



Caledonia Investments plc

Transaction in own shares

Caledonia Investments plc ("Caledonia") announces that on 5 January 2026 it purchased 62,124 of its own ordinary shares of 0.5 pence each ("Ordinary Shares") through Peel Hunt LLP at an average price of 379.61 pence per share. The purchased Ordinary Shares will be cancelled.

Number of ordinary shares purchased:	62,124
Lowest price per share paid (pence):	378.69
Highest price per share paid (pence):	380.50
Weighted average price paid (pence):	379.61

Following the above transaction, Caledonia's issued share capital includes 521,575,445 Ordinary Shares with voting rights.

For further information, please contact:

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Deputy Company Secretary
Caledonia Investments plc
Telephone +44 20 7802 8080

6 January 2026

END

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