

25 November 2025

AB Dynamics plc
("AB Dynamics", or the "Company")
PDMR/PCA Shareholding

AB Dynamics plc, the designer, manufacturer and supplier of advanced testing, simulation and measurement products to the global transport market, announces that it has been notified of certain transactions in the Company's ordinary shares of 1 penny each ("Ordinary Shares") that Mr Tony Best, Special Advisor to the Board and Mrs Naomi Best, a person closely associated with Mr Best, have each made for the purposes of personal tax planning.

Mr Best gifted 2,094,328 Ordinary Shares equally between two newly established trusts; the Best Family Beneficiary Protection Trust 2025 (HLC) and the Best Family Beneficiary Protection Trust 2025 (CAB) (together, the "Trusts"). Mrs Best gifted 601,274 Ordinary Shares equally between the Trusts. Mr and Mrs Best are named trustees of the Trusts, which were established for the benefit of Mr and Mrs Best's adult children and remoter issue.

Following these transactions, Mr Best and persons closely associated with him, retain an interest in 2,695,605 Ordinary Shares, representing approximately 11.74% of the Company's current issued share capital. The trustees of each of the Best Family Beneficiary Protection Trust 2025 (HLC) and the Best Family Beneficiary Protection Trust 2025 (CAB) have an interest in 1,347,801 Ordinary Shares, each representing approximately 5.87% of the Company's current issued share capital.

Enquiries:

AB Dynamics plc 01225 860 200
Sarah Matthews-DeMers, Chief Financial Officer and Chief Executive Officer designate

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Mike Bell
Ed Allsopp

Stifel Nicolaus Europe Limited (Joint Broker) 0207 710 7600
Matthew Blawat
Orme Clarke

Teneo 0207 353 4200
James Macey White
Matt Low

The person responsible for arranging the release of this information is David Forbes, Company Secretary.

The below notification made in accordance with the requirements of the EU Market Abuse Regulation, provides further detail:

1	Details of the relevant person / person closely associated	
a)	Name	Mr Tony Best
2	Reason for the notification	
a)	Position/status	Special Advisor to the Board (PDMR)
b)	Initial notification/ Amendment	Initial notification
3	Details of the issuer	
a)	Name	AB Dynamics plc
b)	LEI	213800OFXZP4A7I47K43
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted	
a)	Description of the financial instrument, type of instrument	Ordinary Shares
	Identification code	GB00B9GQVG73
b)	Nature of the transaction	<ol style="list-style-type: none">Gift of Ordinary Shares to the Trustees of the Best Family Beneficiary Protection Trust 2025 (HLC)Gift of Ordinary Shares to the Trustees of the Best Family Beneficiary Protection Trust 2025 (CAB)

c)	Price(s) and volume(s)	<table border="1" data-bbox="563 130 896 238"> <thead> <tr> <th></th><th>Price(s)</th><th>Volume(s)</th></tr> </thead> <tbody> <tr> <td>1.</td><td>Nil</td><td>1,047,164</td></tr> <tr> <td>2.</td><td>Nil</td><td>1,047,164</td></tr> </tbody> </table>		Price(s)	Volume(s)	1.	Nil	1,047,164	2.	Nil	1,047,164
	Price(s)	Volume(s)									
1.	Nil	1,047,164									
2.	Nil	1,047,164									
d)	Aggregated information										
	- Aggregated volume										
		<table border="1" data-bbox="563 339 836 469"> <thead> <tr> <th>Price(s)</th><th>Volume(s)</th></tr> </thead> <tbody> <tr> <td>Nil</td><td>2,094,328</td></tr> </tbody> </table>	Price(s)	Volume(s)	Nil	2,094,328					
Price(s)	Volume(s)										
Nil	2,094,328										
	- Price										
e)	Date of the transaction	20 November 2025									
f)	Place of the transaction	Outside of a trading platform									

1	Details of the relevant person / person closely associated										
a)	Name	Mrs Naemi Best									
2	Reason for the notification										
a)	Position/status	Person closely associated (PCA) with Mr Tony Best									
b)	Initial notification/ Amendment	Initial notification									
3	Details of the issuer										
a)	Name	AB Dynamics plc									
b)	LEI	213800OFXZP4A7I47K43									
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted										
a)	Description of the financial instrument, type of instrument Identification code	Ordinary Shares GB00B9GQVG73									
b)	Nature of the transaction	1. Gift of Ordinary Shares to the Trustees of the Best Family Beneficiary Protection Trust 2025 (HLC) 2. Gift of Ordinary Shares to the Trustees of the Best Family Beneficiary Protection Trust 2025 (CAB)									
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d)	Aggregated information - Aggregated volume - Price	<table border="1"> <thead> <tr> <th>Price(s)</th> <th>Volume(s)</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td>601,274</td> </tr> </tbody> </table>	Price(s)	Volume(s)	Nil	601,274					
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