

08 January 2026

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 07 January 2026 it purchased for cancellation the following number of ordinary shares of 1 ¹⁷/₂₀₀ each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	07 January 2026
Total number of shares purchased:	230,000
Highest price paid per share (pence):	198.5000p
Lowest price paid per share (pence):	192.1000p
Volume weighted average price paid per share (pence):	194.9186p

To date, the Company has purchased 11,696,922 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 792,709,274 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 792,709,274.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	194.9186

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
1031	1.985	08:07:31	LSE	606158577945386777
462	1.977	08:07:33	LSE	592084825370718041
2813	1.977	08:07:33	LSE	592084825370718040
1063	1.977	08:07:33	LSE	592084825370718053
3138	1.97	08:11:27	LSE	606158577945473095
1392	1.961	08:13:25	LSE	592084825370846440
154	1.953	08:18:37	LSE	606158577945617581
1373	1.953	08:18:37	LSE	606158577945617580
961	1.953	08:19:44	LSE	606158577945638706
1115	1.953	08:19:44	LSE	606158577945638707
1116	1.953	08:19:44	LSE	592084825370978647
1963	1.952	08:19:52	LSE	592084825370980677
420	1.945	08:25:41	LSE	606158577945767310
1067	1.952	08:28:23	LSE	592084825371174911
932	1.952	08:29:01	LSE	592084825371188465

1020	1.952	08:34:57	LSE	606158577945968477
1317	1.949	08:35:39	LSE	606158577945983632
407	1.948	08:35:53	LSE	606158577945987830
3565	1.948	08:35:53	LSE	606158577945987829
525	1.948	08:35:53	LSE	592084825371340672
938	1.943	08:47:36	LSE	606158577946226233
9	1.942	08:47:45	LSE	592084825371592093
938	1.942	08:47:45	LSE	592084825371592095
938	1.942	08:47:45	LSE	606158577946228697
938	1.942	08:47:45	LSE	606158577946228698
2102	1.942	08:47:45	LSE	592084825371592094
987	1.94	08:59:16	LSE	592084825371821765
3676	1.94	08:59:16	LSE	592084825371821766
180	1.94	08:59:16	LSE	592084825371821777
1373	1.933	09:01:08	LSE	606158577946486153
48	1.933	09:04:44	LSE	592084825371939098
2473	1.933	09:04:44	LSE	592084825371939099
959	1.928	09:10:50	LSE	606158577946668862
1380	1.928	09:10:50	LSE	606158577946668861
329	1.925	09:21:13	LSE	606158577946863641
778	1.925	09:21:13	LSE	606158577946863643
1381	1.925	09:21:13	LSE	606158577946863639
1166	1.921	09:24:09	LSE	606158577946916109
2142	1.929	09:30:04	LSE	606158577947018941
3464	1.927	09:40:31	LSE	606158577947223965
2517	1.927	09:46:20	LSE	606158577947333280
1579	1.93	09:51:01	LSE	606158577947424125
2293	1.944	10:03:33	LSE	592084825373109287
1142	1.944	10:03:34	LSE	606158577947663526
1378	1.949	10:05:06	LSE	606158577947694823
618	1.949	10:14:21	LSE	606158577947932450
761	1.949	10:15:03	LSE	606158577947950693
978	1.949	10:15:03	LSE	606158577947950692
2753	1.956	10:28:53	LSE	606158577948240814
1376	1.952	10:38:02	LSE	592084825373911528
929	1.956	10:48:06	LSE	592084825374116468
933	1.956	10:48:06	LSE	592084825374116469
1615	1.956	10:48:06	LSE	606158577948625216
999	1.96	11:02:20	LSE	606158577948895697
988	1.969	11:20:01	LSE	592084825374729188
2310	1.968	11:21:03	LSE	592084825374751393
1088	1.968	11:21:06	LSE	606158577949228613
1083	1.967	11:22:57	LSE	592084825374784793
1158	1.967	11:22:57	LSE	606158577949259537
1373	1.967	11:24:23	LSE	606158577949285120
965	1.971	11:33:21	LSE	606158577949439675
1424	1.97	11:33:21	LSE	606158577949439678
1	1.967	11:44:55	LSE	592084825375169728
2622	1.969	11:47:43	LSE	606158577949670020
819	1.969	11:47:43	LSE	606158577949670023
1077	1.968	11:47:43	LSE	592084825375218018
77	1.969	12:07:12	LSE	606158577949987682
132	1.969	12:07:25	LSE	606158577949990331
800	1.969	12:07:48	LSE	606158577949996007
1665	1.968	12:07:48	LSE	592084825375562677
1009	1.968	12:07:56	LSE	592084825375564548
1902	1.968	12:07:56	LSE	592084825375564547
970	1.972	12:21:51	LSE	606158577950219235
3482	1.971	12:23:42	LSE	592084825375832604
435	1.971	12:23:42	LSE	592084825375832613
1075	1.964	12:36:47	LSE	592084825376067195
1075	1.964	12:36:47	LSE	606158577950469804
1075	1.964	12:36:47	LSE	606158577950469805
1380	1.964	12:36:47	LSE	606158577950469803
1053	1.965	13:04:39	LSE	606158577950938070
1053	1.965	13:04:39	LSE	606158577950938071

1965	1.965	13:04:39	LSE	592084825376566155
2297	1.965	13:04:39	LSE	592084825376566160
2953	1.965	13:21:33	LSE	606158577951225473
3240	1.962	13:23:42	LSE	606158577951259471
220	1.962	13:23:42	LSE	592084825376909081
2456	1.962	13:23:42	LSE	606158577951259477
502	1.962	13:39:15	LSE	606158577951570556
1066	1.964	13:41:46	LSE	606158577951618963
26	1.964	13:41:46	LSE	606158577951618964
393	1.964	13:41:46	LSE	606158577951618965
603	1.964	13:44:21	LSE	606158577951677231
384	1.964	13:44:21	LSE	592084825377354970
662	1.964	13:47:07	LSE	606158577951728000
338	1.964	13:47:07	LSE	606158577951728001
714	1.964	13:50:06	LSE	606158577951787024
107	1.964	13:50:06	LSE	592084825377472016
108	1.964	13:50:06	LSE	592084825377472015
861	1.962	13:53:16	LSE	592084825377538091
946	1.961	13:53:19	LSE	606158577951849986
170	1.961	13:53:19	LSE	606158577951849988
2358	1.961	13:54:38	LSE	606158577951875063
2189	1.962	14:10:57	LSE	592084825377957657
425	1.962	14:10:57	LSE	592084825377957658
651	1.962	14:14:25	LSE	606158577952321567
463	1.962	14:14:25	LSE	606158577952321568
587	1.962	14:17:02	LSE	592084825378102542
350	1.962	14:17:02	LSE	592084825378102543
669	1.962	14:19:35	LSE	592084825378157722
1026	1.963	14:21:10	LSE	606158577952468865
1046	1.961	14:23:05	LSE	606158577952515272
3205	1.961	14:23:05	LSE	592084825378242777
1171	1.964	14:32:22	LSE	592084825378520165
987	1.963	14:32:23	LSE	592084825378520998
3421	1.963	14:32:23	LSE	592084825378521001
1040	1.958	14:40:15	LSE	592084825378785563
1048	1.958	14:40:15	LSE	592084825378785564
1048	1.958	14:40:15	LSE	606158577953037910
1389	1.958	14:40:15	LSE	592084825378785562
139	1.956	14:41:57	LSE	592084825378840252
1028	1.956	14:43:30	LSE	606158577953141747
1581	1.956	14:43:30	LSE	592084825378893419
1897	1.953	14:46:51	LSE	606158577953247081
1079	1.949	14:54:22	LSE	592084825379259543
1079	1.949	14:54:22	LSE	592084825379259544
1079	1.949	14:54:22	LSE	606158577953493194
1770	1.949	14:54:22	LSE	606158577953493193
348	1.945	14:59:34	LSE	592084825379431096
611	1.945	14:59:34	LSE	592084825379431098
959	1.945	14:59:34	LSE	606158577953658204
1364	1.945	14:59:34	LSE	606158577953658203
1001	1.94	15:03:43	LSE	592084825379578674
1388	1.94	15:03:43	LSE	592084825379578673
60	1.938	15:07:26	LSE	592084825379706154
1086	1.938	15:07:26	LSE	592084825379706156
1330	1.938	15:07:26	LSE	592084825379706155
1387	1.934	15:10:48	LSE	606158577954034420
977	1.933	15:13:23	LSE	606158577954112437
1014	1.937	15:20:00	LSE	592084825380118029
935	1.938	15:21:19	LSE	606158577954358165
949	1.937	15:22:39	LSE	606158577954397028
1014	1.936	15:22:39	LSE	592084825380202570
2308	1.936	15:22:39	LSE	606158577954397029
200	1.939	15:33:24	LSE	606158577954699792
949	1.939	15:33:24	LSE	592084825380520869
1294	1.939	15:33:24	LSE	606158577954699791

2621	1.939	15:33:24	LSE	592084825380520870
170	1.939	15:34:41	LSE	606158577954732433
987	1.939	15:35:21	LSE	592084825380574697
2457	1.939	15:35:21	LSE	606158577954751268
1154	1.939	15:35:21	LSE	606158577954751274
1385	1.936	15:38:23	LSE	592084825380656905
1107	1.934	15:46:42	LSE	592084825380900059
1107	1.934	15:46:42	LSE	592084825380900060
1107	1.934	15:46:42	LSE	592084825380900062
2041	1.934	15:46:42	LSE	606158577955057618
1050	1.931	15:50:54	LSE	606158577955177484
1050	1.931	15:50:54	LSE	606158577955177485
1370	1.931	15:50:54	LSE	592084825381028289
1376	1.931	15:53:02	LSE	592084825381087065
1372	1.932	15:55:38	LSE	606158577955305064
1082	1.931	16:01:32	LSE	606158577955483128
146	1.931	16:03:52	LSE	592084825381417714
655	1.931	16:03:52	LSE	592084825381417713
139	1.931	16:03:53	LSE	592084825381418919
351	1.932	16:07:08	LSE	606158577955646508
621	1.932	16:07:08	LSE	606158577955646512
983	1.932	16:07:08	LSE	592084825381518200
234	1.932	16:07:16	LSE	606158577955651523
794	1.932	16:07:16	LSE	592084825381523303
1113	1.937	16:09:31	LSE	592084825381593282
1113	1.937	16:09:31	LSE	592084825381593285
2948	1.937	16:09:31	LSE	606158577955718970
1921	1.937	16:09:31	LSE	606158577955718976
935	1.934	16:15:16	LSE	592084825381782530
935	1.934	16:15:16	LSE	592084825381782531
935	1.934	16:15:16	LSE	606158577955900705
936	1.934	16:15:16	LSE	606158577955900706
1361	1.934	16:15:16	LSE	592084825381782529
1392	1.934	16:16:13	LSE	606158577955934310
1042	1.936	16:20:39	LSE	606158577956104723
1103	1.936	16:21:51	LSE	592084825382046064
1029	1.936	16:22:43	LSE	606158577956191415
1102	1.935	16:23:20	LSE	606158577956216860
299	1.935	16:23:30	LSE	592084825382114911
1796	1.935	16:23:30	LSE	606158577956223636
634	1.935	16:23:30	LSE	592084825382114912
1782	1.935	16:23:30	LSE	592084825382115037
398	1.935	16:23:56	LSE	592084825382132141
1612	1.937	16:27:36	LSE	606158577956383429
1014	1.936	16:28:03	LSE	606158577956397990
2097	1.936	16:28:03	LSE	606158577956397991
2156	1.936	16:28:03	LSE	592084825382294057

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