

STANDARD FORM TR-1
VOTING RIGHTS ATTACHED TO SHARES- ARTICLE 12(1) OF DIRECTIVE 2004/109/EC
FINANCIAL INSTRUMENTS - ARTICLE 11(3) OF THE COMMISSION DIRECTIVE 2007/14/EC

1. Identity of the issuer or the underlying issuer of existing shares to which voting rights are attached **[iii]**:
C C GROUP PLC
2. Reason for the notification (please tick the appropriate box or boxes):
 [X] an acquisition or disposal of voting rights
 [] an acquisition or disposal of financial instruments which may result in the acquisition of shares already issued to which voting rights are attached
 [] an event changing the breakdown of voting rights
3. Full name of person(s) subject to the notification obligation **[iii]**:
BlackRock, Inc.
4. Full name of shareholder(s) (if different from 3.) **[iv]**:
See Section 9
5. Date of the transaction and date on which the threshold is crossed or reached **[v]**: 24/11/2025
6. Date on which issuer notified: 25/11/2025
7. Threshold(s) that is/are crossed or reached:
Holdings for BlackRock, Inc. have gone below 4%.
8. Notified details:

A) Voting rights attached to shares

Class/type of shares (if possible using the ISIN CODE)	Situation previous to the Triggering transaction		Resulting situation after the triggering transaction			
	Number of Shares	Number of Voting rights	Number of shares	Number of voting rights	% of voting rights	
			Direct	Direct	Indirect	Indirect
IE00B010DT83	N/A	14,841,852	N/A	N/A	14,796,236	N/A
SUBTOTAL A (based on aggregate voting rights)				14,796,236		3.99%

B) Financial Instruments

Resulting situation after the triggering transaction [xv]				
Type of financial instrument	Expiration Date [xvi]	Exercise/Conversion Period/ Date [xvii]	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
		SUBTOTAL B (in relation to all expiration dates)		

Total (A+B)	NUMBER OF VOTING rights	% of voting rights
14,796,236	14,796,236	3,99%

9. Chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held, if applicable [\[xviii\]](#):

Each of the following entities, which are wholly owned subsidiaries of BlackRock, Inc., hold the following interests in voting rights in their capacity as Investment Manager on behalf of clients:

Investment Manager	Voting Rights	%
BlackRock Fund Advisors	5,936,415	1.60%
BlackRock Investment Management (UK) Limited	4,097,987	1.10%
BlackRock Institutional Trust Company, National Association	2,971,476	0.80%
BlackRock Advisors (UK) Limited	1,640,661	0.44%
BlackRock Asset Management Canada Limited	148,675	0.04%
BlackRock Investment Management (Australia) Limited	1,022	0.00%

10. In case of proxy voting: *[name of the proxy holder]* will cease to hold *[number]* voting rights as of *[date]*.

11. Additional information:

Done at 12 Throgmorton Avenue, London, EC2N 2DL, U.K. on 25 November 2025

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