

FOR IMMEDIATE RELEASE

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11 December 2025

**SSP Group plc
(the "Company")**

Total Voting Rights

The Company announces that on 10 December 2025 it issued 2,730,000 ordinary shares of 1 ¹⁷/₂₀₀ pence each in the capital of the Company, in connection with vesting of awards under the Company's International Share Incentive Plan and the Company's Long Term Incentive Plan.

In accordance with DTR 5.6.1R, the issued share capital of the Company consists of 795,343,877 ordinary shares of 1 ¹⁷/₂₀₀ pence each, all of which have voting rights. The Company does not hold any shares in treasury.

This figure of 795,343,877 may be used by the Company's shareholders (and others with notification obligations) as the denominator for the calculations by which they will determine if they are required to notify their interest in, or a change in their interest in, the Company under the FCA's Disclosure and Transparency Rules.

For further information, please contact:

SSP Group plc
Fiona Scattergood, Group General Counsel & Company Secretary

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