

18 December 2025

Cavendish plc

("Cavendish", "the Company" or the "Group")

Directors Dealings

Cavendish plc (AIM: CAV) has been notified that on 17 December 2025 Lisa Gordon, Non-Executive Chair, purchased 450,000 shares of 1 pence each in the Company ("Ordinary Shares") at a price of 9.60 pence per share.

Following the purchase, Lisa Gordon holds a total of 1,569,420 Ordinary Shares representing 0.41% of the issued share capital of the Company.

Further details of the subscriptions are included in the notifications below, made in accordance with the requirements of the UK Market Abuse Regulation.

CONTACTS

Cavendish (Management)

Julian Morse, Co-Chief Executive Officer

John Farrugia, Co-Chief Executive Officer

Ben Procter, Chief Financial Officer

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SPARK Advisory Partners (Nominated Advisor)

Matt Davis

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1	Details of the persons discharging managerial responsibility						
a)	Name	Lisa Gordon					
2	Reason for the notification						
a)	Position/status	Non-Executive Chair					
b)	Initial notification/amendment	Initial					
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor						
a)	Full name of the entity	Cavendish plc					
b)	Legal Entity Identifier Code	213800DLRUJW6JVNS533					
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted						
a)	Description of the financial instrument, type of instrument	Ordinary Shares of £0.01 nominal value each					
b)	Identification Code	GB00BGKPX309					
c)	Nature of the transaction	Purchase of Shares					
d)	Currency	GBP - British Pound					
e)	Price(s) and Volume(s)	<table><tr><th>Price(s) per share</th><th>Volume(s)</th></tr><tr><td>£0.0960</td><td>450,000</td></tr></table>		Price(s) per share	Volume(s)	£0.0960	450,000
Price(s) per share	Volume(s)						
£0.0960	450,000						
f)	Aggregated Information <ul style="list-style-type: none">PriceVolumeTotal Price	N/A - Single transaction					
g)	Date of transaction	17 December 2025					
h)	Place of transaction	London Stock Exchange XLON					

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