

30 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 29 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	29 December 2025
Total number of shares purchased:	226,640
Highest price paid per share (pence):	205.8000p
Lowest price paid per share (pence):	202.4000p
Volume weighted average price paid per share (pence):	204.6346p

To date, the Company has purchased 10,555,444 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 793,850,752 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 793,850,752.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	226,640	204.6346

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
896	2.034	08:06:10	LSE	606284564335211106
897	2.034	08:06:10	LSE	606284564335211105
3173	2.034	08:06:10	LSE	606284564335211104
107	2.034	08:10:00	LSE	592210783300423982
193	2.034	08:10:10	LSE	592210783300429334
515	2.034	08:10:10	LSE	592210783300429469
1070	2.034	08:10:10	LSE	592210783300429471
1879	2.034	08:10:10	LSE	592210783300429470
2274	2.024	08:12:31	LSE	592210783300465596
4253	2.032	08:22:13	LSE	592210783300622290
1332	2.032	08:22:15	LSE	592210783300622629
1656	2.032	08:22:15	LSE	592210783300622628
3515	2.038	08:34:11	LSE	606284564335610879
3158	2.038	08:34:11	LSE	592210783300787799
562	2.038	08:34:54	LSE	606284564335619820

145	2.038	08:35:08	LSE	592210783300801512
860	2.038	08:35:08	LSE	592210783300801513
416	2.034	08:41:02	LSE	606284564335700754
543	2.034	08:41:02	LSE	606284564335700755
2264	2.034	08:41:02	LSE	592210783300883027
992	2.038	08:55:50	LSE	592210783301070040
992	2.036	08:57:49	LSE	592210783301097187
520	2.034	08:57:49	LSE	606284564335902589
11	2.034	08:57:49	LSE	606284564335902767
1663	2.034	08:58:58	LSE	606284564335917776
90	2.034	08:59:58	LSE	606284564335930452
398	2.034	08:59:58	LSE	592210783301126840
595	2.034	08:59:58	LSE	592210783301126839
992	2.034	08:59:58	LSE	606284564335930454
994	2.034	08:59:58	LSE	592210783301126842
994	2.034	08:59:58	LSE	606284564335930453
1004	2.034	08:59:58	LSE	592210783301126841
1008	2.034	08:59:58	LSE	592210783301126843
953	2.044	09:22:43	LSE	606284564336213846
954	2.044	09:22:43	LSE	606284564336213848
955	2.044	09:22:43	LSE	606284564336213847
3730	2.044	09:22:43	LSE	606284564336213845
986	2.044	09:22:43	LSE	592210783301424631
2284	2.04	09:26:30	LSE	606284564336253699
1248	2.042	09:40:20	LSE	606284564336415732
1041	2.042	09:40:22	LSE	592210783301636452
1432	2.042	09:40:22	LSE	606284564336415862
67	2.04	09:47:42	LSE	592210783301724373
1041	2.04	09:47:42	LSE	606284564336499612
1159	2.04	09:47:42	LSE	592210783301724374
434	2.04	10:05:40	LSE	606284564336718181
533	2.04	10:05:40	LSE	606284564336718180
461	2.038	10:10:00	LSE	606284564336765042
967	2.038	10:10:00	LSE	592210783302003592
971	2.038	10:10:00	LSE	606284564336765044
2789	2.038	10:10:00	LSE	606284564336765043
359	2.038	10:10:00	LSE	606284564336765049
794	2.054	10:32:46	LSE	592210783302285748
36	2.054	10:32:46	LSE	592210783302285754
99	2.054	10:32:46	LSE	592210783302285755
4109	2.052	10:33:40	LSE	606284564337042849
939	2.052	10:41:03	LSE	606284564337125788
939	2.052	10:41:03	LSE	606284564337125789
1524	2.052	10:41:03	LSE	592210783302383307
1510	2.05	10:50:38	LSE	592210783302498516
766	2.05	11:08:00	LSE	592210783302720531
994	2.05	11:08:00	LSE	592210783302720533
994	2.05	11:08:00	LSE	606284564337447180
994	2.05	11:08:00	LSE	606284564337447182
1026	2.05	11:08:00	LSE	606284564337447181
2976	2.048	11:17:52	LSE	606284564337591854
22	2.05	11:47:53	LSE	592210783303211448
107	2.05	11:47:53	LSE	592210783303211447
115	2.05	11:47:53	LSE	592210783303211446
801	2.05	11:47:53	LSE	606284564337915838
64	2.05	11:51:05	LSE	606284564337954872
233	2.05	11:51:05	LSE	606284564337954873
46	2.048	11:51:05	LSE	592210783303251863
620	2.048	11:51:05	LSE	592210783303251864
1045	2.046	11:51:05	LSE	606284564337954878
2472	2.046	11:51:05	LSE	592210783303251858
2519	2.046	11:51:05	LSE	606284564337954883
36	2.046	11:51:05	LSE	592210783303251869
1265	2.046	11:51:11	LSE	592210783303253339
1334	2.044	12:00:27	LSE	592210783303367053
899	2.054	12:17:50	LSE	592210783303581470

291	2.056	12:21:37	LSE	592210783303628012
785	2.056	12:21:37	LSE	606284564338315989
36	2.054	12:32:25	LSE	592210783303755701
615	2.054	12:32:25	LSE	606284564338438185
1033	2.054	12:32:25	LSE	592210783303755703
2298	2.054	12:32:25	LSE	606284564338438186
1352	2.054	12:36:55	LSE	606284564338486305
1472	2.058	12:44:52	LSE	606284564338577508
3525	2.056	12:45:00	LSE	606284564338580121
3918	2.056	12:45:00	LSE	606284564338580125
569	2.056	13:02:53	LSE	592210783304130292
85	2.056	13:17:13	LSE	592210783304301584
267	2.056	13:17:13	LSE	592210783304301586
686	2.056	13:17:13	LSE	592210783304301585
952	2.056	13:17:13	LSE	592210783304301589
954	2.056	13:17:13	LSE	606284564338961493
958	2.056	13:17:13	LSE	592210783304301588
964	2.056	13:17:13	LSE	592210783304301587
1618	2.056	13:17:13	LSE	606284564338961494
1898	2.056	13:17:13	LSE	592210783304301591
1005	2.052	13:30:00	LSE	606284564339107264
1005	2.052	13:30:00	LSE	606284564339107265
1007	2.052	13:30:00	LSE	592210783304454207
2268	2.052	13:30:00	LSE	592210783304454206
36	2.052	13:47:40	LSE	606284564339345958
250	2.058	13:47:47	LSE	592210783304703399
706	2.058	13:47:47	LSE	592210783304703398
39	2.058	13:47:47	LSE	606284564339347285
2901	2.052	13:49:49	LSE	592210783304730487
2488	2.052	13:49:49	LSE	606284564339373504
2159	2.052	13:49:49	LSE	592210783304730493
918	2.054	14:20:20	LSE	592210783305220966
1196	2.054	14:20:20	LSE	606284564339843980
1347	2.054	14:20:20	LSE	606284564339843979
1641	2.054	14:20:20	LSE	606284564339843981
58	2.056	14:30:23	LSE	606284564340021721
36	2.056	14:30:23	LSE	606284564340021722
816	2.056	14:30:23	LSE	606284564340021727
1364	2.056	14:30:23	LSE	592210783305405688
1667	2.056	14:31:10	LSE	592210783305428733
4012	2.056	14:31:10	LSE	606284564340043914
1046	2.056	14:36:27	LSE	592210783305563833
1055	2.056	14:36:27	LSE	592210783305563834
2433	2.056	14:36:27	LSE	606284564340175283
835	2.056	14:36:27	LSE	592210783305563841
961	2.054	14:38:49	LSE	592210783305621723
1044	2.054	14:38:49	LSE	606284564340231450
1224	2.054	14:38:49	LSE	606284564340231451
2275	2.05	14:42:48	LSE	592210783305702523
899	2.046	14:56:49	LSE	606284564340588845
922	2.046	14:58:30	LSE	606284564340621011
937	2.046	14:59:55	LSE	592210783306057114
159	2.044	15:02:25	LSE	592210783306116969
741	2.044	15:02:25	LSE	592210783306116967
899	2.044	15:02:25	LSE	592210783306116966
900	2.044	15:02:25	LSE	606284564340711656
901	2.044	15:02:25	LSE	606284564340711655
902	2.044	15:02:25	LSE	606284564340711654
903	2.044	15:02:25	LSE	592210783306116968
1006	2.044	15:02:25	LSE	606284564340711657
2270	2.044	15:02:25	LSE	592210783306116965
968	2.052	15:11:20	LSE	592210783306314292
2411	2.052	15:11:20	LSE	606284564340902114
1653	2.052	15:11:20	LSE	606284564340902126
986	2.048	15:16:22	LSE	592210783306429978

2258	2.048	15:16:22	LSE	592210783306429977
286	2.048	15:27:37	LSE	592210783306649794
627	2.048	15:27:37	LSE	592210783306649795
25	2.048	15:30:35	LSE	592210783306711954
912	2.048	15:30:35	LSE	592210783306711955
101	2.048	15:31:41	LSE	606284564341313913
215	2.048	15:31:41	LSE	606284564341313915
629	2.048	15:31:41	LSE	606284564341313914
925	2.048	15:32:54	LSE	606284564341347671
368	2.046	15:34:22	LSE	606284564341377438
613	2.046	15:34:22	LSE	606284564341377439
927	2.046	15:35:47	LSE	606284564341404105
1070	2.046	15:37:34	LSE	592210783306864211
1060	2.046	15:39:15	LSE	592210783306893873
1009	2.046	15:40:46	LSE	606284564341495393
100	2.046	15:42:39	LSE	606284564341534085
911	2.046	15:42:39	LSE	606284564341534086
923	2.046	15:43:47	LSE	592210783306986738
871	2.044	15:45:41	LSE	606284564341593645
2257	2.044	15:45:41	LSE	592210783307025551
45	2.044	15:48:14	LSE	606284564341649744
914	2.044	15:48:14	LSE	592210783307083661
915	2.044	15:48:14	LSE	606284564341649745
915	2.044	15:48:14	LSE	606284564341649746
913	2.044	15:48:15	LSE	606284564341650035
939	2.044	15:48:15	LSE	606284564341650036
945	2.044	15:48:15	LSE	592210783307083948
981	2.044	15:48:15	LSE	606284564341650037
1	2.048	16:08:18	LSE	592210783307561697
922	2.048	16:08:18	LSE	606284564342114394
923	2.048	16:08:18	LSE	606284564342114392
924	2.048	16:08:18	LSE	592210783307561695
977	2.048	16:08:18	LSE	592210783307561696
1132	2.048	16:08:18	LSE	606284564342114393
2423	2.048	16:08:18	LSE	592210783307561698
4216	2.048	16:08:18	LSE	606284564342114390
2710	2.048	16:08:18	LSE	606284564342114402
425	2.046	16:13:39	LSE	606284564342234204
2280	2.046	16:13:39	LSE	592210783307684449
451	2.046	16:13:39	LSE	592210783307684456
503	2.046	16:13:39	LSE	606284564342234210
925	2.046	16:13:39	LSE	606284564342234211
476	2.046	16:13:44	LSE	592210783307686904
2493	2.046	16:17:01	LSE	592210783307780888
1248	2.046	16:17:01	LSE	592210783307780894
965	2.046	16:21:45	LSE	592210783307936524
983	2.046	16:21:45	LSE	606284564342481261
2450	2.046	16:21:45	LSE	592210783307936526
1312	2.046	16:21:45	LSE	606284564342481298
794	2.046	16:25:06	LSE	606284564342595665
907	2.046	16:25:06	LSE	592210783308055040
1697	2.046	16:25:18	LSE	606284564342603289
721	2.046	16:25:19	LSE	606284564342603696

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