

01 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 28 November 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	28 November 2025
Total number of shares purchased:	227,145
Highest price paid per share (pence):	156.2000p
Lowest price paid per share (pence):	153.0000p
Volume weighted average price paid per share (pence):	154.2922p

To date, the Company has purchased 8,372,319 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 793,303,877 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 793,303,877.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	227,145	154.2922

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
854	1.56	08:11:00	LSE	592199812584348546
854	1.56	08:11:00	LSE	606273593616782124
1089	1.56	08:11:00	LSE	606273593616782122
607	1.556	08:11:01	LSE	592199812584349000
438	1.556	08:11:01	LSE	592199812584349003
1090	1.556	08:11:01	LSE	592199812584349001
2922	1.556	08:11:01	LSE	592199812584349002
289	1.556	08:11:01	LSE	592199812584349010
863	1.56	08:13:28	LSE	592199812584372555
859	1.562	08:21:06	LSE	606273593616875762
584	1.562	08:23:29	LSE	592199812584467528
406	1.562	08:23:29	LSE	606273593616893568
886	1.562	08:25:35	LSE	606273593616910917
892	1.562	08:28:32	LSE	606273593616936686
18	1.558	08:30:51	LSE	606273593616958288

4258	1.558	08:30:51	LSE	606273593616958289
556	1.558	08:30:51	LSE	592199812584536786
968	1.558	08:45:37	LSE	606273593617080892
1605	1.557	08:45:37	LSE	592199812584667249
3477	1.557	08:45:37	LSE	592199812584667250
12	1.557	08:45:47	LSE	606273593617082400
928	1.557	08:57:15	LSE	606273593617181126
1436	1.557	09:02:53	LSE	592199812584861959
874	1.557	09:05:17	LSE	606273593617288845
993	1.557	09:14:15	LSE	592199812584987677
4590	1.557	09:14:15	LSE	592199812584987678
37	1.557	09:14:15	LSE	592199812584987682
2202	1.555	09:17:29	LSE	592199812585040255
930	1.551	09:26:15	LSE	606273593617531647
1408	1.551	09:26:15	LSE	592199812585146079
877	1.552	09:32:31	LSE	592199812585212543
2759	1.552	09:32:31	LSE	606273593617594631
2294	1.554	09:40:08	LSE	606273593617669614
1404	1.553	09:45:17	LSE	592199812585353274
873	1.555	10:08:21	LSE	592199812585637480
873	1.555	10:08:21	LSE	606273593617992935
2087	1.555	10:08:21	LSE	592199812585637478
954	1.556	10:24:14	LSE	592199812585837373
1600	1.556	10:24:14	LSE	606273593618180753
683	1.557	10:44:28	LSE	606273593618428213
864	1.557	10:44:28	LSE	592199812586102392
3154	1.557	10:44:28	LSE	606273593618428212
953	1.558	10:50:55	LSE	592199812586190232
117	1.557	10:50:55	LSE	592199812586190236
1280	1.557	10:50:55	LSE	592199812586190237
1400	1.556	10:59:14	LSE	606273593618620580
920	1.555	11:08:14	LSE	592199812586426566
1403	1.555	11:08:14	LSE	592199812586426565
914	1.553	11:22:55	LSE	592199812586627248
914	1.553	11:22:55	LSE	606273593618920356
1395	1.553	11:22:55	LSE	606273593618920355
894	1.552	11:38:56	LSE	606273593619113348
2878	1.552	11:38:56	LSE	606273593619113347
909	1.552	12:01:51	LSE	592199812587163517
5	1.55	12:02:16	LSE	592199812587172031
8	1.55	12:02:16	LSE	592199812587172032
896	1.55	12:02:16	LSE	592199812587172033
909	1.55	12:02:16	LSE	592199812587172034
909	1.55	12:02:16	LSE	606273593619431948
909	1.55	12:02:16	LSE	606273593619431949
1401	1.55	12:02:16	LSE	606273593619431947
3918	1.548	12:12:56	LSE	606273593619577331
883	1.549	12:13:09	LSE	592199812587330214
1021	1.547	12:22:58	LSE	606273593619748487
1497	1.547	12:22:58	LSE	606273593619748486
352	1.542	12:44:43	LSE	606273593620224269
650	1.542	12:44:43	LSE	606273593620224271
1002	1.542	12:44:43	LSE	592199812588006938
1002	1.542	12:44:43	LSE	606273593620224268
1002	1.542	12:44:43	LSE	606273593620224270
1397	1.542	12:44:43	LSE	606273593620224267
922	1.539	12:52:17	LSE	592199812588176380
1400	1.539	12:52:17	LSE	606273593620385506
1923	1.538	12:59:22	LSE	592199812588335734
1903	1.536	13:10:53	LSE	606273593620701934
520	1.536	13:28:06	LSE	606273593620927354
979	1.536	13:28:06	LSE	592199812588749523
2921	1.536	13:28:06	LSE	606273593620927353
2046	1.536	13:28:06	LSE	606273593620927360
869	1.534	13:34:27	LSE	606273593621016401
869	1.534	13:34:27	LSE	606273593621016402

1400	1.534	13:34:27	LSE	606273593621016399
964	1.534	13:47:09	LSE	592199812589034257
964	1.533	13:48:04	LSE	592199812589047360
964	1.533	13:48:04	LSE	592199812589047361
964	1.533	13:48:04	LSE	606273593621208452
964	1.533	13:48:04	LSE	606273593621208453
1394	1.533	13:48:04	LSE	592199812589047359
62	1.534	13:51:01	LSE	606273593621249306
600	1.534	13:52:28	LSE	606273593621272737
878	1.534	13:52:28	LSE	606273593621272738
929	1.534	14:09:55	LSE	592199812589422628
929	1.534	14:09:55	LSE	606273593621564152
4989	1.534	14:09:55	LSE	592199812589422627
199	1.534	14:09:55	LSE	606273593621564156
531	1.532	14:13:05	LSE	606273593621621277
5	1.532	14:16:48	LSE	606273593621688496
320	1.532	14:16:48	LSE	606273593621688495
545	1.532	14:16:48	LSE	606273593621688497
869	1.532	14:16:48	LSE	606273593621688494
870	1.532	14:16:48	LSE	606273593621688498
953	1.533	14:26:57	LSE	606273593621903198
955	1.533	14:26:57	LSE	592199812589777437
3558	1.533	14:26:57	LSE	592199812589777436
562	1.533	14:30:25	LSE	606273593621990644
1309	1.533	14:30:25	LSE	606273593621990645
1071	1.536	14:39:15	LSE	606273593622224815
184	1.537	14:42:49	LSE	606273593622320131
832	1.537	14:42:49	LSE	606273593622320130
4811	1.537	14:42:49	LSE	606273593622320132
859	1.539	14:48:45	LSE	606273593622465444
985	1.538	14:51:34	LSE	606273593622538257
927	1.538	14:52:49	LSE	606273593622567035
940	1.54	14:54:13	LSE	592199812590512477
1893	1.539	14:54:13	LSE	606273593622603872
634	1.539	14:54:13	LSE	606273593622603873
1320	1.539	14:54:13	LSE	606273593622603874
1400	1.539	14:54:13	LSE	606273593622603880
922	1.539	15:00:46	LSE	606273593622839003
365	1.539	15:01:45	LSE	592199812590790453
529	1.539	15:01:45	LSE	592199812590790454
1013	1.539	15:02:50	LSE	592199812590828991
3687	1.538	15:03:57	LSE	606273593622933374
1285	1.538	15:03:57	LSE	592199812590863992
1406	1.538	15:05:30	LSE	606273593622975900
867	1.538	15:08:01	LSE	606273593623052741
1405	1.538	15:08:01	LSE	592199812590992560
967	1.537	15:15:36	LSE	592199812591182602
160	1.537	15:16:35	LSE	606273593623252901
732	1.537	15:16:35	LSE	606273593623252902
897	1.537	15:17:54	LSE	606273593623287507
916	1.537	15:19:15	LSE	592199812591279127
74	1.537	15:20:37	LSE	592199812591318276
938	1.538	15:21:36	LSE	606273593623384208
1011	1.538	15:21:36	LSE	592199812591347886
3314	1.538	15:21:36	LSE	592199812591347884
1636	1.538	15:21:36	LSE	606273593623384214
865	1.537	15:24:11	LSE	592199812591416206
1394	1.537	15:24:11	LSE	606273593623447637
997	1.533	15:27:51	LSE	606273593623530289
1394	1.533	15:27:51	LSE	606273593623530288
943	1.53	15:32:28	LSE	606273593623635598
943	1.53	15:32:28	LSE	606273593623635599
946	1.53	15:32:28	LSE	592199812591619265
1396	1.53	15:32:28	LSE	592199812591619264
2821	1.537	15:35:17	LSE	606273593623700669

939	1.538	15:39:21	LSE	606273593623797582
1040	1.538	15:41:58	LSE	606273593623855333
894	1.538	15:43:17	LSE	606273593623887093
1013	1.537	15:44:05	LSE	592199812591910547
1122	1.537	15:44:05	LSE	592199812591910546
2396	1.537	15:44:05	LSE	592199812591910545
317	1.537	15:44:05	LSE	592199812591910553
925	1.537	15:44:07	LSE	592199812591911917
586	1.536	15:51:24	LSE	592199812592112524
825	1.536	15:51:24	LSE	592199812592112525
942	1.536	15:51:24	LSE	592199812592112526
942	1.536	15:51:24	LSE	606273593624092461
943	1.536	15:51:24	LSE	592199812592112527
943	1.536	15:51:24	LSE	606273593624092462
577	1.535	15:52:24	LSE	606273593624117528
827	1.535	15:52:24	LSE	606273593624117529
869	1.537	15:59:06	LSE	592199812592327606
969	1.537	16:00:33	LSE	606273593624339738
868	1.536	16:00:33	LSE	606273593624339888
869	1.536	16:00:33	LSE	606273593624339887
2858	1.536	16:00:33	LSE	606273593624339886
2826	1.537	16:03:41	LSE	592199812592455660
899	1.537	16:11:34	LSE	592199812592672185
3107	1.536	16:11:34	LSE	592199812592672186
2128	1.536	16:11:34	LSE	606273593624618171
919	1.538	16:17:35	LSE	592199812592841909
93	1.538	16:18:29	LSE	592199812592865455
690	1.538	16:18:29	LSE	592199812592865456
211	1.537	16:18:29	LSE	606273593624799096
919	1.535	16:18:39	LSE	592199812592869717
920	1.535	16:18:39	LSE	606273593624803096
921	1.535	16:18:39	LSE	606273593624803095
921	1.535	16:18:39	LSE	606273593624803097
1406	1.535	16:18:39	LSE	606273593624803094
952	1.536	16:21:12	LSE	592199812592965216
939	1.536	16:23:24	LSE	606273593624968391
1046	1.536	16:24:42	LSE	606273593625007947
938	1.537	16:25:15	LSE	606273593625036025
915	1.537	16:25:18	LSE	592199812593113968
1062	1.537	16:25:46	LSE	606273593625051133
4488	1.536	16:25:46	LSE	592199812593128400
1388	1.535	16:27:23	LSE	592199812593173580

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