

05 January 2026

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 02 January 2026 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	02 January 2026
Total number of shares purchased:	230,000
Highest price paid per share (pence):	209.0000p
Lowest price paid per share (pence):	205.6000p
Volume weighted average price paid per share (pence):	207.4830p

To date, the Company has purchased 11,006,922 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 793,399,274 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 793,399,274.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	207.4830

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
871	2.078	08:09:25	LSE	592083055892711315
44	2.078	08:09:25	LSE	606156808461838102
915	2.078	08:09:25	LSE	592083055892711324
3053	2.08	08:10:24	LSE	592083055892723946
1055	2.084	08:16:41	LSE	592083055892799197
1055	2.084	08:16:41	LSE	606156808461921927
2307	2.086	08:19:10	LSE	592083055892826635
2468	2.086	08:19:10	LSE	606156808461948313
618	2.086	08:19:10	LSE	592083055892826639
952	2.086	08:19:10	LSE	606156808461948317
709	2.082	08:21:00	LSE	606156808461967903
1211	2.082	08:21:00	LSE	606156808461967901
361	2.082	08:21:03	LSE	606156808461969030
611	2.086	08:33:21	LSE	606156808462113859
393	2.086	08:33:21	LSE	592083055893001927

393	2.086	08:33:21	LSE	606156808462113864
611	2.086	08:33:21	LSE	592083055893001928
60	2.086	08:33:46	LSE	592083055893006889
689	2.086	08:33:46	LSE	592083055893006888
441	2.086	08:33:46	LSE	606156808462118513
377	2.086	08:36:25	LSE	592083055893044971
1830	2.086	08:36:25	LSE	592083055893044969
2575	2.086	08:36:25	LSE	592083055893044970
1119	2.086	08:36:25	LSE	592083055893044979
1035	2.082	08:42:04	LSE	592083055893110711
1035	2.082	08:42:04	LSE	592083055893110712
1386	2.082	08:42:04	LSE	592083055893110710
295	2.078	08:51:24	LSE	592083055893202760
650	2.078	08:51:24	LSE	592083055893202758
945	2.078	08:51:24	LSE	592083055893202761
945	2.078	08:51:24	LSE	592083055893202762
1539	2.078	08:51:24	LSE	606156808462304401
940	2.09	09:03:16	LSE	592083055893341116
1055	2.09	09:03:19	LSE	592083055893341685
3378	2.086	09:04:44	LSE	592083055893358246
373	2.086	09:04:49	LSE	592083055893359066
1207	2.086	09:04:49	LSE	606156808462452010
1043	2.09	09:14:03	LSE	606156808462547619
1578	2.09	09:14:03	LSE	592083055893462051
965	2.09	09:23:37	LSE	592083055893560040
965	2.09	09:23:37	LSE	606156808462639023
1163	2.09	09:23:37	LSE	606156808462639022
1007	2.086	09:37:06	LSE	592083055893683154
98	2.084	09:37:51	LSE	592083055893690683
451	2.084	09:37:51	LSE	592083055893690684
610	2.084	09:37:51	LSE	592083055893690682
1007	2.084	09:37:51	LSE	592083055893690685
1007	2.084	09:37:51	LSE	592083055893690686
1007	2.084	09:37:51	LSE	592083055893690687
991	2.082	09:46:29	LSE	606156808462832474
1752	2.082	09:46:29	LSE	592083055893766177
1007	2.084	10:01:00	LSE	606156808462959132
896	2.082	10:01:01	LSE	592083055893901489
1232	2.082	10:01:01	LSE	592083055893901490
1749	2.082	10:01:01	LSE	592083055893901493
572	2.082	10:01:01	LSE	592083055893901496
1169	2.076	10:03:57	LSE	592083055893930019
426	2.078	10:22:25	LSE	592083055894116470
536	2.078	10:22:25	LSE	592083055894116469
2749	2.078	10:28:24	LSE	592083055894166793
512	2.078	10:31:51	LSE	606156808463237534
3003	2.078	10:31:51	LSE	606156808463237535
1288	2.078	10:43:27	LSE	592083055894289668
3916	2.076	10:43:27	LSE	606156808463322967
1890	2.074	10:52:48	LSE	606156808463395790
3897	2.072	11:12:00	LSE	606156808463557869
696	2.072	11:12:02	LSE	592083055894540160
2027	2.07	11:19:27	LSE	606156808463617885
980	2.072	11:38:00	LSE	606156808463774889
2372	2.072	11:38:00	LSE	592083055894771351
790	2.072	11:38:00	LSE	592083055894771356
983	2.072	11:44:47	LSE	606156808463834249
983	2.072	11:44:47	LSE	606156808463834250
1160	2.072	11:44:47	LSE	592083055894833867
3590	2.076	11:54:02	LSE	592083055894918738
956	2.074	12:02:38	LSE	606156808463993265
1170	2.074	12:02:38	LSE	606156808463993264
999	2.078	12:14:44	LSE	592083055895120300
1055	2.078	12:18:37	LSE	592083055895152817
992	2.078	12:21:41	LSE	592083055895179284
3427	2.076	12:25:10	LSE	592083055895208375

1009	2.076	12:25:10	LSE	592083055895208379
75	2.082	12:41:01	LSE	606156808464318743
973	2.082	12:41:01	LSE	606156808464318744
367	2.082	12:43:39	LSE	592083055895380631
627	2.082	12:43:39	LSE	592083055895380633
671	2.082	12:43:39	LSE	592083055895380634
700	2.082	12:43:39	LSE	592083055895380632
2364	2.082	12:50:37	LSE	606156808464407069
1076	2.082	12:52:02	LSE	592083055895461774
3904	2.082	12:57:04	LSE	592083055895514794
1170	2.08	13:00:05	LSE	592083055895547983
2531	2.084	13:13:35	LSE	592083055895674257
1059	2.082	13:26:52	LSE	592083055895811672
1059	2.082	13:26:52	LSE	592083055895811673
1061	2.082	13:26:52	LSE	606156808464747339
1172	2.082	13:26:52	LSE	592083055895811671
1158	2.076	13:28:00	LSE	592083055895823184
1093	2.074	13:40:44	LSE	592083055895964124
1094	2.074	13:40:44	LSE	592083055895964123
1094	2.074	13:40:44	LSE	592083055895964125
1157	2.074	13:40:44	LSE	606156808464890376
1078	2.068	13:50:13	LSE	592083055896072756
1079	2.068	13:50:13	LSE	592083055896072754
1079	2.068	13:50:13	LSE	592083055896072755
1164	2.068	13:50:13	LSE	606156808464992506
2278	2.072	14:01:49	LSE	592083055896219023
1552	2.072	14:01:49	LSE	606156808465130835
20	2.072	14:03:48	LSE	606156808465156391
955	2.078	14:18:43	LSE	592083055896428941
956	2.078	14:18:43	LSE	606156808465328412
1053	2.08	14:20:59	LSE	606156808465355349
3225	2.08	14:21:33	LSE	592083055896464385
973	2.08	14:21:33	LSE	606156808465362268
1072	2.078	14:30:00	LSE	606156808465480506
1073	2.078	14:30:00	LSE	606156808465480505
1174	2.078	14:30:00	LSE	592083055896588289
979	2.08	14:37:05	LSE	592083055896734564
1017	2.078	14:38:30	LSE	606156808465644846
909	2.076	14:39:48	LSE	606156808465669193
256	2.076	14:44:01	LSE	606156808465742505
276	2.076	14:44:01	LSE	606156808465742509
781	2.076	14:44:01	LSE	606156808465742508
981	2.076	14:44:01	LSE	606156808465742506
982	2.076	14:44:01	LSE	592083055896861487
983	2.076	14:44:01	LSE	606156808465742507
1072	2.076	14:44:01	LSE	592083055896861488
1323	2.076	14:44:01	LSE	592083055896861489
969	2.072	14:47:52	LSE	592083055896935153
1164	2.072	14:47:52	LSE	606156808465813569
1073	2.064	14:51:47	LSE	606156808465877908
1169	2.064	14:51:47	LSE	592083055897002663
155	2.066	15:00:14	LSE	592083055897161415
790	2.066	15:00:14	LSE	592083055897161414
274	2.066	15:02:04	LSE	606156808466065766
687	2.066	15:02:04	LSE	606156808466065765
1074	2.066	15:03:58	LSE	606156808466100791
1039	2.066	15:07:29	LSE	592083055897296905
965	2.066	15:07:29	LSE	606156808466162428
15	2.066	15:09:10	LSE	592083055897325000
702	2.066	15:09:10	LSE	592083055897324999
374	2.066	15:09:10	LSE	606156808466189425
67	2.068	15:11:14	LSE	606156808466230180
93	2.068	15:11:14	LSE	606156808466230179
1473	2.068	15:11:14	LSE	606156808466230178
2715	2.066	15:12:23	LSE	592083055897391663

109	2.066	15:13:01	LSE	606156808466268345
855	2.066	15:13:01	LSE	606156808466268346
1149	2.066	15:13:01	LSE	592083055897407495
71	2.066	15:18:38	LSE	606156808466393284
851	2.066	15:18:38	LSE	606156808466393285
921	2.066	15:18:38	LSE	592083055897537884
1173	2.066	15:18:38	LSE	592083055897537883
1049	2.064	15:21:25	LSE	606156808466441935
1185	2.064	15:21:25	LSE	606156808466441934
970	2.062	15:25:58	LSE	606156808466518625
1174	2.062	15:25:58	LSE	606156808466518624
105	2.068	15:32:45	LSE	606156808466617611
2263	2.068	15:32:45	LSE	606156808466617612
43	2.068	15:36:43	LSE	592083055897839741
2339	2.07	15:37:05	LSE	606156808466687490
2362	2.068	15:37:10	LSE	592083055897846686
1434	2.068	15:38:08	LSE	592083055897861728
109	2.062	15:39:36	LSE	606156808466729908
1052	2.062	15:39:36	LSE	606156808466729909
1082	2.06	15:44:19	LSE	592083055897960067
1083	2.06	15:44:19	LSE	592083055897960065
1162	2.06	15:44:19	LSE	592083055897960066
420	2.056	15:50:55	LSE	592083055898066359
990	2.056	15:51:33	LSE	592083055898076418
1023	2.056	15:51:33	LSE	592083055898076419
1023	2.056	15:51:33	LSE	606156808466908689
260	2.062	15:58:44	LSE	592083055898207276
695	2.062	15:58:44	LSE	592083055898207275
1025	2.064	16:01:15	LSE	606156808467089017
777	2.064	16:01:58	LSE	592083055898278702
300	2.064	16:02:09	LSE	592083055898282004
987	2.064	16:03:41	LSE	606156808467130150
990	2.064	16:03:41	LSE	606156808467130151
4020	2.064	16:03:41	LSE	592083055898307901
256	2.064	16:03:41	LSE	606156808467130156
1176	2.062	16:05:57	LSE	606156808467173468
997	2.066	16:11:05	LSE	592083055898443608
936	2.066	16:12:12	LSE	592083055898465795
77	2.068	16:13:17	LSE	592083055898487273
821	2.068	16:13:17	LSE	592083055898487272
169	2.068	16:13:17	LSE	606156808467300568
78	2.068	16:15:07	LSE	592083055898523729
206	2.068	16:15:07	LSE	592083055898523727
703	2.068	16:15:07	LSE	592083055898523728
517	2.068	16:15:59	LSE	606156808467353778
576	2.068	16:15:59	LSE	606156808467353779
1042	2.068	16:17:08	LSE	592083055898567229
249	2.068	16:17:50	LSE	592083055898581996
278	2.068	16:17:50	LSE	592083055898581994
393	2.068	16:17:50	LSE	592083055898581995
2596	2.066	16:18:00	LSE	592083055898585186
1732	2.066	16:18:00	LSE	606156808467394419
241	2.066	16:18:05	LSE	606156808467396288
563	2.066	16:22:56	LSE	606156808467512277
1291	2.066	16:22:56	LSE	606156808467512276
1349	2.066	16:22:56	LSE	606156808467512278
1303	2.068	16:25:07	LSE	606156808467572849
1900	2.068	16:25:07	LSE	606156808467572848
100	2.068	16:27:08	LSE	606156808467613095
817	2.068	16:27:08	LSE	606156808467613096
1677	2.068	16:27:26	LSE	606156808467619250
241	2.068	16:29:28	LSE	606156808467662478
274	2.068	16:29:28	LSE	606156808467662479
968	2.068	16:29:28	LSE	606156808467662477
2754	2.066	16:29:55	LSE	606156808467691844

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