



Caledonia Investments plc

Notification of transactions of persons discharging managerial responsibilities ("PDMR") or persons closely associated with them ("PCA")

Pursuant to the requirements of the UK Market Abuse Regulation (the "MAR"), Caledonia Investments plc ("Caledonia" or the "Company") announces that on 8 January 2026, Fiduchi Trustees (UK) Limited, as trustee of the Caledonia Investments Share Incentive Plan (the "SIP"), purchased 13 ordinary shares of 0.5p (each a "Share" and together, "Shares") in the capital of the Company on behalf of the following executive directors.

Following the payment of the Company's interim dividend of 3.68 pence per Share on 8 January 2026, each of Messrs. Cayzer-Colvin, Masters and Memmott acquired Shares through the dividend reinvestment of their dividend entitlement at a price of 381.6662 pence per Share.

The following table provides a summary of the SIP awards.

Executive director	Number of Dividend Shares purchased	Total number of shares held within the SIP
J M B Cayzer-Colvin	1	191
M S D Masters	6	754
R W Memmott	6	754

Further information required by MAR in relation to these transactions is set out in the appendix below.

Enquiries:

Alex Pollard

Senior Assistant Company Secretary

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12 January 2026

APPENDIX

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	James Michael Beale Cayzer-Colvin
2	Reason for the notification	
a)	Position/status	Executive Director
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Name	Caledonia Investments plc

b)	LEI	2138002FX1MYCA5ZZH32	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary 0.5p shares GB00BTNQ8K38	
b)	Nature of the transaction	Purchase of Dividend Shares under the Caledonia Investments Share Incentive Plan	
c)	Price(s) and volume(s)	Price(s) £3.816662	Volume(s) 1
d)	Aggregated information - Aggregated volume - Price	N/A (single transaction)	
e)	Date of the transaction	8 January 2026	
f)	Place of the transaction	XLON	

1	Details of the person discharging managerial responsibilities / person closely associated		
a)	Name	Mathew Simon Dexter Masters	
2	Reason for the notification		
a)	Position/status	Executive Director/Chief Executive Officer	
b)	Initial notification /Amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	Caledonia Investments plc	
b)	LEI	2138002FX1MYCA5ZZH32	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary 0.5p shares	
	Identification code	GB00BTNQ8K38	
b)	Nature of the transaction	Purchase of Dividend Shares under the Caledonia Investments Share Incentive Plan	
c)	Price(s) and volume(s)	Price(s)	Volume(s)
		£3.816662	6
d)	Aggregated information - Aggregated volume - Price	N/A (single transaction)	
e)	Date of the transaction	8 January 2026	

f)	Place of the transaction	XLON
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1	Details of the person discharging managerial responsibilities / person closely associated		
a)	Name	Robert William Memmott	
2	Reason for the notification		
a)	Position/status	Executive Director/Chief Financial Officer	
b)	Initial notification /Amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	Caledonia Investments plc	
b)	LEI	2138002FX1MYCA5ZZH32	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary 0.5p shares	
	Identification code	GB00BTNQ8K38	
b)	Nature of the transaction	Purchase of Dividend Shares under the Caledonia Investments Share Incentive Plan	
c)	Price(s) and volume(s)	Price(s)	Volume(s)
		£3.816662	6
d)	Aggregated information		
	- Aggregated volume	N/A (single transaction)	
	- Price		
e)	Date of the transaction	8 January 2026	
f)	Place of the transaction	XLON	

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