

15 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 12 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	12 December 2025
Total number of shares purchased:	230,000
Highest price paid per share (pence):	182.5000p
Lowest price paid per share (pence):	180.8000p
Volume weighted average price paid per share (pence):	181.5888p

To date, the Company has purchased 9,522,319 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 792,153,877 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 792,153,877.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	181.5888

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
2177	1.808	08:02:24	LSE	606278548130260285
657	1.808	08:02:24	LSE	592204795571346748
910	1.808	08:08:47	LSE	592204795571448848
2157	1.81	08:11:38	LSE	606278548130409018
792	1.81	08:11:38	LSE	592204795571503022
2939	1.808	08:15:13	LSE	606278548130475278
866	1.812	08:17:39	LSE	606278548130513956
631	1.811	08:18:41	LSE	592204795571629483
3604	1.814	08:18:51	LSE	592204795571631615
294	1.814	08:18:51	LSE	592204795571631619
1062	1.815	08:19:09	LSE	606278548130536422
1029	1.815	08:21:00	LSE	592204795571662524
2529	1.815	08:22:41	LSE	592204795571685982
1049	1.814	08:24:07	LSE	592204795571705254
2383	1.818	08:26:18	LSE	606278548130630143

967	1.816	08:30:05	LSE	592204795571793385
1079	1.816	08:30:05	LSE	592204795571793384
2007	1.813	08:33:41	LSE	606278548130739121
969	1.817	08:42:08	LSE	606278548130870183
1424	1.817	08:42:08	LSE	592204795571990218
1596	1.817	08:42:13	LSE	592204795571991533
1057	1.817	08:42:13	LSE	592204795571991539
1037	1.814	08:46:20	LSE	606278548130937745
1053	1.814	08:46:20	LSE	592204795572061861
249	1.818	08:56:23	LSE	606278548131079201
1948	1.818	08:56:28	LSE	606278548131080875
899	1.818	08:57:08	LSE	606278548131095045
1459	1.818	08:57:08	LSE	606278548131095046
3029	1.825	09:05:03	LSE	592204795572375940
130	1.825	09:07:23	LSE	592204795572416364
1352	1.825	09:07:23	LSE	592204795572416365
562	1.825	09:07:23	LSE	592204795572416369
1767	1.822	09:13:28	LSE	592204795572521041
1062	1.824	09:21:00	LSE	606278548131485290
927	1.82	09:22:15	LSE	606278548131501607
969	1.822	09:33:17	LSE	606278548131663405
969	1.821	09:33:30	LSE	592204795572828333
1394	1.821	09:33:30	LSE	592204795572828332
991	1.821	09:42:00	LSE	592204795572949478
1155	1.821	09:42:00	LSE	592204795572949477
963	1.825	10:01:05	LSE	592204795573236159
3855	1.825	10:01:05	LSE	606278548132053898
722	1.825	10:01:05	LSE	606278548132053902
1024	1.822	10:20:44	LSE	592204795573522076
934	1.821	10:24:41	LSE	592204795573570887
1024	1.821	10:24:41	LSE	592204795573570886
1024	1.821	10:24:41	LSE	606278548132371146
1066	1.821	10:24:41	LSE	606278548132371145
512	1.82	10:33:24	LSE	592204795573624927
1980	1.82	10:33:24	LSE	592204795573624926
1561	1.822	10:38:35	LSE	606278548132463902
992	1.824	10:45:53	LSE	592204795573736091
981	1.824	10:59:32	LSE	606278548132679106
969	1.824	11:04:46	LSE	606278548132743613
910	1.824	11:09:32	LSE	606278548132791490
890	1.824	11:13:25	LSE	592204795574052439
981	1.823	11:14:16	LSE	592204795574062279
981	1.823	11:14:16	LSE	592204795574062280
991	1.823	11:14:16	LSE	606278548132840699
1056	1.823	11:14:16	LSE	592204795574062278
944	1.824	11:22:22	LSE	606278548132951691
1067	1.822	11:22:25	LSE	592204795574178358
870	1.823	11:29:47	LSE	606278548133043515
1059	1.823	11:29:47	LSE	592204795574274735
909	1.819	11:39:44	LSE	592204795574410248
1429	1.818	11:39:45	LSE	592204795574410433
1057	1.817	11:42:38	LSE	606278548133207619
3774	1.815	11:59:19	LSE	592204795574679798
177	1.815	11:59:31	LSE	592204795574682389
149	1.814	12:06:45	LSE	592204795574799270
738	1.814	12:06:45	LSE	592204795574799269
887	1.814	12:06:45	LSE	592204795574799271
1063	1.814	12:06:45	LSE	606278548133540039
2738	1.817	12:20:55	LSE	592204795575001534
1720	1.817	12:20:55	LSE	606278548133731233
985	1.817	12:31:09	LSE	606278548133864934
935	1.816	12:37:42	LSE	606278548133945476
985	1.816	12:37:42	LSE	606278548133945478
1068	1.816	12:37:42	LSE	592204795575226729
936	1.816	12:38:59	LSE	606278548133963514
955	1.816	12:47:51	LSE	592204795575369879

1059	1.816	12:47:51	LSE	606278548134081302
1007	1.815	12:58:27	LSE	592204795575523121
1065	1.815	12:58:27	LSE	606278548134227507
8	1.819	13:12:56	LSE	592204795575746253
912	1.819	13:12:56	LSE	606278548134440195
2452	1.819	13:13:14	LSE	592204795575750418
256	1.819	13:13:14	LSE	606278548134444205
869	1.815	13:22:26	LSE	592204795575878270
869	1.815	13:22:26	LSE	606278548134566581
1059	1.815	13:22:26	LSE	606278548134566580
1062	1.809	13:22:50	LSE	592204795575884170
886	1.811	13:33:55	LSE	606278548134735397
1027	1.81	13:34:03	LSE	606278548134737542
2222	1.81	13:34:08	LSE	606278548134738742
682	1.81	13:34:08	LSE	592204795576058704
936	1.813	13:44:44	LSE	592204795576222863
946	1.813	13:44:44	LSE	592204795576222864
894	1.813	13:44:44	LSE	606278548134894712
1115	1.813	13:44:44	LSE	606278548134894715
1000	1.812	13:50:01	LSE	606278548134981874
1066	1.812	13:50:01	LSE	606278548134981873
867	1.81	13:59:58	LSE	592204795576488153
867	1.81	13:59:58	LSE	592204795576488154
867	1.81	13:59:58	LSE	592204795576488155
1064	1.81	13:59:58	LSE	606278548135146104
1036	1.808	14:08:21	LSE	606278548135299397
1054	1.808	14:08:21	LSE	606278548135299398
2101	1.809	14:13:23	LSE	592204795576730913
945	1.815	14:24:15	LSE	592204795576912824
945	1.815	14:25:03	LSE	592204795576935005
1033	1.815	14:29:05	LSE	606278548135655074
372	1.815	14:30:43	LSE	592204795577068686
941	1.815	14:30:43	LSE	606278548135701258
1097	1.815	14:32:56	LSE	592204795577121300
3594	1.815	14:32:56	LSE	606278548135752013
1062	1.81	14:35:04	LSE	606278548135798638
202	1.813	14:45:10	LSE	606278548136040421
1001	1.813	14:46:57	LSE	606278548136080329
1944	1.813	14:46:57	LSE	592204795577463810
2256	1.813	14:46:57	LSE	592204795577463811
2663	1.813	14:46:57	LSE	592204795577463809
2160	1.813	14:46:57	LSE	592204795577463816
69	1.813	14:46:57	LSE	606278548136080336
1001	1.814	14:57:02	LSE	592204795577722799
2323	1.814	14:57:02	LSE	606278548136328437
1062	1.814	14:58:03	LSE	592204795577751139
942	1.817	15:03:30	LSE	606278548136533874
2204	1.817	15:03:30	LSE	606278548136533873
657	1.819	15:14:53	LSE	592204795578250360
817	1.819	15:14:53	LSE	592204795578250361
1004	1.819	15:14:53	LSE	606278548136831906
3486	1.819	15:14:53	LSE	606278548136831907
216	1.819	15:14:53	LSE	592204795578250370
1056	1.817	15:15:24	LSE	606278548136845689
1055	1.817	15:16:38	LSE	592204795578300696
1071	1.815	15:18:55	LSE	592204795578361818
918	1.815	15:24:20	LSE	606278548137082129
972	1.815	15:25:37	LSE	592204795578551140
917	1.814	15:25:37	LSE	592204795578551196
917	1.814	15:25:37	LSE	606278548137119370
917	1.814	15:25:37	LSE	606278548137119371
1072	1.814	15:25:37	LSE	606278548137119369
2995	1.816	15:32:50	LSE	592204795578761073
941	1.815	15:33:10	LSE	592204795578771258
2886	1.815	15:33:10	LSE	606278548137330095

620	1.815	15:33:10	LSE	592204795578771268
954	1.815	15:40:22	LSE	592204795578966904
1052	1.815	15:40:22	LSE	592204795578966903
1015	1.813	15:43:07	LSE	592204795579031260
1053	1.813	15:43:07	LSE	592204795579031258
374	1.81	15:47:13	LSE	592204795579130690
692	1.81	15:47:13	LSE	592204795579130691
923	1.81	15:47:13	LSE	606278548137676500
923	1.81	15:47:13	LSE	606278548137676501
1003	1.815	16:01:04	LSE	592204795579545040
1158	1.815	16:01:04	LSE	606278548138075022
2753	1.815	16:01:04	LSE	606278548138075021
3477	1.815	16:01:04	LSE	592204795579545041
3145	1.815	16:01:04	LSE	606278548138075028
849	1.815	16:01:05	LSE	592204795579546090
1069	1.815	16:04:59	LSE	606278548138181704
2582	1.815	16:07:28	LSE	606278548138254196
951	1.812	16:10:03	LSE	592204795579810657
1056	1.812	16:10:03	LSE	592204795579810656
1025	1.812	16:14:42	LSE	592204795579951153
932	1.812	16:15:29	LSE	592204795579976298
934	1.813	16:19:06	LSE	606278548138597482
898	1.813	16:19:06	LSE	592204795580089731
898	1.813	16:19:06	LSE	606278548138597494
969	1.813	16:19:06	LSE	606278548138597490
1121	1.814	16:25:00	LSE	606278548138804245
1112	1.814	16:25:00	LSE	606278548138804262
1182	1.814	16:25:00	LSE	592204795580304924
1182	1.814	16:25:00	LSE	606278548138804261
3546	1.815	16:25:12	LSE	606278548138812445
437	1.815	16:25:14	LSE	606278548138814081
1382	1.815	16:25:14	LSE	606278548138814082
970	1.817	16:25:54	LSE	606278548138835548
1033	1.817	16:26:28	LSE	606278548138852209
889	1.817	16:27:03	LSE	592204795580373110
1069	1.817	16:27:43	LSE	606278548138887467
1389	1.815	16:28:47	LSE	592204795580420429
2124	1.815	16:28:47	LSE	606278548138915276
100	1.817	16:29:52	LSE	592204795580466888
196	1.817	16:29:52	LSE	592204795580466889
1011	1.817	16:29:52	LSE	592204795580466887

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