

Whitbread PLC
TRANSACTIONS IN OWN SECURITIES

24 December 2025

Whitbread PLC ("Whitbread") announces today that it has purchased the following number of its ordinary shares of 76 122/153 pence each through Morgan Stanley & Co. International Plc ('Morgan Stanley'). Such purchase was effected pursuant to instructions issued by Whitbread pursuant to the share buy-back programme as announced on 1 May 2025:

Ordinary Shares

Date of purchase:	23 December 2025
Number of ordinary shares purchased:	1,000
Highest price paid per share:	2,571.00
Lowest price paid per share:	2,552.00
Volume weighted average price paid per share:	2,558.59

Whitbread intends to cancel the purchased shares.

Since 1 May 2025, Whitbread has purchased 7,509,941 shares at a cost excluding dealing and associated costs of £213,626,819.53.

Following settlement of the above transaction, Whitbread will hold 12,454,718 of its ordinary shares in treasury and has 181,519,493 ordinary shares in issue (including treasury shares).

Therefore, the total number of voting rights in Whitbread will be 169,064,775 and this figure may be used by shareholders as the denominator when determining whether they are required to notify their interest in, or a change to their interest in, Whitbread under the Financial Conduct Authority's Disclosure Guidance and Transparency Rules.

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of purchases - aggregate information:

Shares purchased:	Whitbread PLC (ISIN: GB00B1KJJ408)
Date of purchases:	23 December 2025
Investment firm:	Morgan Stanley & Co. International plc

Venue	Volume-weighted average price paid per share (GB pence)	Aggregate number of shares purchased	Lowest price paid per share (GB pence)	Highest price paid per share (GB pence)
London Stock Exchange	2,571.00	212	2,571.00	2,571.00
CHI-X Europe	2,560.00	246	2,560.00	2,560.00
Aquis Stock Exchange	2,553.10	542	2,552.00	2,556.00

Schedule of purchases - individual transactions:

A full breakdown of the individual trades is attached to this announcement. http://www.ms-londonstockexchange.com/ms/7217M_1-2025-12-23.pdf

This announcement will be available on Whitbread's website at: <https://www.whitbread.co.uk/investors/news-events-and-alerts/ms/>

This announcement does not constitute, or form part of, an offer or any solicitation of an offer for securities in any jurisdiction.

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