

28th October 2025

Melrose Industries PLC
("Melrose" or the "Company")
Transaction in Own Shares

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Investec Bank plc ("Investec").

Ordinary Shares

Date of purchase:	27 th October 2025
Aggregate number of ordinary shares purchased:	90,805
Lowest price per share (pence):	634.00
Highest price per share (pence):	641.00
Weighted average price per day (pence):	636.7436

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 50,577,830 ordinary shares in treasury and has 1,260,897,491 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Aggregate information:

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	636.7436	90,805	634.00	641.00

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
27 October 2025 08:02:06	245	638.40	XLON	00358290925TRLO1
27 October 2025 08:02:06	244	638.40	XLON	00358290926TRLO1
27 October 2025 08:03:23	525	638.60	XLON	00358291203TRLO1
27 October 2025 08:05:52	487	639.60	XLON	00358292334TRLO1
27 October 2025 08:06:06	512	639.40	XLON	00358292805TRLO1
27 October 2025 08:06:10	243	638.40	XLON	00358292819TRLO1
27 October 2025 08:07:41	499	639.60	XLON	00358293512TRLO1
27 October 2025 08:07:47	255	638.40	XLON	00358293528TRLO1
27 October 2025 08:07:48	250	638.80	XLON	00358293530TRLO1
27 October 2025 08:08:03	251	638.80	XLON	00358293574TRLO1
27 October 2025 08:10:05	251	637.80	XLON	00358293984TRLO1
27 October 2025	12		XLON	00358293985TRLO1

08:10:05	13	637.80	XLON	003582939851TRLO1
27 October 2025 08:10:11	256	638.20	XLON	00358294008TRLO1
27 October 2025 08:10:12	257	637.80	XLON	00358294010TRLO1
27 October 2025 08:11:28	261	639.40	XLON	00358294233TRLO1
27 October 2025 08:16:21	252	638.80	XLON	00358295155TRLO1
27 October 2025 08:16:33	264	638.60	XLON	00358295180TRLO1
27 October 2025 08:19:22	255	638.20	XLON	00358295644TRLO1
27 October 2025 08:24:01	214	639.00	XLON	00358296356TRLO1
27 October 2025 08:25:42	246	638.80	XLON	00358296667TRLO1
27 October 2025 08:30:02	260	638.60	XLON	00358297351TRLO1
27 October 2025 08:30:02	16	638.20	XLON	00358297352TRLO1
27 October 2025 08:30:02	230	638.20	XLON	00358297353TRLO1
27 October 2025 08:30:02	517	638.20	XLON	00358297354TRLO1
27 October 2025 08:30:06	247	637.80	XLON	00358297363TRLO1
27 October 2025 08:31:12	53	638.40	XLON	00358297539TRLO1
27 October 2025 08:31:12	197	638.40	XLON	00358297540TRLO1
27 October 2025 08:32:28	36	638.40	XLON	00358297782TRLO1
27 October 2025 08:32:28	61	638.40	XLON	00358297783TRLO1
27 October 2025 08:32:28	12	638.40	XLON	00358297784TRLO1
27 October 2025 08:32:34	257	638.20	XLON	00358297807TRLO1
27 October 2025 08:35:35	260	638.00	XLON	00358298308TRLO1
27 October 2025 08:36:30	267	638.20	XLON	00358298484TRLO1
27 October 2025 08:37:03	264	638.00	XLON	00358298621TRLO1
27 October 2025 08:49:17	257	638.60	XLON	00358300849TRLO1
27 October 2025 08:49:46	256	638.40	XLON	00358300959TRLO1
27 October 2025 08:49:49	517	638.40	XLON	00358300962TRLO1
27 October 2025 08:49:49	195	638.40	XLON	00358300963TRLO1
27 October 2025 08:49:50	241	638.20	XLON	00358300964TRLO1
27 October 2025 08:49:50	651	638.20	XLON	00358300965TRLO1
27 October 2025 08:52:48	256	638.40	XLON	00358301534TRLO1
27 October 2025 08:59:50	250	637.80	XLON	00358302864TRLO1
27 October 2025 09:03:55	256	637.80	XLON	00358304021TRLO1
27 October 2025 09:03:55	411	637.60	XLON	00358304022TRLO1
27 October 2025 09:06:34	250	637.40	XLON	00358305053TRLO1

27 October 2025 09:07:20	255	637.00	XLON	00358305280TRLO1
27 October 2025 09:10:19	181	638.60	XLON	00358306496TRLO1
27 October 2025 09:10:26	262	638.40	XLON	00358306519TRLO1
27 October 2025 09:10:26	517	638.40	XLON	00358306520TRLO1
27 October 2025 09:10:26	198	638.40	XLON	00358306521TRLO1
27 October 2025 09:10:26	243	638.00	XLON	00358306522TRLO1
27 October 2025 09:10:26	155	638.20	XLON	00358306523TRLO1
27 October 2025 09:10:26	362	638.20	XLON	00358306524TRLO1
27 October 2025 09:10:26	245	637.40	XLON	00358306529TRLO1
27 October 2025 09:11:09	247	636.80	XLON	00358306773TRLO1
27 October 2025 09:11:15	256	636.20	XLON	00358306791TRLO1
27 October 2025 09:14:04	482	636.40	XLON	00358308113TRLO1
27 October 2025 09:16:00	496	636.40	XLON	00358309444TRLO1
27 October 2025 09:16:36	258	636.80	XLON	00358309719TRLO1
27 October 2025 09:17:31	264	636.40	XLON	00358310103TRLO1
27 October 2025 09:18:28	257	635.80	XLON	00358310518TRLO1
27 October 2025 09:19:56	246	636.20	XLON	00358311093TRLO1
27 October 2025 09:22:10	262	635.80	XLON	00358312016TRLO1
27 October 2025 09:23:10	260	635.60	XLON	00358312445TRLO1
27 October 2025 09:23:46	261	635.20	XLON	00358312708TRLO1
27 October 2025 09:23:48	260	635.00	XLON	00358312726TRLO1
27 October 2025 09:28:55	522	635.00	XLON	00358314684TRLO1
27 October 2025 09:32:07	256	635.00	XLON	00358316253TRLO1
27 October 2025 09:33:17	253	635.00	XLON	00358316890TRLO1
27 October 2025 09:42:05	506	635.80	XLON	00358321729TRLO1
27 October 2025 09:53:31	240	636.60	XLON	00358328812TRLO1
27 October 2025 09:54:42	521	637.00	XLON	00358329428TRLO1
27 October 2025 09:54:57	512	636.80	XLON	00358329543TRLO1
27 October 2025 09:55:22	487	636.60	XLON	00358329607TRLO1
27 October 2025 09:55:25	111	636.00	XLON	00358329612TRLO1
27 October 2025 09:55:25	378	636.00	XLON	00358329613TRLO1
27 October 2025 09:58:32	503	636.20	XLON	00358330058TRLO1
27 October 2025 10:03:01	499	637.00	XLON	00358330322TRLO1
27 October 2025	486		XLON	00358330368TRLO1

10:03:43		636.60		XXXXXXXXXXTRLO1
27 October 2025 10:10:14	241	637.00	XLON	00358330628TRLO1
27 October 2025 10:13:02	509	636.80	XLON	00358330784TRLO1
27 October 2025 10:20:19	753	638.00	XLON	00358331093TRLO1
27 October 2025 10:20:31	294	638.00	XLON	00358331102TRLO1
27 October 2025 10:20:38	965	638.00	XLON	00358331106TRLO1
27 October 2025 10:21:35	791	637.80	XLON	00358331147TRLO1
27 October 2025 10:23:41	741	638.20	XLON	00358331232TRLO1
27 October 2025 10:26:04	257	639.00	XLON	00358331375TRLO1
27 October 2025 10:26:11	264	638.60	XLON	00358331380TRLO1
27 October 2025 10:26:12	264	638.40	XLON	00358331381TRLO1
27 October 2025 10:36:21	252	639.00	XLON	00358331822TRLO1
27 October 2025 10:37:11	248	638.80	XLON	00358331849TRLO1
27 October 2025 10:44:26	508	639.00	XLON	00358332220TRLO1
27 October 2025 10:48:51	495	638.80	XLON	00358332415TRLO1
27 October 2025 10:54:37	1,260	639.00	XLON	00358332721TRLO1
27 October 2025 10:54:38	1,048	638.60	XLON	00358332725TRLO1
27 October 2025 10:59:57	517	638.80	XLON	00358333040TRLO1
27 October 2025 10:59:59	495	638.60	XLON	00358333048TRLO1
27 October 2025 11:05:39	724	638.60	XLON	00358333373TRLO1
27 October 2025 11:13:30	775	638.20	XLON	00358333886TRLO1
27 October 2025 11:13:34	749	638.00	XLON	00358333890TRLO1
27 October 2025 11:21:32	252	638.20	XLON	00358334256TRLO1
27 October 2025 11:30:00	244	638.40	XLON	00358334764TRLO1
27 October 2025 11:42:36	248	638.20	XLON	00358335571TRLO1
27 October 2025 12:05:56	509	640.80	XLON	00358336665TRLO1
27 October 2025 12:05:56	564	640.80	XLON	00358336666TRLO1
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27 October 2025 12:07:04	263	640.60	XLON	00358336701TRLO1
27 October 2025 12:07:05	531	640.40	XLON	00358336704TRLO1
27 October 2025 12:14:15	506	641.00	XLON	00358337124TRLO1
27 October 2025 12:14:15	253	641.00	XLON	00358337125TRLO1
27 October 2025 12:14:21	51	641.00	XLON	00358337133TRLO1
27 October 2025 12:14:21	582	641.00	XLON	00358337134TRLO1

27 October 2025 12:14:22	747	640.80	XLON	00358337138TRLO1
27 October 2025 12:17:39	516	640.60	XLON	00358337295TRLO1
27 October 2025 12:18:40	252	640.40	XLON	00358337327TRLO1
27 October 2025 12:18:40	252	640.40	XLON	00358337328TRLO1
27 October 2025 12:18:44	485	640.00	XLON	00358337333TRLO1
27 October 2025 12:18:49	519	639.80	XLON	00358337337TRLO1
27 October 2025 12:18:49	519	639.80	XLON	00358337338TRLO1
27 October 2025 12:31:38	243	639.40	XLON	00358337930TRLO1
27 October 2025 12:38:41	242	639.20	XLON	00358338221TRLO1
27 October 2025 12:45:20	523	639.00	XLON	00358338467TRLO1
27 October 2025 12:47:55	523	639.40	XLON	00358338653TRLO1
27 October 2025 12:48:54	507	639.00	XLON	00358338693TRLO1
27 October 2025 12:51:50	487	639.00	XLON	00358338822TRLO1
27 October 2025 12:59:05	253	639.60	XLON	00358339046TRLO1
27 October 2025 12:59:05	252	639.60	XLON	00358339047TRLO1
27 October 2025 12:59:05	252	639.60	XLON	00358339048TRLO1
27 October 2025 13:01:17	496	639.40	XLON	00358339148TRLO1
27 October 2025 13:01:17	490	639.40	XLON	00358339149TRLO1
27 October 2025 13:06:07	228	638.60	XLON	00358339316TRLO1
27 October 2025 13:06:07	19	638.60	XLON	00358339317TRLO1
27 October 2025 13:06:07	249	638.20	XLON	00358339318TRLO1
27 October 2025 13:06:10	179	637.80	XLON	00358339319TRLO1
27 October 2025 13:06:10	71	637.80	XLON	00358339320TRLO1
27 October 2025 13:06:32	262	637.40	XLON	00358339334TRLO1
27 October 2025 13:06:35	262	637.00	XLON	00358339337TRLO1
27 October 2025 13:06:37	253	637.00	XLON	00358339338TRLO1
27 October 2025 13:07:41	32	636.60	XLON	00358339361TRLO1
27 October 2025 13:07:41	217	636.60	XLON	00358339362TRLO1
27 October 2025 13:12:11	174	636.20	XLON	00358339562TRLO1
27 October 2025 13:12:11	85	636.20	XLON	00358339563TRLO1
27 October 2025 13:18:28	261	636.20	XLON	00358339757TRLO1
27 October 2025 13:18:28	261	636.20	XLON	00358339758TRLO1
27 October 2025 13:24:06	439	635.60	XLON	00358340008TRLO1
27 October 2025 13:24:06	75	635.60	XLON	00358340009TRLO1

13:24:06		635.60		
27 October 2025 13:24:50	495	635.40	XLON	00358340037TRLO1
27 October 2025 13:28:21	511	635.20	XLON	00358340144TRLO1
27 October 2025 13:28:21	234	635.20	XLON	00358340145TRLO1
27 October 2025 13:28:21	277	635.20	XLON	00358340146TRLO1
27 October 2025 13:34:06	261	635.80	XLON	00358340895TRLO1
27 October 2025 13:36:05	251	635.80	XLON	00358341058TRLO1
27 October 2025 13:39:51	250	636.60	XLON	00358341270TRLO1
27 October 2025 13:39:57	252	636.40	XLON	00358341275TRLO1
27 October 2025 13:41:54	262	636.00	XLON	00358341377TRLO1
27 October 2025 13:45:35	243	636.20	XLON	00358341611TRLO1
27 October 2025 13:53:16	251	636.20	XLON	00358341945TRLO1
27 October 2025 13:56:59	260	635.00	XLON	00358342053TRLO1
27 October 2025 14:01:32	519	635.20	XLON	00358342413TRLO1
27 October 2025 14:01:37	302	635.20	XLON	00358342418TRLO1
27 October 2025 14:01:37	213	635.20	XLON	00358342419TRLO1
27 October 2025 14:07:35	985	635.80	XLON	00358342855TRLO1
27 October 2025 14:07:35	787	635.60	XLON	00358342856TRLO1
27 October 2025 14:07:44	791	635.40	XLON	00358342859TRLO1
27 October 2025 14:11:12	241	635.00	XLON	00358343086TRLO1
27 October 2025 14:11:12	240	635.00	XLON	00358343087TRLO1
27 October 2025 14:13:03	495	634.80	XLON	00358343213TRLO1
27 October 2025 14:15:51	247	635.00	XLON	00358343450TRLO1
27 October 2025 14:24:10	248	634.80	XLON	00358344149TRLO1
27 October 2025 14:24:10	247	634.80	XLON	00358344150TRLO1
27 October 2025 14:24:10	248	634.80	XLON	00358344151TRLO1
27 October 2025 14:30:09	250	634.80	XLON	00358344643TRLO1
27 October 2025 14:32:04	258	634.60	XLON	00358344752TRLO1
27 October 2025 14:32:04	258	634.60	XLON	00358344753TRLO1
27 October 2025 14:33:59	499	634.80	XLON	00358344857TRLO1
27 October 2025 14:37:53	492	634.80	XLON	00358345263TRLO1
27 October 2025 14:40:47	241	635.00	XLON	00358345460TRLO1
27 October 2025 14:42:40	242	634.60	XLON	00358345544TRLO1
27 October 2025 14:48:43	254	634.40	XLON	00358346005TRLO1

27 October 2025 14:48:43	254	634.40	XLON	00358346006TRLO1
27 October 2025 14:48:43	253	634.40	XLON	00358346007TRLO1
27 October 2025 14:49:00	732	634.00	XLON	00358346012TRLO1
27 October 2025 14:51:02	514	634.40	XLON	00358346134TRLO1
27 October 2025 14:57:53	509	635.00	XLON	00358346490TRLO1
27 October 2025 15:01:15	727	635.60	XLON	00358346763TRLO1
27 October 2025 15:01:42	763	635.40	XLON	00358346808TRLO1
27 October 2025 15:01:43	488	635.20	XLON	00358346809TRLO1
27 October 2025 15:01:43	245	635.00	XLON	00358346810TRLO1
27 October 2025 15:05:04	515	635.40	XLON	00358346999TRLO1
27 October 2025 15:08:17	487	635.20	XLON	00358347167TRLO1
27 October 2025 15:08:17	244	635.20	XLON	00358347168TRLO1
27 October 2025 15:08:18	773	635.00	XLON	00358347169TRLO1
27 October 2025 15:10:05	743	635.00	XLON	00358347229TRLO1
27 October 2025 15:17:03	734	635.00	XLON	00358347653TRLO1
27 October 2025 15:17:03	245	635.00	XLON	00358347654TRLO1
27 October 2025 15:17:03	244	635.00	XLON	00358347655TRLO1
27 October 2025 15:17:09	982	634.80	XLON	00358347660TRLO1
27 October 2025 15:17:54	247	634.80	XLON	00358347718TRLO1
27 October 2025 15:17:54	247	634.80	XLON	00358347719TRLO1
27 October 2025 15:17:54	246	634.80	XLON	00358347720TRLO1
27 October 2025 15:17:54	246	634.80	XLON	00358347721TRLO1
27 October 2025 15:18:40	249	634.20	XLON	00358347753TRLO1
27 October 2025 15:18:40	248	634.20	XLON	00358347754TRLO1
27 October 2025 15:18:40	237	634.20	XLON	00358347755TRLO1
27 October 2025 15:18:40	11	634.20	XLON	00358347756TRLO1
27 October 2025 15:21:53	882	634.00	XLON	00358347918TRLO1
27 October 2025 15:21:53	108	634.00	XLON	00358347919TRLO1
27 October 2025 15:26:49	795	634.80	XLON	00358348192TRLO1
27 October 2025 15:26:49	245	634.80	XLON	00358348193TRLO1
27 October 2025 15:26:50	245	634.60	XLON	00358348195TRLO1
27 October 2025 15:26:50	535	634.60	XLON	00358348196TRLO1
27 October 2025 15:27:04	1	634.20	XLON	00358348212TRLO1
27 October 2025 15:27:04	259	634.20	XLON	00358348213TRLO1

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27 October 2025 15:30:55	79	634.20	XLON	00358348565TRLO1
27 October 2025 15:30:55	440	634.20	XLON	00358348566TRLO1
27 October 2025 15:32:46	511	634.00	XLON	00358348699TRLO1
27 October 2025 15:32:46	255	634.00	XLON	00358348700TRLO1
27 October 2025 15:34:15	15	634.80	XLON	00358348790TRLO1
27 October 2025 15:35:28	774	634.80	XLON	00358348851TRLO1
27 October 2025 15:35:28	527	634.80	XLON	00358348852TRLO1
27 October 2025 15:37:30	783	634.40	XLON	00358348976TRLO1
27 October 2025 15:37:30	261	634.40	XLON	00358348977TRLO1
27 October 2025 15:42:32	1,469	634.60	XLON	00358349229TRLO1
27 October 2025 15:44:57	363	634.80	XLON	00358349419TRLO1
27 October 2025 15:44:57	72	634.80	XLON	00358349420TRLO1
27 October 2025 15:44:57	328	634.80	XLON	00358349421TRLO1
27 October 2025 15:46:21	486	634.60	XLON	00358349513TRLO1
27 October 2025 15:46:21	243	634.60	XLON	00358349514TRLO1
27 October 2025 15:50:04	1,045	634.40	XLON	00358349859TRLO1
27 October 2025 15:53:47	495	634.40	XLON	00358350102TRLO1
27 October 2025 15:53:47	248	634.40	XLON	00358350103TRLO1
27 October 2025 15:57:55	164	634.20	XLON	00358350359TRLO1
27 October 2025 15:57:55	24	634.20	XLON	00358350360TRLO1
27 October 2025 15:57:55	55	634.20	XLON	00358350361TRLO1
27 October 2025 15:57:55	242	634.20	XLON	00358350362TRLO1
27 October 2025 15:57:55	242	634.20	XLON	00358350363TRLO1
27 October 2025 15:58:41	64	634.00	XLON	00358350399TRLO1
27 October 2025 15:58:41	155	634.00	XLON	00358350400TRLO1
27 October 2025 15:58:41	30	634.00	XLON	00358350401TRLO1
27 October 2025 15:58:41	1	634.00	XLON	00358350402TRLO1
27 October 2025 15:58:41	64	634.00	XLON	00358350403TRLO1
27 October 2025 16:00:48	279	634.60	XLON	00358350560TRLO1
27 October 2025 16:00:48	9	634.60	XLON	00358350561TRLO1
27 October 2025 16:01:30	9	634.60	XLON	00358350602TRLO1
27 October 2025 16:01:30	254	634.60	XLON	00358350603TRLO1
27 October 2025 16:04:15	1,023	634.40	XLON	00358350815TRLO1

27 October 2025 16:06:36	236	634.60	XLON	00358351070TRLO1
27 October 2025 16:09:15	501	634.80	XLON	00358351261TRLO1
27 October 2025 16:09:15	817	634.80	XLON	00358351262TRLO1
27 October 2025 16:09:55	248	634.40	XLON	00358351299TRLO1
27 October 2025 16:09:55	194	634.40	XLON	00358351300TRLO1
27 October 2025 16:09:55	53	634.40	XLON	00358351301TRLO1
27 October 2025 16:09:55	247	634.40	XLON	00358351302TRLO1
27 October 2025 16:10:21	245	634.00	XLON	00358351326TRLO1
27 October 2025 16:10:21	246	634.00	XLON	00358351327TRLO1
27 October 2025 16:16:25	276	634.40	XLON	00358351664TRLO1
27 October 2025 16:18:52	333	634.60	XLON	00358351808TRLO1

For further information please contact:

Warren Fernandez Company Secretary

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