RNS Number: 0638L Barclays PLC 10 December 2025

> PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR MORE

Rule 8.3 of the Takeover Code (the "Code")

Ί.	KET INFORMATION		
(a)	Full name of discloser:	Barclays PLC.	
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):		
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	JUST GROUP PLC	
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of		
	offeror/offeree:		
(e)	Date position held/dealing undertaken:	09 Dec 2025	
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO	

POSITIONS OF THE PERSON MAKING THE DISCLOSURE 2.

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:		10p ordinary	10p ordinary			
	•	Interests		Short Positions		
		Number	(%)	Number	(%)	
(1)	Relevant securities owned					
	and/or controlled:	50,596,253	4.87%	838,087	0.08%	
(2)	Cash-settled derivatives:					
		734,641	0.07%	50,595,295	4.87%	
(3)	Stock-settled derivatives (including options)					
	and agreements to purchase/sell:	0	0.00%	0	0.00%	
	TOTAL:	51,330,894	4.94%	51,433,382	4.95%	

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to	
which subscription right exists	
Details, including nature of the rights	
concerned and relevant percentages:	
3.	DEALINGS (IF ANY) BY THE PERSON

DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
10p ordinary	Purchase	77,491	2.1528 GBP
10p ordinary	Purchase	28,811	2.1550 GBP
10p ordinary	Purchase	18,830	2.1501 GBP
10p ordinary	Purchase	8,097	2.1504 GBP
10p ordinary	Purchase	6,951	2.1500 GBP
10p ordinary	Purchase	1,800	2.1548 GBP
10p ordinary	Purchase	1,348	2.1525 GBP
10p ordinary	Purchase	9	2.1549 GBP
10p ordinary	Sale	79,380	2.1500 GBP
10p ordinary	Sale	60,891	2.1526 GBP
10p ordinary	Sale	35,835	2.1550 GBP
10p ordinary	Sale	3,162	2.1525 GBP
10p ordinary	Sale	2,733	2.1552 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
10p ordinary	SWAP	Increasing Short	13,548	2.1524 GBP
10p ordinary	SWAP	Decreasing Short	59,163	2.1500 GBP
10p ordinary	SWAP	Decreasing Short	1,661	2.1525 GBP
10p ordinary	SWAP	Decreasing Short	95	2.1549 GBP
10p ordinary	SWAP	Decreasing Short	32	2.1550 GBP
10p ordinary	SWAP	Increasing Short	6,000	2.1500 GBP
10p ordinary	SWAP	Increasing Short	2,739	2.1550 GBP

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

Class of	Product description	Writing, purchasing,	Number of	Exercise price	Туре	Expiry date	Option money
relevant		selling,	securities	per unit			paid/
security		varying etc	to which				received
			option				per unit
			relates				

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant security	Nature of Dealings		Price per unit (if applicable)

4. OTHER INFORMATION

Indemnity and other dealings arrangements (a)

Details of any indemnity or option arrangement, or any agreement or

understanding, formal or informal, relating to relevant securities which may be an inducement to deal

or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:

NONE

Agreements, arrangements or understandings relating to options or derivatives (b)

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:

- (i) the voting rights of any relevant securities under any option; or
- (ii) the voting rights of future acquisition or disposal of any relevant securities to

any derivative is referenced:

NONE

Attachments (c)

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	10 Dec 2025
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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