

07 January 2026

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 06 January 2026 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	06 January 2026
Total number of shares purchased:	230,000
Highest price paid per share (pence):	201.6000p
Lowest price paid per share (pence):	193.0000p
Volume weighted average price paid per share (pence):	196.8398p

To date, the Company has purchased 11,466,922 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 792,939,274 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 792,939,274.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	196.8398

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
2263	1.953	08:00:17	LSE	606158220482292448
1496	1.93	08:04:11	LSE	606158220482444651
757	1.93	08:04:45	LSE	606158220482459656
1365	1.932	08:07:08	LSE	606158220482516384
1560	1.933	08:10:06	LSE	606158220482577865
2530	1.933	08:12:41	LSE	592084443001367559
1247	1.938	08:15:55	LSE	592084443001439098
3582	1.945	08:17:50	LSE	592084443001473187
949	1.962	08:25:06	LSE	592084443001583580
2972	1.962	08:25:06	LSE	592084443001583579
632	1.962	08:25:06	LSE	592084443001583585
1008	1.957	08:28:50	LSE	592084443001649225
1844	1.957	08:28:50	LSE	592084443001649224
2358	1.959	08:32:58	LSE	606158220482981168
100	1.954	08:44:55	LSE	592084443001910320

978	1.954	08:44:55	LSE	592084443001910321
1050	1.953	08:47:41	LSE	592084443001944543
48	1.953	08:47:41	LSE	592084443001944568
1039	1.953	08:47:41	LSE	592084443001944569
2305	1.953	08:49:00	LSE	592084443001960966
2590	1.953	08:49:00	LSE	606158220483211676
957	1.958	08:55:00	LSE	592084443002038880
1433	1.958	08:55:00	LSE	606158220483286765
1442	1.957	08:56:44	LSE	606158220483309544
152	1.955	09:12:42	LSE	592084443002309278
427	1.955	09:12:42	LSE	592084443002309277
200	1.955	09:12:43	LSE	606158220483544386
214	1.955	09:12:43	LSE	606158220483544385
1132	1.953	09:13:09	LSE	606158220483552002
1242	1.953	09:13:09	LSE	606158220483552003
3180	1.953	09:13:12	LSE	592084443002317905
271	1.946	09:21:43	LSE	592084443002431233
1180	1.946	09:21:43	LSE	592084443002431232
141	1.946	09:27:44	LSE	592084443002508073
1906	1.946	09:27:44	LSE	592084443002508074
1441	1.944	09:32:31	LSE	592084443002569525
279	1.945	09:38:21	LSE	592084443002641602
590	1.945	09:41:06	LSE	592084443002673838
3109	1.949	09:44:33	LSE	592084443002716735
259	1.949	09:44:33	LSE	592084443002716738
1444	1.942	09:49:22	LSE	606158220483995249
400	1.942	09:54:28	LSE	606158220484066048
1044	1.942	09:54:38	LSE	606158220484067979
2230	1.945	10:06:45	LSE	606158220484213876
931	1.945	10:13:12	LSE	592084443003103435
765	1.944	10:13:12	LSE	606158220484300095
232	1.944	10:13:12	LSE	606158220484300223
270	1.937	10:21:10	LSE	606158220484395930
719	1.937	10:21:10	LSE	606158220484395931
1449	1.937	10:21:10	LSE	606158220484395929
389	1.933	10:27:50	LSE	592084443003306337
1444	1.933	10:27:50	LSE	592084443003306336
143	1.934	10:32:02	LSE	592084443003361852
181	1.934	10:32:02	LSE	592084443003361851
2	1.934	10:32:02	LSE	592084443003361853
2035	1.934	10:32:02	LSE	592084443003361854
582	1.933	10:32:02	LSE	592084443003361894
280	1.933	10:52:22	LSE	606158220484791183
820	1.933	10:52:22	LSE	606158220484791182
2662	1.933	10:52:22	LSE	592084443003624731
249	1.933	10:52:22	LSE	592084443003624735
625	1.933	10:57:22	LSE	606158220484854341
1026	1.937	11:10:10	LSE	592084443003874618
2263	1.936	11:10:10	LSE	592084443003874624
1699	1.932	11:13:47	LSE	606158220485074507
1878	1.94	11:21:04	LSE	592084443004021697
1291	1.942	11:34:03	LSE	606158220485322356
1064	1.942	11:34:04	LSE	606158220485322435
932	1.941	11:44:43	LSE	606158220485444538
1439	1.94	11:44:43	LSE	606158220485444539
1212	1.94	11:47:04	LSE	592084443004348159
238	1.94	11:47:05	LSE	592084443004348437
1395	1.936	11:55:33	LSE	592084443004455622
926	1.942	12:08:24	LSE	592084443004619505
2786	1.942	12:08:24	LSE	592084443004619506
566	1.942	12:08:24	LSE	592084443004619510
1085	1.944	12:23:37	LSE	606158220485901758
995	1.947	12:28:38	LSE	592084443004860435
3086	1.945	12:29:48	LSE	606158220485970483
1563	1.945	12:29:48	LSE	592084443004873520
1546	1.945	12:35:00	LSE	592084443004941516

1872	1.958	12:56:23	LSE	592084443005261582
2765	1.958	12:56:23	LSE	592084443005261588
1872	1.958	12:56:23	LSE	592084443005261588
989	1.958	12:56:25	LSE	606158220486339266
942	1.967	13:19:34	LSE	606158220486694695
2358	1.965	13:20:52	LSE	606158220486715703
2550	1.965	13:20:52	LSE	592084443005660332
1026	1.962	13:29:26	LSE	592084443005789567
2965	1.962	13:29:26	LSE	592084443005789566
932	1.958	13:40:37	LSE	592084443005970641
933	1.958	13:40:37	LSE	592084443005970642
933	1.958	13:40:37	LSE	606158220487010659
1452	1.958	13:40:37	LSE	592084443005970639
134	1.951	13:42:53	LSE	606158220487044287
696	1.951	13:42:53	LSE	606158220487044289
703	1.951	13:42:53	LSE	606158220487044288
259	1.947	13:46:23	LSE	592084443006058023
1186	1.947	13:46:23	LSE	592084443006058022
436	1.946	13:51:36	LSE	592084443006144408
664	1.946	13:52:21	LSE	592084443006155800
1449	1.945	13:52:21	LSE	606158220487187616
936	1.956	14:06:02	LSE	592084443006406901
1745	1.96	14:11:11	LSE	592084443006505126
2373	1.96	14:11:11	LSE	592084443006505127
847	1.96	14:11:11	LSE	592084443006505131
1635	1.959	14:13:28	LSE	592084443006548889
160	1.97	14:20:10	LSE	592084443006675149
2897	1.97	14:20:10	LSE	592084443006675150
1437	1.967	14:23:23	LSE	606158220487745657
1439	1.972	14:28:01	LSE	606158220487845456
1910	1.97	14:31:51	LSE	606158220487962663
1447	1.973	14:33:31	LSE	592084443007014597
1449	1.972	14:36:31	LSE	606158220488106172
3737	1.977	14:41:57	LSE	592084443007278458
220	1.977	14:42:51	LSE	592084443007307485
227	1.977	14:42:51	LSE	592084443007307487
2	1.977	14:43:03	LSE	592084443007313377
880	1.974	14:44:51	LSE	592084443007362249
565	1.974	14:44:51	LSE	592084443007362250
1439	1.974	14:47:04	LSE	606158220488411747
1018	1.981	14:54:04	LSE	592084443007622890
1018	1.981	14:54:04	LSE	606158220488595968
2232	1.981	14:54:04	LSE	606158220488595967
1437	1.986	14:57:52	LSE	606158220488689831
967	1.989	15:03:32	LSE	592084443007884103
2540	1.989	15:03:32	LSE	606158220488845262
716	1.989	15:03:32	LSE	606158220488845265
984	1.987	15:07:37	LSE	606158220488949533
1449	1.987	15:07:37	LSE	592084443007992368
934	1.996	15:19:20	LSE	606158220489251936
1269	1.996	15:19:20	LSE	606158220489251937
3166	1.996	15:19:20	LSE	606158220489251939
2112	1.996	15:19:20	LSE	606158220489251945
1027	1.995	15:25:17	LSE	606158220489399825
1028	1.995	15:25:17	LSE	592084443008462377
2716	1.995	15:25:17	LSE	592084443008462378
1439	1.993	15:28:00	LSE	606158220489466370
1061	1.999	15:36:09	LSE	606158220489674335
3135	1.999	15:36:09	LSE	592084443008748089
2052	1.999	15:36:09	LSE	592084443008748094
1440	1.999	15:38:48	LSE	606158220489739162
37	1.997	15:46:09	LSE	606158220489906802
948	1.997	15:46:09	LSE	606158220489906803
230	1.997	15:49:01	LSE	606158220489976457
688	1.997	15:49:01	LSE	606158220489976458
262	1.999	15:49:29	LSE	606158220489986812

764	1.999	15:49:29	LSE	606158220489986811
4068	1.999	15:50:41	LSE	606158220490017208
1003	1.999	15:50:41	LSE	592084443009104064
970	1.998	15:58:48	LSE	606158220490211871
1036	2	15:59:15	LSE	592084443009316773
3051	1.999	16:00:01	LSE	592084443009338108
1589	1.999	16:00:01	LSE	606158220490242843
985	2.01	16:05:44	LSE	592084443009505101
979	2.01	16:06:47	LSE	606158220490432562
1078	2.014	16:08:48	LSE	592084443009590466
952	2.016	16:09:49	LSE	606158220490512335
1199	2.016	16:09:50	LSE	606158220490512643
2447	2.014	16:09:51	LSE	606158220490513281
103	2.014	16:09:53	LSE	606158220490514039
2084	2.014	16:09:53	LSE	606158220490514040
1050	2.012	16:13:04	LSE	592084443009719704
558	2.01	16:15:05	LSE	606158220490664968
963	2.01	16:15:05	LSE	592084443009778604
963	2.01	16:15:05	LSE	606158220490664970
1563	2.01	16:15:05	LSE	606158220490664969
2582	2.01	16:17:30	LSE	606158220490732368
1419	2.01	16:18:25	LSE	606158220490758540
1043	2.008	16:21:13	LSE	592084443009974551
1088	2.008	16:21:13	LSE	592084443009974550
1443	2.008	16:21:13	LSE	592084443009974549
1435	2	16:22:06	LSE	606158220490879161
1046	2	16:25:01	LSE	592084443010100557
1046	2	16:25:01	LSE	606158220490975756
1433	2	16:25:01	LSE	606158220490975757
57	2	16:29:45	LSE	592084443010284240
1570	2	16:29:45	LSE	592084443010284271
3647	2	16:29:45	LSE	606158220491155447
178	2	16:29:45	LSE	592084443010284278

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