

04 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 03 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	03 December 2025
Total number of shares purchased:	230,000
Highest price paid per share (pence):	149.1000p
Lowest price paid per share (pence):	146.4000p
Volume weighted average price paid per share (pence):	147.8709p

To date, the Company has purchased 9,062,319 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 792,613,877 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 792,613,877.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	147.8709

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
1	1.484	08:06:28	LSE	592201582049193547
865	1.48	08:06:28	LSE	606275363090498097
5259	1.48	08:06:28	LSE	606275363090498096
864	1.48	08:06:28	LSE	606275363090498101
228	1.474	08:11:30	LSE	606275363090589338
2760	1.474	08:11:30	LSE	606275363090589339
1009	1.477	08:19:02	LSE	592201582049424089
1009	1.475	08:19:33	LSE	592201582049432287
1009	1.475	08:19:33	LSE	606275363090724531
2913	1.475	08:19:33	LSE	592201582049432286
1732	1.47	08:24:36	LSE	592201582049498212
7	1.464	08:32:38	LSE	606275363090937468
1276	1.464	08:32:38	LSE	606275363090937467
3666	1.467	08:35:58	LSE	592201582049766092
3156	1.475	08:45:00	LSE	592201582049931409

1733	1.471	08:50:00	LSE	606275363091278397
3624	1.48	09:08:32	LSE	592201582050330959
1565	1.48	09:08:32	LSE	592201582050330963
2728	1.476	09:18:23	LSE	606275363091718771
302	1.483	09:35:36	LSE	592201582050753371
608	1.483	09:35:36	LSE	592201582050753372
1316	1.482	09:43:29	LSE	606275363092088805
3700	1.482	09:44:28	LSE	606275363092102500
829	1.482	09:44:28	LSE	606275363092102504
1165	1.481	09:44:28	LSE	606275363092102506
2741	1.478	09:54:32	LSE	592201582051038095
2536	1.483	10:08:52	LSE	606275363092428692
2215	1.482	10:20:32	LSE	606275363092574934
1742	1.48	10:31:33	LSE	606275363092702074
4	1.481	11:00:29	LSE	606275363093071445
990	1.481	11:00:29	LSE	606275363093071446
500	1.481	11:06:05	LSE	606275363093141609
187	1.483	11:11:02	LSE	592201582052048160
482	1.483	11:11:02	LSE	592201582052048159
7	1.483	11:11:02	LSE	606275363093199226
198	1.483	11:11:02	LSE	606275363093199227
45	1.483	11:11:20	LSE	606275363093202953
4778	1.482	11:11:20	LSE	606275363093202954
4506	1.486	11:32:35	LSE	592201582052314626
90	1.486	11:32:35	LSE	606275363093447625
3740	1.488	11:49:28	LSE	606275363093650950
893	1.488	12:00:28	LSE	606275363093797887
991	1.489	12:18:03	LSE	592201582052954706
1376	1.489	12:18:03	LSE	606275363094041617
3903	1.489	12:18:03	LSE	606275363094041616
1689	1.489	12:18:03	LSE	592201582052954710
251	1.491	12:46:29	LSE	592201582053370730
682	1.491	12:46:29	LSE	606275363094429527
3088	1.49	12:48:55	LSE	606275363094460972
2997	1.49	12:49:53	LSE	592201582053418900
91	1.49	12:52:24	LSE	592201582053457560
5	1.49	12:52:24	LSE	606275363094511595
76	1.49	12:52:24	LSE	606275363094511596
1005	1.49	13:08:22	LSE	592201582053696212
428	1.489	13:15:16	LSE	592201582053790995
2751	1.489	13:15:16	LSE	592201582053790996
1897	1.489	13:15:16	LSE	606275363094824855
13	1.49	13:32:30	LSE	606275363095066523
1016	1.49	13:32:30	LSE	606275363095066525
3990	1.49	13:32:30	LSE	606275363095066524
167	1.49	13:32:30	LSE	592201582054048811
800	1.49	13:44:37	LSE	592201582054219459
4512	1.49	13:44:37	LSE	592201582054219458
2	1.49	13:44:37	LSE	592201582054219462
6	1.49	13:44:37	LSE	592201582054219460
73	1.49	13:44:37	LSE	592201582054219465
131	1.49	13:44:37	LSE	592201582054219469
707	1.488	13:46:34	LSE	592201582054253599
1043	1.488	13:46:34	LSE	592201582054253598
1738	1.483	13:49:45	LSE	606275363095308323
969	1.481	13:57:48	LSE	592201582054449673
223	1.481	13:57:48	LSE	606275363095441040
750	1.481	13:57:48	LSE	606275363095441038
767	1.481	13:57:48	LSE	592201582054449674
1736	1.481	14:01:32	LSE	592201582054525130
1740	1.475	14:08:14	LSE	592201582054671363
1732	1.472	14:11:52	LSE	606275363095722385
154	1.47	14:16:35	LSE	606275363095805539
886	1.47	14:16:35	LSE	606275363095805540
1577	1.47	14:16:35	LSE	606275363095805538
3101	1.47	14:23:32	LSE	592201582054962843

943	1.482	14:36:02	LSE	606275363096199667
417	1.483	14:36:58	LSE	606275363096221258
480	1.483	14:36:58	LSE	606275363096221257
3078	1.481	14:37:01	LSE	606275363096222261
2388	1.481	14:37:01	LSE	592201582055272207
2282	1.48	14:42:16	LSE	606275363096340097
1016	1.479	14:46:03	LSE	592201582055469786
1737	1.479	14:46:03	LSE	592201582055469785
370	1.477	14:51:55	LSE	606275363096551401
1732	1.477	14:51:55	LSE	592201582055614842
1375	1.479	14:56:12	LSE	606275363096644244
991	1.478	14:56:20	LSE	606275363096646817
659	1.478	14:56:21	LSE	606275363096647881
681	1.478	14:56:21	LSE	606275363096647884
3252	1.478	14:56:21	LSE	606275363096647882
646	1.477	15:01:30	LSE	592201582055857652
3866	1.477	15:01:30	LSE	592201582055857651
129	1.477	15:05:04	LSE	592201582055994441
483	1.477	15:05:04	LSE	606275363096912580
2293	1.477	15:05:04	LSE	592201582055994442
475	1.477	15:05:04	LSE	606275363096912583
3	1.476	15:07:02	LSE	592201582056053161
388	1.476	15:07:02	LSE	592201582056053160
1339	1.476	15:07:02	LSE	592201582056053162
925	1.477	15:12:27	LSE	606275363097099057
947	1.477	15:12:27	LSE	592201582056189857
1755	1.477	15:12:27	LSE	606275363097099055
2409	1.476	15:15:01	LSE	606275363097164033
704	1.476	15:15:01	LSE	606275363097164038
902	1.474	15:22:28	LSE	592201582056452656
902	1.474	15:22:28	LSE	592201582056452657
902	1.474	15:22:28	LSE	606275363097350269
902	1.474	15:22:28	LSE	606275363097350270
1759	1.474	15:22:28	LSE	606275363097350268
161	1.474	15:24:45	LSE	592201582056512649
962	1.474	15:25:26	LSE	606275363097425580
964	1.474	15:25:26	LSE	606275363097425581
1594	1.474	15:25:26	LSE	592201582056532030
7	1.471	15:34:06	LSE	592201582056778160
51	1.471	15:34:06	LSE	592201582056778159
895	1.471	15:34:06	LSE	592201582056778161
4598	1.471	15:34:06	LSE	606275363097660995
495	1.471	15:34:06	LSE	606275363097661001
1010	1.471	15:34:07	LSE	592201582056778383
22	1.471	15:34:07	LSE	592201582056778384
523	1.471	15:34:13	LSE	606275363097664817
637	1.472	15:34:13	LSE	606275363097664852
965	1.471	15:37:32	LSE	606275363097743352
1753	1.471	15:37:32	LSE	592201582056864490
912	1.468	15:40:27	LSE	592201582056930711
914	1.468	15:40:27	LSE	606275363097806618
1757	1.468	15:40:27	LSE	606275363097806617
2048	1.467	15:44:21	LSE	606275363097898437
880	1.466	15:47:25	LSE	606275363097973240
883	1.466	15:47:25	LSE	592201582057106052
883	1.466	15:47:25	LSE	592201582057106053
1038	1.466	15:47:25	LSE	592201582057106051
4	1.472	15:53:38	LSE	606275363098123796
179	1.472	15:53:38	LSE	606275363098123795
699	1.472	15:53:38	LSE	606275363098123794
51	1.472	15:53:38	LSE	606275363098123801
126	1.472	15:53:38	LSE	606275363098123800
2990	1.472	15:53:59	LSE	606275363098132259
1028	1.472	15:55:36	LSE	606275363098194503
2068	1.472	15:55:36	LSE	592201582057337490

1006	1.471	16:02:19	LSE	606275363098385087
934	1.474	16:03:15	LSE	592201582057564791
923	1.474	16:03:31	LSE	592201582057571416
778	1.477	16:06:15	LSE	592201582057653870
181	1.478	16:06:15	LSE	592201582057654049
1223	1.477	16:07:00	LSE	592201582057674036
3484	1.477	16:07:00	LSE	606275363098517188
2093	1.477	16:07:27	LSE	592201582057695605
1036	1.478	16:10:27	LSE	606275363098648069
2341	1.478	16:10:27	LSE	606275363098648068
914	1.48	16:17:18	LSE	606275363098888820
1190	1.48	16:17:42	LSE	592201582058074730
911	1.48	16:18:23	LSE	606275363098925570
992	1.48	16:19:09	LSE	592201582058124330
981	1.48	16:19:54	LSE	592201582058151934
881	1.48	16:20:26	LSE	606275363099004732
892	1.48	16:21:07	LSE	592201582058204726
1	1.48	16:21:47	LSE	606275363099048889
78	1.48	16:21:47	LSE	606275363099048891
923	1.48	16:21:47	LSE	606275363099048890
1008	1.48	16:22:23	LSE	592201582058247168
876	1.48	16:23:00	LSE	606275363099090712
876	1.48	16:23:36	LSE	606275363099109768
293	1.479	16:24:02	LSE	592201582058302474
884	1.479	16:24:28	LSE	606275363099137825
3036	1.479	16:24:28	LSE	592201582058317786
2231	1.479	16:24:28	LSE	592201582058317793
1213	1.475	16:25:18	LSE	592201582058357175
1282	1.477	16:26:26	LSE	606275363099211983
3985	1.477	16:26:26	LSE	592201582058393868
286	1.477	16:26:26	LSE	592201582058393874

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