

12 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 11 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	11 December 2025
Total number of shares purchased:	230,000
Highest price paid per share (pence):	181.8000p
Lowest price paid per share (pence):	176.9000p
Volume weighted average price paid per share (pence):	179.2152p

To date, the Company has purchased 9,292,319 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 795,113,877 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 795,113,877.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	179.2152

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
3144	1.78	08:02:34	LSE	606278194233917564
66	1.777	08:10:16	LSE	592204413202692017
274	1.777	08:10:16	LSE	592204413202692016
690	1.777	08:10:16	LSE	592204413202692015
647	1.769	08:10:24	LSE	592204413202694281
918	1.769	08:11:07	LSE	592204413202711550
542	1.769	08:12:11	LSE	592204413202733580
952	1.779	08:15:13	LSE	592204413202791402
3083	1.78	08:17:03	LSE	592204413202823120
870	1.78	08:21:19	LSE	606278194234266558
4195	1.776	08:21:20	LSE	606278194234266854
14	1.776	08:21:42	LSE	606278194234271535
1065	1.776	08:21:42	LSE	606278194234271534
961	1.776	08:30:48	LSE	592204413203031672
954	1.776	08:32:37	LSE	606278194234437195

892	1.776	08:33:34	LSE	592204413203076544
3462	1.775	08:33:41	LSE	606278194234452711
1323	1.78	08:44:24	LSE	606278194234615634
3527	1.78	08:44:24	LSE	592204413203251701
1251	1.782	08:47:28	LSE	606278194234664783
1065	1.781	08:48:27	LSE	592204413203316767
1728	1.781	08:50:09	LSE	606278194234702289
466	1.783	08:51:13	LSE	606278194234719922
490	1.783	08:51:13	LSE	606278194234719923
875	1.782	08:55:33	LSE	592204413203426306
876	1.782	08:55:33	LSE	606278194234781282
942	1.782	08:55:33	LSE	592204413203426305
880	1.781	09:06:53	LSE	592204413203594889
880	1.779	09:07:42	LSE	606278194234952041
3024	1.779	09:07:42	LSE	606278194234952040
990	1.78	09:13:57	LSE	606278194235041463
1074	1.78	09:13:57	LSE	606278194235041462
1079	1.777	09:18:46	LSE	606278194235113561
977	1.777	09:25:21	LSE	592204413203870343
1077	1.777	09:25:21	LSE	592204413203870342
173	1.779	09:34:42	LSE	592204413204015907
903	1.779	09:34:42	LSE	592204413204015906
1699	1.779	09:34:42	LSE	592204413204015905
1070	1.776	09:36:10	LSE	606278194235359741
1029	1.78	09:50:28	LSE	606278194235544770
998	1.781	09:53:52	LSE	606278194235589816
1214	1.779	09:54:22	LSE	606278194235596694
1317	1.779	09:54:22	LSE	592204413204289654
1567	1.779	09:54:22	LSE	592204413204289653
1075	1.777	09:58:48	LSE	592204413204348539
1072	1.776	10:06:14	LSE	592204413204467591
896	1.78	10:23:20	LSE	592204413204737989
1024	1.78	10:26:44	LSE	606278194236062151
361	1.78	10:27:51	LSE	606278194236075465
4172	1.78	10:27:51	LSE	606278194236075483
3058	1.784	10:36:33	LSE	606278194236189557
645	1.783	10:39:58	LSE	606278194236237011
1337	1.783	10:39:58	LSE	606278194236237012
1070	1.781	10:44:18	LSE	606278194236295174
997	1.781	10:54:15	LSE	592204413205176007
997	1.78	10:54:17	LSE	606278194236432981
1068	1.78	10:54:17	LSE	592204413205176503
211	1.78	11:15:41	LSE	592204413205518583
923	1.78	11:15:41	LSE	592204413205518585
923	1.78	11:15:41	LSE	592204413205518586
1889	1.78	11:15:41	LSE	592204413205518584
923	1.779	11:15:45	LSE	606278194236755952
945	1.78	11:31:46	LSE	606278194236996415
984	1.78	11:35:55	LSE	592204413205844606
1035	1.778	11:40:33	LSE	592204413205912065
3658	1.778	11:40:33	LSE	592204413205912066
296	1.778	11:40:33	LSE	592204413205912071
2405	1.778	11:49:31	LSE	592204413206042164
1074	1.777	11:53:24	LSE	606278194237300192
992	1.777	12:03:47	LSE	606278194237451733
2400	1.777	12:03:47	LSE	606278194237451732
739	1.78	12:18:09	LSE	606278194237655921
2301	1.78	12:18:09	LSE	606278194237655922
3494	1.779	12:29:27	LSE	592204413206646739
952	1.782	12:34:16	LSE	592204413206721376
1075	1.781	12:35:26	LSE	592204413206738454
1133	1.781	12:36:39	LSE	592204413206756074
2900	1.787	13:01:04	LSE	606278194238256726
2478	1.785	13:01:25	LSE	592204413207136173
312	1.788	13:20:49	LSE	606278194238545770
868	1.788	13:20:49	LSE	606278194238545769

2611	1.787	13:21:35	LSE	606278194238555245
1014	1.787	13:21:35	LSE	606278194238555246
908	1.79	13:34:09	LSE	592204413207636480
200	1.793	13:38:09	LSE	606278194238798849
288	1.793	13:38:09	LSE	606278194238798850
508	1.793	13:38:09	LSE	606278194238798848
868	1.793	13:39:27	LSE	592204413207727752
888	1.793	13:41:38	LSE	606278194238853439
4310	1.791	13:42:34	LSE	592204413207782634
868	1.789	13:49:25	LSE	606278194238987047
868	1.789	13:49:25	LSE	606278194238987048
1067	1.789	13:49:25	LSE	606278194238987046
902	1.788	14:01:48	LSE	606278194239201099
898	1.786	14:02:18	LSE	606278194239209915
898	1.786	14:02:18	LSE	606278194239209916
899	1.786	14:02:18	LSE	606278194239209914
1069	1.786	14:02:18	LSE	606278194239209913
3154	1.788	14:12:06	LSE	606278194239382834
939	1.789	14:17:30	LSE	606278194239476491
864	1.789	14:18:29	LSE	606278194239490597
104	1.796	14:30:08	LSE	606278194239723400
1057	1.798	14:30:09	LSE	592204413208686891
1598	1.798	14:30:09	LSE	606278194239723596
991	1.798	14:32:09	LSE	592204413208755278
891	1.798	14:33:29	LSE	592204413208791734
1175	1.8	14:34:55	LSE	592204413208836041
1231	1.804	14:36:26	LSE	592204413208882940
1568	1.802	14:36:56	LSE	606278194239922295
2475	1.802	14:36:56	LSE	606278194239922296
1034	1.8	14:38:10	LSE	606278194239961922
39	1.8	14:38:10	LSE	606278194239961956
906	1.806	14:45:45	LSE	606278194240233019
3289	1.806	14:45:45	LSE	606278194240233020
906	1.805	14:45:45	LSE	606278194240233287
2681	1.807	14:50:35	LSE	606278194240396185
364	1.809	14:58:56	LSE	606278194240652066
649	1.809	14:58:56	LSE	592204413209657719
1254	1.809	14:58:59	LSE	592204413209659395
880	1.808	15:00:52	LSE	606278194240727880
4001	1.807	15:02:03	LSE	592204413209781376
1753	1.806	15:03:47	LSE	606278194240824240
1016	1.805	15:09:04	LSE	592204413209982672
1016	1.805	15:09:04	LSE	606278194240961559
1081	1.805	15:09:04	LSE	592204413209982671
1083	1.804	15:09:59	LSE	592204413210007168
921	1.807	15:19:05	LSE	606278194241232393
999	1.808	15:20:49	LSE	592204413210314153
2936	1.808	15:21:52	LSE	592204413210340360
4602	1.807	15:23:36	LSE	592204413210390518
944	1.806	15:30:57	LSE	606278194241527567
2396	1.806	15:31:33	LSE	606278194241542542
795	1.806	15:32:07	LSE	606278194241558399
1113	1.806	15:32:07	LSE	606278194241558402
554	1.804	15:36:21	LSE	606278194241664279
1070	1.804	15:36:21	LSE	592204413210720573
324	1.804	15:36:21	LSE	606278194241664282
877	1.804	15:36:21	LSE	592204413210720576
258	1.803	15:42:52	LSE	606278194241812305
664	1.803	15:42:52	LSE	606278194241812304
118	1.803	15:44:19	LSE	592204413210908062
269	1.803	15:44:19	LSE	592204413210908063
489	1.803	15:44:19	LSE	592204413210908061
922	1.804	15:45:47	LSE	606278194241878217
128	1.804	15:51:31	LSE	592204413211088262
888	1.804	15:51:31	LSE	606278194242015775

1351	1.804	15:51:31	LSE	592204413211088261
594	1.803	15:51:31	LSE	606278194242015778
888	1.803	15:51:37	LSE	606278194242018035
3004	1.803	15:51:37	LSE	606278194242018034
954	1.804	15:56:18	LSE	606278194242139218
906	1.803	15:58:00	LSE	592204413211260180
952	1.803	15:58:00	LSE	592204413211260179
954	1.803	15:58:00	LSE	606278194242180532
1075	1.803	15:58:00	LSE	606278194242180531
2469	1.803	16:01:17	LSE	606278194242295793
1993	1.804	16:03:17	LSE	592204413211434477
927	1.808	16:08:15	LSE	592204413211576647
3325	1.808	16:08:15	LSE	592204413211576649
1309	1.809	16:13:51	LSE	606278194242646851
3601	1.808	16:14:02	LSE	606278194242650884
3599	1.809	16:17:18	LSE	606278194242746356
880	1.817	16:20:53	LSE	606278194242871498
881	1.815	16:21:29	LSE	592204413212003769
2683	1.815	16:21:29	LSE	606278194242894424
883	1.816	16:24:12	LSE	606278194242986646
1536	1.815	16:24:50	LSE	592204413212125637
2175	1.815	16:24:50	LSE	592204413212125640
949	1.817	16:26:49	LSE	606278194243082220
1845	1.817	16:28:03	LSE	606278194243119032
4032	1.818	16:28:53	LSE	592204413212264920

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