

18 December 2025

M&C SAATCHI PLC
(the "Company" or "M&C Saatchi")
Statement regarding press speculation

The board of directors of M&C Saatchi (the "**Board**") notes the recent press speculation relating to the Company's Chief Executive Officer role. While the Company is not commenting on any press speculation at this time, the Board confirms that succession planning is something it keeps under review.

FURTHER INFORMATION

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***About M &C Saatchi:** M&C Saatchi is a creative solutions company with specialist expertise and creativity in helping our clients grow by maximising the reach and potential of their brands. It does this through its regional-first operating model with five core specialisms - Advertising, Issues, Passions & PR, Consulting and Media - which it leverages in an integrated go-to-market approach. It has significant global reach, with major hubs in the UK, Europe, Middle East, APAC and the Americas and is supported by global shared services. M&C Saatchi is headquartered in London and listed on the FTSE AIM index of the London Stock Exchange.*

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