

Caledonia Investments plc

Transaction in own shares

Caledonia Investments plc ("Caledonia") announces that on 19 November 2025 it purchased 82,310 of its own ordinary shares of 0.5 pence each ("Ordinary Shares") through Peel Hunt LLP at an average price of 377.00 pence per share. The purchased Ordinary Shares will be cancelled.

Number of ordinary shares purchased:	82,310
Lowest price per share paid (pence):	377.00
Highest price per share paid (pence):	377.00
Weighted average price paid (pence):	377.00

Following the above transaction, Caledonia's issued share capital includes 522,361,865 Ordinary Shares with voting rights.

For further information, please contact:

Verity Cox
Deputy Company Secretary
Caledonia Investments plc
Telephone +44 20 7802 8080

20 November 2025

END

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