

FORM 8.3
PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
MORE

Rule 8.3 of the Takeover Code (the "Code")

1.

KEY INFORMATION

(a) Full name of discloser:	Barclays PLC.
(b) Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c) Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d) If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e) Date position held/dealing undertaken:	02 Jan 2026
(f) In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2.

POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,175,533	0.69%	3,570,584	1.13%
(2) Cash-settled derivatives:	3,075,873	0.98%	841,423	0.27%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	5,251,406	1.67%	4,412,007	1.40%

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3.

DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	43,464	1.3668 GBP
1p ordinary	Purchase	42,208	1.3658 GBP
1p ordinary	Purchase	32,293	1.3440 GBP
1p ordinary	Purchase	20,564	1.3565 GBP
1p ordinary	Purchase	15,487	1.3708 GBP
1p ordinary	Purchase	6,344	1.3660 GBP
1p ordinary	Purchase	6,264	1.3669 GBP
1p ordinary	Purchase	1,497	1.3816 GBP

1p ordinary	Purchase	366	1.3904 GBP
1p ordinary	Purchase	187	1.3768 GBP
1p ordinary	Purchase	87	1.4001 GBP
1p ordinary	Purchase	1	1.4000 GBP
1p ordinary	Sale	25,831	1.3440 GBP
1p ordinary	Sale	17,915	1.3597 GBP
1p ordinary	Sale	5,084	1.3600 GBP
1p ordinary	Sale	5,015	1.3909 GBP
1p ordinary	Sale	3,829	1.3920 GBP
1p ordinary	Sale	3,185	1.3641 GBP
1p ordinary	Sale	2,704	1.3691 GBP
1p ordinary	Sale	1,240	1.3659 GBP
1p ordinary	Sale	1,097	1.3619 GBP
1p ordinary	Sale	936	1.3740 GBP
1p ordinary	Sale	900	1.3700 GBP
1p ordinary	Sale	42	1.3918 GBP
1p ordinary	Sale	41	1.3791 GBP
1p ordinary	Sale	1	1.4000 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	10,896	1.3439 GBP
1p ordinary	SWAP	Increasing Long	4,193	1.3440 GBP
1p ordinary	SWAP	Increasing Long	1,097	1.3619 GBP
1p ordinary	SWAP	Increasing Long	133	1.3620 GBP
1p ordinary	SWAP	Increasing Long	54	1.3634 GBP
1p ordinary	SWAP	Increasing Long	2,704	1.3646 GBP
1p ordinary	SWAP	Increasing Long	1,240	1.3659 GBP
1p ordinary	SWAP	Increasing Long	333	1.3695 GBP
1p ordinary	SWAP	Increasing Long	5,015	1.3909 GBP
1p ordinary	SWAP	Increasing Long	3,829	1.3920 GBP
1p ordinary	SWAP	Increasing Long	1	1.4000 GBP
1p ordinary	SWAP	Decreasing Long	29,657	1.3440 GBP
1p ordinary	SWAP	Decreasing Long	2,818	1.3583 GBP
1p ordinary	SWAP	Decreasing Long	847	1.3587 GBP
1p ordinary	SWAP	Decreasing Long	2,407	1.3623 GBP
1p ordinary	SWAP	Decreasing Long	8,503	1.3647 GBP
1p ordinary	SWAP	Decreasing Long	15,339	1.3658 GBP
1p ordinary	SWAP	Decreasing Long	10,044	1.3668 GBP
1p ordinary	SWAP	Decreasing Long	6,264	1.3669 GBP
1p ordinary	SWAP	Decreasing Long	1,663	1.3728 GBP
1p ordinary	SWAP	Decreasing Long	4,577	1.3867 GBP
1p ordinary	CFD	Increasing Long	148	1.3439 GBP
1p ordinary	CFD	Increasing Long	17,915	1.3597 GBP
1p ordinary	CFD	Decreasing Long	20,564	1.3565 GBP
1p ordinary	CFD	Decreasing Long	26,869	1.3658 GBP
1p ordinary	CFD	Decreasing Long	6,344	1.3659 GBP
1p ordinary	CFD	Decreasing Long	22,140	1.3775 GBP
1p ordinary	CFD	Decreasing Long	1	1.4000 GBP
1p ordinary	CFD	Decreasing Long	87	1.4001 GBP

(c) Stock-settled derivative transactions (including options)

(I) Writing, selling, purchasing or varying

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/received per unit

(II) Exercise

Class of relevant security	Product description	Exercising/exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) Indemnity and other dealings arrangements

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:
NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:
(i) the voting rights of any relevant securities under any option; or
(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:

NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	05 Jan 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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