

31 December 2025

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 30 December 2025 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	30 December 2025
Total number of shares purchased:	221,478
Highest price paid per share (pence):	207.6000p
Lowest price paid per share (pence):	204.6000p
Volume weighted average price paid per share (pence):	206.6109p

To date, the Company has purchased 10,776,922 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 793,629,274 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 793,629,274.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	221,478	206.6109

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
11	2.056	08:07:01	LSE	592211165678576673
888	2.05	08:07:01	LSE	606284918235536227
899	2.046	08:07:02	LSE	592211165678576691
899	2.046	08:07:02	LSE	592211165678576692
899	2.046	08:07:02	LSE	606284918235536230
2881	2.046	08:07:02	LSE	606284918235536229
955	2.06	08:24:53	LSE	592211165678731988
1224	2.06	08:24:53	LSE	606284918235686044
2633	2.06	08:24:53	LSE	606284918235686042
955	2.06	08:24:59	LSE	606284918235686759
718	2.058	08:26:00	LSE	592211165678744868
1962	2.058	08:26:00	LSE	592211165678744869
1078	2.058	08:28:35	LSE	606284918235724818
4121	2.058	08:28:35	LSE	606284918235724819
1130	2.058	08:28:39	LSE	606284918235725565

1547	2.058	08:28:39	LSE	592211165678771946
1017	2.056	08:38:00	LSE	606284918235826436
1019	2.056	08:38:00	LSE	592211165678875282
1019	2.056	08:38:00	LSE	592211165678875283
1664	2.056	08:38:00	LSE	592211165678875281
993	2.06	08:53:49	LSE	606284918235966666
1424	2.06	08:53:49	LSE	592211165679020565
317	2.06	08:55:00	LSE	606284918235977070
2296	2.06	08:55:00	LSE	606284918235977069
3449	2.06	08:55:00	LSE	606284918235977071
971	2.06	08:57:10	LSE	606284918235994927
1817	2.06	08:57:10	LSE	592211165679049530
888	2.06	09:18:07	LSE	606284918236200968
953	2.06	09:18:07	LSE	592211165679263464
333	2.062	09:18:09	LSE	606284918236201380
456	2.062	09:18:09	LSE	606284918236201379
488	2.062	09:18:09	LSE	606284918236201381
79	2.064	09:18:11	LSE	592211165679264245
939	2.06	09:19:50	LSE	592211165679283380
1574	2.06	09:19:50	LSE	606284918236220273
23	2.06	09:19:50	LSE	606284918236220278
1039	2.06	09:19:50	LSE	606284918236220277
588	2.06	09:19:51	LSE	592211165679283390
1515	2.06	09:19:51	LSE	592211165679283389
521	2.06	09:20:08	LSE	606284918236223239
133	2.06	09:20:08	LSE	592211165679286321
383	2.06	09:20:08	LSE	592211165679286322
992	2.058	09:40:56	LSE	606284918236415206
1161	2.058	09:40:56	LSE	592211165679485936
2970	2.058	09:40:56	LSE	592211165679485937
1357	2.058	09:40:56	LSE	606284918236415212
992	2.056	09:52:35	LSE	592211165679603708
918	2.062	10:12:07	LSE	606284918236736565
918	2.062	10:12:07	LSE	592211165679820661
1351	2.062	10:12:07	LSE	606284918236736568
2038	2.062	10:15:26	LSE	606284918236771326
243	2.062	10:15:49	LSE	606284918236775119
2267	2.062	10:15:49	LSE	606284918236775120
2751	2.062	10:28:37	LSE	606284918236905600
256	2.064	10:28:58	LSE	606284918236909072
669	2.064	10:28:58	LSE	606284918236909071
869	2.064	10:28:58	LSE	606284918236909070
142	2.064	10:37:38	LSE	592211165680098725
596	2.064	10:37:38	LSE	592211165680098726
179	2.068	10:48:07	LSE	592211165680213248
916	2.068	10:48:07	LSE	606284918237107505
917	2.068	10:48:07	LSE	606284918237107504
2718	2.068	10:48:07	LSE	592211165680213249
3762	2.068	10:48:07	LSE	592211165680213256
110	2.066	10:54:35	LSE	606284918237176045
948	2.066	10:54:35	LSE	606284918237176047
1545	2.066	10:54:35	LSE	606284918237176046
1648	2.066	11:08:19	LSE	592211165680449678
919	2.062	11:23:29	LSE	592211165680609602
919	2.062	11:23:29	LSE	606284918237483268
920	2.062	11:23:29	LSE	592211165680609603
1653	2.062	11:23:29	LSE	592211165680609601
140	2.068	11:47:22	LSE	592211165680852262
914	2.068	11:47:22	LSE	592211165680852261
58	2.068	11:51:13	LSE	606284918237757793
1022	2.068	11:51:13	LSE	606284918237757792
295	2.068	11:53:55	LSE	592211165680928347
759	2.068	11:53:55	LSE	592211165680928348
209	2.068	11:54:07	LSE	592211165680930734
732	2.068	11:54:07	LSE	592211165680930736
191	2.068	12:01:11	LSE	606284918237867674

382	2.068	12:01:11	LSE	606284918237867675
474	2.068	12:01:11	LSE	592211165681012218
145	2.068	12:03:38	LSE	606284918237900432
885	2.068	12:03:38	LSE	606284918237900431
306	2.068	12:06:21	LSE	592211165681077405
740	2.068	12:06:21	LSE	592211165681077404
140	2.068	12:06:37	LSE	606284918237933274
812	2.068	12:06:37	LSE	606284918237933275
100	2.068	12:10:54	LSE	592211165681132805
128	2.068	12:10:54	LSE	592211165681132804
797	2.068	12:10:54	LSE	592211165681132806
905	2.068	12:13:58	LSE	592211165681166854
100	2.068	12:13:58	LSE	606284918238015959
36	2.068	12:14:08	LSE	606284918238018269
1547	2.068	12:15:12	LSE	606284918238032130
3437	2.068	12:15:12	LSE	606284918238032129
2140	2.068	12:15:12	LSE	592211165681183956
1027	2.07	12:31:37	LSE	592211165681379827
3068	2.07	12:31:37	LSE	592211165681379828
939	2.07	12:31:37	LSE	606284918238220643
1111	2.072	13:13:05	LSE	592211165681849217
1479	2.072	13:13:05	LSE	592211165681849215
2894	2.072	13:13:05	LSE	606284918238673171
1384	2.072	13:19:29	LSE	606284918238731061
2665	2.072	13:19:29	LSE	592211165681909208
3071	2.072	13:19:29	LSE	606284918238731060
100	2.072	13:19:29	LSE	592211165681909220
887	2.072	13:20:07	LSE	592211165681916039
497	2.072	13:33:31	LSE	592211165682056066
2764	2.072	13:33:31	LSE	592211165682056069
2378	2.072	13:33:31	LSE	606284918238873408
1662	2.07	13:37:35	LSE	606284918238914079
933	2.07	13:51:45	LSE	606284918239067398
932	2.068	13:55:09	LSE	592211165682292518
932	2.068	13:55:09	LSE	606284918239101983
937	2.068	13:55:09	LSE	606284918239101982
993	2.07	13:55:09	LSE	606284918239101981
2654	2.068	13:55:09	LSE	592211165682292517
945	2.072	14:10:12	LSE	606284918239273456
913	2.072	14:20:59	LSE	592211165682599426
915	2.072	14:20:59	LSE	606284918239398218
4074	2.072	14:20:59	LSE	606284918239398217
1700	2.072	14:20:59	LSE	592211165682599430
592	2.07	14:31:33	LSE	592211165682758148
914	2.07	14:31:33	LSE	606284918239551793
915	2.07	14:31:33	LSE	606284918239551795
917	2.07	14:31:33	LSE	592211165682758150
1060	2.07	14:31:33	LSE	592211165682758149
1052	2.068	14:40:53	LSE	606284918239704639
1054	2.068	14:40:53	LSE	592211165682916236
3016	2.068	14:40:53	LSE	606284918239704638
993	2.068	14:40:53	LSE	592211165682916241
158	2.066	14:46:19	LSE	592211165683004877
372	2.066	14:46:19	LSE	606284918239791116
824	2.066	14:46:19	LSE	592211165683004876
1274	2.066	14:46:19	LSE	606284918239791117
102	2.064	14:52:09	LSE	606284918239902709
1648	2.064	14:52:09	LSE	606284918239902710
122	2.074	15:00:02	LSE	606284918240046921
173	2.074	15:00:02	LSE	606284918240046925
298	2.074	15:00:02	LSE	606284918240046924
396	2.074	15:00:02	LSE	606284918240046923
902	2.074	15:01:59	LSE	606284918240085161
251	2.074	15:03:28	LSE	592211165683333449
729	2.072	15:03:28	LSE	606284918240111415

359	2.072	15:04:56	LSE	592211165683357317
569	2.072	15:04:56	LSE	592211165683357318
912	2.072	15:06:20	LSE	592211165683383682
1045	2.076	15:09:45	LSE	592211165683441329
2833	2.076	15:09:45	LSE	606284918240216426
1185	2.076	15:09:45	LSE	592211165683441333
1789	2.076	15:09:45	LSE	592211165683441332
1649	2.076	15:13:25	LSE	606284918240274649
516	2.074	15:16:04	LSE	606284918240320755
1132	2.074	15:16:04	LSE	606284918240320754
1662	2.068	15:17:55	LSE	592211165683579769
518	2.072	15:28:07	LSE	606284918240512936
525	2.072	15:28:07	LSE	592211165683746119
111	2.072	15:29:36	LSE	606284918240534240
815	2.072	15:29:36	LSE	606284918240534239
199	2.07	15:30:13	LSE	592211165683779726
1042	2.07	15:30:13	LSE	606284918240545538
4063	2.07	15:30:13	LSE	592211165683779725
529	2.07	15:30:43	LSE	592211165683788903
1064	2.072	15:42:00	LSE	606284918240719151
1061	2.07	15:42:35	LSE	592211165683967677
1063	2.07	15:42:35	LSE	592211165683967679
1064	2.07	15:42:35	LSE	592211165683967678
3073	2.07	15:42:35	LSE	606284918240728006
994	2.068	15:54:07	LSE	592211165684160225
980	2.07	15:55:42	LSE	592211165684187068
1027	2.07	15:57:26	LSE	592211165684214400
964	2.07	15:59:08	LSE	606284918240990956
1019	2.07	16:00:31	LSE	606284918241018615
1078	2.07	16:01:36	LSE	606284918241037062
2714	2.068	16:02:36	LSE	606284918241053726
3381	2.068	16:02:36	LSE	592211165684304307
985	2.068	16:10:31	LSE	592211165684444049
985	2.068	16:10:31	LSE	592211165684444050
987	2.068	16:10:31	LSE	606284918241189351
987	2.068	16:10:31	LSE	606284918241189352
2126	2.068	16:10:31	LSE	592211165684444048
298	2.068	16:13:00	LSE	606284918241234581
1050	2.068	16:13:00	LSE	592211165684490508
1356	2.068	16:13:00	LSE	606284918241234580
799	2.068	16:18:30	LSE	606284918241344312
1074	2.068	16:18:30	LSE	606284918241344314
2089	2.068	16:18:30	LSE	606284918241344313
796	2.068	16:18:30	LSE	606284918241344319
12	2.07	16:29:37	LSE	592211165684866811
152	2.07	16:29:37	LSE	606284918241603156
435	2.07	16:29:37	LSE	592211165684866812
436	2.07	16:29:37	LSE	606284918241603155
598	2.07	16:29:37	LSE	606284918241603157
990	2.07	16:29:37	LSE	606284918241603163
515	2.07	16:29:37	LSE	592211165684866817
521	2.07	16:29:37	LSE	592211165684866818

Contacts:	Tel:	Email:
Fiona Scattergood	+44 (0) 207 543 3305	Fiona.Scattergood@ssp-intl.com
Sarah Roff	+44 (0) 798 063 6214	sarah.roff@ssp-intl.com

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SSP Group plc LEI: 213800QGNIWTFMENJ24

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