

**Caledonia Investments plc**

**Transaction in own shares**

Caledonia Investments plc ("Caledonia") announces that on 13 October 2025 it purchased 175,000 of its own ordinary shares of 0.5 pence each ("Ordinary Shares") through Peel Hunt LLP at an average price of 380.38 pence per share. The purchased Ordinary Shares will be cancelled.

|                                       |         |
|---------------------------------------|---------|
| Number of ordinary shares purchased:  | 175,000 |
| Lowest price per share paid (pence):  | 377.00  |
| Highest price per share paid (pence): | 382.00  |
| Weighted average price paid (pence):  | 380.38  |

Following the above transaction, Caledonia's issued share capital includes 524,507,072 Ordinary Shares with voting rights.

For further information, please contact:

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Deputy Company Secretary  
Caledonia Investments plc  
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14 October 2025

END

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