

16 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 15 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	15 December 2025
Total number of shares purchased:	230,000
Highest price paid per share (pence):	185.2000p
Lowest price paid per share (pence):	180.7000p
Volume weighted average price paid per share (pence):	183.3470p

To date, the Company has purchased 9,752,319 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 794,653,877 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 794,653,877.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	183.3470

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
2372	1.81	08:01:01	LSE	592205828780413720
1352	1.807	08:10:18	LSE	606279609813083829
914	1.81	08:11:38	LSE	592205828780610373
2849	1.807	08:11:46	LSE	606279609813109068
1555	1.807	08:11:46	LSE	592205828780612074
969	1.807	08:15:38	LSE	592205828780673022
1181	1.807	08:15:38	LSE	592205828780673023
1346	1.807	08:15:38	LSE	606279609813167627
995	1.816	08:19:38	LSE	592205828780731152
933	1.82	08:20:52	LSE	592205828780747140
1042	1.82	08:26:55	LSE	606279609813310305
2438	1.82	08:26:55	LSE	606279609813310304
2637	1.82	08:27:56	LSE	592205828780835631
1039	1.819	08:28:37	LSE	592205828780845868
2495	1.824	08:33:55	LSE	606279609813407448

3475	1.821	08:43:34	LSE	606279609813538627
1657	1.821	08:43:34	LSE	606279609813538632
3170	1.822	08:48:16	LSE	606279609813608382
56	1.822	08:48:16	LSE	606279609813608389
32	1.822	08:48:17	LSE	606279609813608657
910	1.819	08:53:34	LSE	592205828781204251
1305	1.819	08:53:34	LSE	606279609813678452
2681	1.822	09:05:29	LSE	592205828781365580
1389	1.822	09:05:32	LSE	592205828781366046
1595	1.822	09:05:32	LSE	606279609813832990
2929	1.83	09:12:42	LSE	592205828781459128
105	1.83	09:12:42	LSE	606279609813922570
1022	1.828	09:23:57	LSE	592205828781613001
1022	1.826	09:25:23	LSE	592205828781632619
1322	1.826	09:25:23	LSE	592205828781632617
1026	1.831	09:40:49	LSE	592205828781854625
3598	1.83	09:41:19	LSE	606279609814308486
1238	1.83	09:41:19	LSE	606279609814308489
1321	1.827	09:48:19	LSE	592205828781954584
1748	1.826	09:55:26	LSE	606279609814483867
916	1.825	10:00:43	LSE	606279609814551071
1012	1.825	10:00:43	LSE	606279609814551070
1312	1.825	10:05:42	LSE	592205828782185181
1002	1.828	10:15:51	LSE	592205828782323203
1404	1.827	10:15:51	LSE	606279609814751677
2669	1.823	10:25:40	LSE	606279609814874859
1031	1.822	10:40:00	LSE	592205828782640824
1031	1.822	10:40:00	LSE	592205828782640825
1032	1.822	10:40:00	LSE	606279609815056046
1767	1.822	10:40:00	LSE	606279609815056047
906	1.823	10:53:44	LSE	606279609815235017
3711	1.822	10:58:08	LSE	592205828782885276
318	1.822	10:58:08	LSE	592205828782885300
393	1.82	11:15:58	LSE	592205828783128527
835	1.82	11:15:58	LSE	592205828783128526
993	1.82	11:15:58	LSE	592205828783128528
993	1.82	11:15:58	LSE	606279609815519099
993	1.82	11:15:58	LSE	606279609815519100
1036	1.82	11:22:29	LSE	592205828783212724
918	1.821	11:41:54	LSE	592205828783455027
45	1.822	11:43:03	LSE	592205828783468284
1005	1.824	11:45:53	LSE	606279609815876023
1038	1.823	11:46:43	LSE	606279609815887108
2144	1.825	11:47:42	LSE	606279609815898010
2129	1.824	11:47:42	LSE	592205828783528538
1017	1.825	11:47:56	LSE	606279609815900103
1319	1.822	11:54:00	LSE	592205828783608520
470	1.823	12:07:21	LSE	592205828783798254
563	1.823	12:07:32	LSE	592205828783800878
2911	1.824	12:08:01	LSE	606279609816162888
100	1.824	12:08:01	LSE	592205828783807295
1206	1.83	12:20:31	LSE	606279609816311461
109	1.83	12:20:36	LSE	606279609816312508
1022	1.83	12:20:36	LSE	592205828783965096
1316	1.829	12:26:31	LSE	592205828784045302
937	1.841	12:46:49	LSE	606279609816641828
1659	1.841	12:47:20	LSE	606279609816647652
2194	1.839	12:49:33	LSE	592205828784343777
2419	1.842	12:59:40	LSE	606279609816807140
2077	1.842	12:59:40	LSE	606279609816807148
3375	1.847	13:21:41	LSE	592205828784780795
1533	1.847	13:22:45	LSE	606279609817102588
874	1.844	13:30:36	LSE	606279609817202459
875	1.844	13:30:36	LSE	606279609817202461
875	1.844	13:30:36	LSE	606279609817202462
1317	1.844	13:30:36	LSE	606279609817202458

893	1.844	13:38:17	LSE	592205828785013951
910	1.844	13:40:59	LSE	606279609817345476
2778	1.843	13:41:17	LSE	592205828785058346
116	1.843	13:41:17	LSE	606279609817349729
578	1.843	13:41:23	LSE	606279609817351122
1314	1.842	13:44:14	LSE	592205828785100356
981	1.842	13:53:38	LSE	606279609817526385
1053	1.84	13:54:32	LSE	606279609817539968
1449	1.84	13:54:32	LSE	606279609817539967
1311	1.839	14:00:25	LSE	606279609817629078
1129	1.839	14:11:27	LSE	592205828785538259
2270	1.839	14:11:27	LSE	592205828785538257
335	1.839	14:11:27	LSE	606279609817805197
2942	1.843	14:19:40	LSE	592205828785670543
1015	1.844	14:25:14	LSE	592205828785770807
947	1.845	14:32:15	LSE	592205828785930996
1324	1.845	14:33:29	LSE	606279609818209920
3845	1.845	14:33:59	LSE	606279609818220283
295	1.845	14:33:59	LSE	592205828785972746
930	1.844	14:37:55	LSE	606279609818318584
948	1.844	14:37:55	LSE	606279609818318585
1311	1.844	14:37:55	LSE	592205828786075577
270	1.841	14:45:07	LSE	606279609818507085
617	1.841	14:45:07	LSE	606279609818507086
885	1.841	14:45:07	LSE	592205828786271112
2469	1.841	14:45:07	LSE	606279609818507087
18	1.841	14:45:08	LSE	606279609818507111
387	1.841	14:45:08	LSE	606279609818507113
149	1.841	14:48:35	LSE	606279609818590882
1035	1.841	14:48:35	LSE	592205828786358121
1156	1.841	14:48:35	LSE	606279609818590885
893	1.837	14:52:03	LSE	606279609818674280
1313	1.837	14:52:03	LSE	606279609818674279
16	1.838	15:02:42	LSE	606279609818959604
866	1.838	15:02:42	LSE	606279609818959605
992	1.837	15:02:42	LSE	592205828786740812
41	1.838	15:02:42	LSE	606279609818959606
69	1.838	15:02:42	LSE	606279609818959607
2149	1.838	15:02:42	LSE	592205828786740817
2278	1.838	15:02:42	LSE	606279609818959618
578	1.838	15:02:42	LSE	592205828786740826
305	1.832	15:09:00	LSE	592205828786903327
703	1.832	15:09:00	LSE	592205828786903326
994	1.832	15:09:00	LSE	606279609819114844
1313	1.832	15:09:00	LSE	592205828786903325
178	1.831	15:16:27	LSE	592205828787094902
842	1.831	15:16:27	LSE	592205828787094903
1020	1.831	15:16:27	LSE	606279609819297100
1020	1.831	15:16:27	LSE	606279609819297101
1021	1.832	15:16:27	LSE	606279609819297097
1315	1.831	15:16:27	LSE	606279609819297099
2593	1.832	15:24:12	LSE	592205828787290531
1686	1.832	15:24:12	LSE	592205828787290536
1045	1.832	15:24:13	LSE	592205828787291012
966	1.829	15:27:11	LSE	606279609819561128
1319	1.829	15:27:11	LSE	592205828787370577
1350	1.827	15:29:06	LSE	592205828787420400
938	1.831	15:35:44	LSE	592205828787581902
894	1.831	15:38:40	LSE	592205828787645371
1072	1.835	15:40:24	LSE	592205828787682942
1103	1.84	15:42:28	LSE	592205828787727456
1021	1.842	15:44:51	LSE	606279609819952642
3787	1.841	15:45:05	LSE	606279609819958976
941	1.841	15:45:05	LSE	592205828787784542
906	1.843	15:52:57	LSE	606279609820143318

908	1.843	15:52:57	LSE	606279609820143319
502	1.842	15:54:37	LSE	592205828788017897
907	1.842	15:54:37	LSE	606279609820182098
1040	1.842	15:57:03	LSE	592205828788068938
1041	1.842	15:57:03	LSE	592205828788068939
1041	1.842	15:57:03	LSE	592205828788068940
1213	1.842	15:57:03	LSE	592205828788068937
400	1.842	15:59:43	LSE	606279609820289954
923	1.842	15:59:43	LSE	606279609820289955
427	1.841	16:01:07	LSE	592205828788175490
903	1.841	16:01:07	LSE	592205828788175488
1925	1.846	16:06:49	LSE	592205828788318434
2556	1.847	16:08:32	LSE	592205828788361709
2197	1.847	16:08:32	LSE	592205828788361716
385	1.847	16:08:32	LSE	606279609820512848
968	1.848	16:15:39	LSE	592205828788574872
968	1.848	16:15:39	LSE	606279609820716824
1142	1.848	16:15:44	LSE	592205828788577201
1040	1.85	16:16:49	LSE	606279609820759971
928	1.851	16:19:25	LSE	606279609820844750
1172	1.851	16:19:25	LSE	592205828788708497
16	1.851	16:20:00	LSE	606279609820867547
1388	1.851	16:20:00	LSE	606279609820867546
1986	1.85	16:20:00	LSE	606279609820867557
309	1.85	16:20:02	LSE	606279609820868439
1417	1.85	16:20:02	LSE	606279609820868604
947	1.85	16:22:21	LSE	592205828788814157
948	1.85	16:22:21	LSE	592205828788814156
948	1.85	16:22:21	LSE	606279609820947179
948	1.85	16:22:21	LSE	606279609820947180
1381	1.85	16:22:21	LSE	592205828788814155
1019	1.85	16:26:49	LSE	592205828788967162
44	1.851	16:26:54	LSE	606279609821097967
391	1.851	16:26:54	LSE	592205828788969278
537	1.851	16:26:54	LSE	606279609821097973
1382	1.849	16:27:10	LSE	606279609821105918
2117	1.849	16:28:43	LSE	606279609821151021
262	1.851	16:29:07	LSE	592205828789037670
732	1.851	16:29:07	LSE	592205828789037669
1490	1.851	16:29:54	LSE	606279609821212400
4	1.852	16:29:57	LSE	606279609821215127
96	1.852	16:29:57	LSE	606279609821215126
666	1.852	16:29:57	LSE	606279609821215128
680	1.852	16:29:57	LSE	606279609821215129

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