537682
690	1.665	09:06:04	LSE	592182135326945979
1992	1.665	09:06:04	LSE	592182135326945978
690	1.659	09:06:43	LSE	606255884162659050
1983	1.66	09:12:20	LSE	606255884162739362
1990	1.649	09:17:36	LSE	592182135327129599
686	1.651	09:28:03	LSE	606255884162997961
2651	1.651	09:28:03	LSE	606255884162997962
2689	1.645	09:40:18	LSE	592182135327506943
2486	1.653	09:49:12	LSE	606255884163333983
666	1.655	09:59:28	LSE	606255884163499760
2173	1.655	09:59:28	LSE	592182135327849305
57	1.652	10:15:03	LSE	592182135328115771
655	1.652	10:15:03	LSE	592182135328115773
655	1.652	10:15:03	LSE	606255884163749691
655	1.652	10:15:03	LSE	606255884163749692
666	1.652	10:15:03	LSE	592182135328115770
1263	1.652	10:15:03	LSE	592182135328115772
305	1.647	10:22:00	LSE	592182135328225404
1461	1.647	10:22:00	LSE	592182135328225403
755	1.646	10:36:57	LSE	592182135328462716
1664	1.646	10:36:57	LSE	592182135328462717
845	1.646	10:36:57	LSE	606255884164077423
1988	1.643	10:46:16	LSE	606255884164220350
3	1.649	11:21:19	LSE	592182135329185752
669	1.649	11:21:19	LSE	592182135329185753
672	1.649	11:21:19	LSE	592182135329185755
1102	1.649	11:21:19	LSE	606255884164757237
2831	1.649	11:21:19	LSE	592182135329185754
2958	1.649	11:21:19	LSE	606255884164757242
663	1.649	11:21:19	LSE	592182135329185764
696	1.643	11:40:47	LSE	606255884165029948
696	1.643	11:40:47	LSE	606255884165029950
697	1.643	11:40:47	LSE	592182135329477877
700	1.643	11:40:47	LSE	606255884165029951
1045	1.643	11:40:47	LSE	606255884165029949
1995	1.643	11:40:47	LSE	606255884165029946
1648	1.646	12:00:02	LSE	592182135330560980
1900	1.646	12:00:02	LSE	592182135330560979
925	1.647	12:03:34	LSE	592182135330697604
1069	1.646	12:03:34	LSE	606255884166213700
2941	1.652	12:22:17	LSE	606255884166690034
231	1.656	12:29:34	LSE	606255884166841682
459	1.656	12:29:34	LSE	606255884166841681
689	1.656	12:29:34	LSE	592182135331359014
690	1.656	12:29:34	LSE	606255884166841683
2517	1.656	12:29:34	LSE	592182135331359013
1983	1.653	12:38:38	LSE	606255884167029218
677	1.65	12:51:15	LSE	592182135331839945
3052	1.65	12:51:15	LSE	606255884167299528
2976	1.651	13:08:05	LSE	592182135332137620
725	1.654	13:08:05	LSE	606255884167579794

1277	1.671	13:13:05	LSE	592182135332231700
655	1.663	13:29:31	LSE	606255884167942659
672	1.663	13:29:31	LSE	606255884167942660
672	1.663	13:29:31	LSE	606255884167942662
673	1.663	13:29:31	LSE	592182135332521832
673	1.663	13:29:31	LSE	606255884167942661
1328	1.663	13:29:31	LSE	606255884167942658
350	1.659	13:36:03	LSE	606255884168078135
4	1.659	13:39:44	LSE	606255884168164353
446	1.659	13:39:44	LSE	606255884168164351
727	1.659	13:39:44	LSE	592182135332757855
731	1.659	13:39:44	LSE	606255884168164355
1751	1.659	13:39:44	LSE	606255884168164354
727	1.657	13:42:00	LSE	592182135332816657
245	1.655	13:53:52	LSE	606255884168442921
462	1.655	13:53:52	LSE	606255884168442920
707	1.654	13:53:52	LSE	592182135333055715
708	1.654	13:53:52	LSE	606255884168442923
708	1.654	13:53:52	LSE	606255884168442924
2332	1.654	13:53:52	LSE	606255884168442922
2955	1.648	14:00:17	LSE	606255884168568371
728	1.645	14:18:05	LSE	606255884168927727
27	1.642	14:18:05	LSE	592182135333570853
728	1.642	14:18:05	LSE	606255884168927785
728	1.642	14:18:05	LSE	606255884168927786
728	1.642	14:18:05	LSE	606255884168927787
729	1.642	14:18:05	LSE	592182135333570856
3239	1.642	14:18:05	LSE	592182135333570855
670	1.648	14:28:05	LSE	606255884169152880
672	1.648	14:28:05	LSE	606255884169152881
2259	1.648	14:28:05	LSE	592182135333806535
1343	1.647	14:28:05	LSE	592182135333806541
675	1.647	14:37:31	LSE	606255884169393901
707	1.647	14:38:18	LSE	592182135334078522
658	1.647	14:39:05	LSE	592182135334094853
673	1.644	14:39:05	LSE	606255884169427856
673	1.644	14:39:05	LSE	606255884169427858
674	1.644	14:39:05	LSE	592182135334094861
674	1.644	14:39:05	LSE	606255884169427857
676	1.644	14:39:05	LSE	592182135334094857
676	1.644	14:39:05	LSE	592182135334094859
779	1.644	14:39:05	LSE	592182135334094855
1210	1.644	14:39:05	LSE	592182135334094856
1351	1.632	14:45:04	LSE	606255884169600104
254	1.632	14:46:20	LSE	592182135334317388
633	1.632	14:46:20	LSE	606255884169639514
656	1.632	14:46:20	LSE	592182135334317387
656	1.632	14:46:20	LSE	606255884169639516
657	1.632	14:46:20	LSE	606255884169639513
681	1.632	14:46:20	LSE	606255884169639515
403	1.632	14:46:20	LSE	592182135334317390
658	1.632	14:46:20	LSE	592182135334317389
682	1.622	14:53:51	LSE	592182135334557186
675	1.628	15:00:33	LSE	592182135334775156
675	1.628	15:00:33	LSE	592182135334775158
678	1.628	15:00:33	LSE	606255884170075766
31	1.627	15:02:08	LSE	592182135334828370
633	1.627	15:02:08	LSE	592182135334828369
755	1.627	15:02:08	LSE	592182135334828371
2191	1.627	15:02:08	LSE	592182135334828372
2300	1.627	15:02:08	LSE	606255884170126609
691	1.627	15:05:21	LSE	606255884170229100
1157	1.627	15:05:21	LSE	592182135334936041
1197	1.627	15:05:21	LSE	592182135334936042
581	1.627	15:05:24	LSE	592182135334938105
316	1.627	15:05:40	LSE	592182135334947016

336	1.63	15:09:22	LSE	592182135335067709
38	1.63	15:13:36	LSE	592182135335198074
679	1.63	15:13:36	LSE	606255884170479682
680	1.63	15:13:36	LSE	606255884170479680
991	1.63	15:13:36	LSE	592182135335198073
2195	1.63	15:13:36	LSE	592182135335198072
498	1.63	15:13:36	LSE	606255884170479689
300	1.63	15:17:48	LSE	606255884170608632
721	1.63	15:17:48	LSE	592182135335332569
1689	1.63	15:17:48	LSE	606255884170608631
373	1.627	15:25:42	LSE	606255884170852967
2934	1.627	15:25:42	LSE	606255884170852968
1659	1.627	15:25:42	LSE	592182135335588789
144	1.625	15:29:28	LSE	606255884170958579
750	1.625	15:31:36	LSE	592182135335766354
751	1.625	15:31:36	LSE	592182135335766355
1938	1.625	15:31:36	LSE	606255884171023058
751	1.624	15:31:36	LSE	606255884171023075
637	1.625	15:38:11	LSE	606255884171200717
2813	1.624	15:38:11	LSE	592182135335951960
1297	1.624	15:38:11	LSE	606255884171200720
363	1.623	15:45:52	LSE	592182135336186489
717	1.623	15:45:52	LSE	592182135336186493
718	1.623	15:45:52	LSE	592182135336186490
719	1.623	15:45:52	LSE	592182135336186494
720	1.623	15:45:52	LSE	592182135336186491
1607	1.623	15:45:52	LSE	592182135336186492
631	1.625	15:50:32	LSE	592182135336324677
630	1.623	15:53:46	LSE	606255884171647513
719	1.623	15:53:46	LSE	606255884171647517
722	1.623	15:53:46	LSE	592182135336419793
723	1.623	15:53:46	LSE	606255884171647516
2502	1.623	15:53:46	LSE	606255884171647514
720	1.623	15:53:48	LSE	592182135336420978
649	1.623	15:57:12	LSE	606255884171736690
730	1.623	16:07:56	LSE	606255884172060193
730	1.623	16:07:56	LSE	606255884172060195
731	1.623	16:07:56	LSE	592182135336851955
941	1.623	16:07:56	LSE	606255884172060194
947	1.623	16:07:56	LSE	606255884172060192
3284	1.623	16:07:56	LSE	592182135336851956
3210	1.623	16:07:56	LSE	606255884172060201
242	1.623	16:07:56	LSE	606255884172060209
735	1.623	16:07:57	LSE	592182135336852552
653	1.62	16:17:27	LSE	606255884172356900
730	1.62	16:17:27	LSE	592182135337163540
731	1.62	16:17:27	LSE	606255884172356902
732	1.62	16:17:27	LSE	592182135337163539
732	1.62	16:17:27	LSE	592182135337163541
732	1.62	16:17:27	LSE	606255884172356903
1354	1.62	16:17:27	LSE	592182135337163542
2729	1.62	16:17:27	LSE	606255884172356901
890	1.622	16:18:57	LSE	606255884172405714
1111	1.622	16:18:57	LSE	606255884172405715
732	1.62	16:23:19	LSE	606255884172568934
735	1.62	16:23:19	LSE	606255884172568935
735	1.62	16:23:19	LSE	606255884172568936
786	1.62	16:23:19	LSE	592182135337385575
2028	1.62	16:23:19	LSE	606255884172568937
800	1.62	16:29:53	LSE	606255884172830396
3701	1.62	16:29:53	LSE	606255884172830398
985	1.62	16:29:53	LSE	606255884172830404

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