

NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES IN ACCORDANCE WITH THE REQUIREMENTS OF THE EU AND UK MARKET ABUSE REGIMES

November 3, 2025

Shell plc (the "Company") announces that on October 31, 2025:

a) Wael Sawan, a Person Discharging Managerial Responsibilities ("PDMR") has elected to participate in a Dividend Reinvestment Plan ("DRIP") and reinvest future dividend payments on his shareholdings in a Computershare Share Plan Account. As at October 31, 2025, Wael Sawan held 374,808.246425 ordinary shares of £0.07 each in the Company in his Computershare Share Plan Account.

b) Philippa Bounds, a PDMR has sold 5,973 ordinary shares of £0.07 each in the Company.

The Notification of Dealing Form for each PDMR can be found below.

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Wael
Last Name(s)	Sawan
2. Reason for the notification	
Position/status	Chief Executive Officer
Initial notification/amendments	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHJM8KU70
4. Details of the transaction(s) section to be repeated for (i) each type of instrument, (ii) each type of transaction, (iii) each date, (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of £0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Participation in a DRIP to reinvest future dividend payments on shareholdings in a Computershare Share Plan Account. As at October 31, 2025, Wael Sawan held 374,808.246425 ordinary shares in his Computershare Share Plan Account.
Currency	N/A
Price	N/A
Volume	N/A
Total	N/A
Aggregated information	£
Volume	
Price	N/A
Total	N/A
Date of transaction	October 31, 2025
Place of transaction	Outside trading venue

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Philippa
Last Name(s)	Bounds
2. Reason for the notification	
Position/status	Chief Legal Officer
Initial notification/amendments	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc

Legal Entity Identifier code	21380068P1DRH MJ8KU70
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4. Details of the transaction(s) section to be repeated for (i) each type of instrument, (ii) each type of transaction, (iii) each date, (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares with a nominal value of Â, ~0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Disposal of ordinary shares
Currency	GBP
Price	Â£28.34
Volume	5,973
Total	Â£169,274.82
Aggregated information:	
Price	Â£28.34
Volume	5,973
Total	Â£169,274.82
Date of transaction	October 31, 2025
Place of transaction	London

Julie Keefe
Deputy Company Secretary

ENQUIRIES

Media: International +44 (0) 207 934 5550; U.S. and Canada: <https://www.shell.us/about-us/news-and-insights/media/submit-an-inquiry.html>