

2nd February 2026

NCC Group plc
("NCC Group" or the "Company")
Transaction in Own Shares

NCC Group plc ("NCC Group" or the "**Company**") announces today it has purchased the following number of its ordinary shares of 1 pence each through Investec Bank plc.

Ordinary Shares

Date of purchase:	30 th January 2026
Number of ordinary shares purchased:	201,150
Lowest price per share (pence):	139.40
Highest price per share (pence):	142.00
Weighted average price per day (pence):	140.4166

The Company intends to cancel the purchased shares.

Including the above purchases, NCC Group has purchased a total of 1,597,111 ordinary shares since the commencement of the buyback programme.

Following the purchase and cancellation of these shares, the Company's issued share capital will consist of 313,630,794 shares. The Company does not hold any shares in Treasury.

Once the shares are cancelled, the total number of voting rights in NCC Group will therefore be 313,630,794. This figure may be used by shareholders as the denominator for the calculations by which they can determine if they are required to notify their interest, or a change to their interest, in the Company under the Financial Conduct Authority's Disclosure and Transparency Rules.

2.9 Announcement

In accordance with Rule 2.9 of the City Code on Takeovers and Mergers (the "Code"), NCC confirms that, as at the date and time of this announcement, it has in issue 315,227,905 ordinary shares with a nominal value of 1 pence each, all of which carry one voting right per share ("Ordinary Shares"). The Company does not hold any Ordinary Shares in treasury. Therefore, the total number of voting rights in the Company is 315,227,905.

The International Securities Identification Number for the Ordinary Shares is GB00B01QGK86. The Company's Legal Entity Identifier is 213800DJCGZRB6523934.

The table below contains detailed information about the purchases made as part of the buyback programme.

Aggregate information:

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	140.4166	201,150	139.40	142.00

Schedule of Purchases - Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
30 January 2026 08:21:10	1,032	141.00	XLON	00373586023TRL01
30 January 2026 08:37:15	1	142.00	XLON	00373616463TRL01
30 January 2026 08:37:15	2	142.00	XLON	00373616464TRL01
30 January 2026 08:51:28	210	141.80	XLON	00373641859TRL01
30 January 2026 08:51:28	52	141.80	XLON	00373641860TRL01
30 January 2026 08:51:28	14	141.80	XLON	00373641861TRL01
30 January 2026	181	141.80	XLON	00373641862TRL01

08:51:28	100	141.80	XLON	00373641863TRL01
30 January 2026 08:51:28	90	141.80	XLON	00373641863TRL01
30 January 2026 09:05:10	515	141.80	XLON	00373665171TRL01
30 January 2026 09:05:10	262	141.80	XLON	00373665172TRL01
30 January 2026 09:05:10	285	141.80	XLON	00373665173TRL01
30 January 2026 09:05:10	530	141.80	XLON	00373665174TRL01
30 January 2026 09:05:16	2,600	141.80	XLON	00373665468TRL01
30 January 2026 09:05:16	655	141.80	XLON	00373665470TRL01
30 January 2026 09:09:55	1,637	141.60	XLON	00373673393TRL01
30 January 2026 09:10:44	1,660	141.40	XLON	00373674681TRL01
30 January 2026 09:15:18	118	141.40	XLON	00373685218TRL01
30 January 2026 09:15:18	1,355	141.40	XLON	00373685219TRL01
30 January 2026 09:15:18	236	141.40	XLON	00373685220TRL01
30 January 2026 09:18:40	1,054	141.20	XLON	00373694546TRL01
30 January 2026 09:18:40	544	141.20	XLON	00373694547TRL01
30 January 2026 09:18:57	1,089	141.20	XLON	00373695038TRL01
30 January 2026 09:18:57	524	141.20	XLON	00373695039TRL01
30 January 2026 09:18:57	537	141.20	XLON	00373695040TRL01
30 January 2026 09:35:05	533	141.00	XLON	00373729403TRL01
30 January 2026 10:11:06	52	141.20	XLON	00373788224TRL01
30 January 2026 10:11:06	1,649	141.20	XLON	00373788225TRL01
30 January 2026 10:13:32	1,055	141.20	XLON	00373788301TRL01
30 January 2026 10:13:32	790	141.20	XLON	00373788302TRL01
30 January 2026 10:20:07	1,034	141.00	XLON	00373788497TRL01
30 January 2026 10:20:10	1,060	141.00	XLON	00373788498TRL01
30 January 2026 10:21:37	400	140.80	XLON	00373788560TRL01
30 January 2026 10:21:37	730	140.80	XLON	00373788561TRL01
30 January 2026 10:25:27	1,608	140.80	XLON	00373788754TRL01
30 January 2026 10:26:09	1,072	140.60	XLON	00373788778TRL01
30 January 2026 10:37:19	1,101	140.80	XLON	00373789641TRL01
30 January 2026 10:38:20	174	140.60	XLON	00373789675TRL01
30 January 2026 10:38:20	15	140.60	XLON	00373789676TRL01
30 January 2026 10:38:20	40	140.60	XLON	00373789677TRL01
30 January 2026 10:39:03	872	140.60	XLON	00373789730TRL01
30 January 2026 10:39:03	229	140.60	XLON	00373789731TRL01
30 January 2026 10:39:04	1,081	140.40	XLON	00373789758TRL01

30 January 2026 10:40:08	533	140.20	XLON	00373789814TRL01
30 January 2026 10:47:26	563	140.00	XLON	00373790735TRL01
30 January 2026 10:54:28	248	139.80	XLON	00373791105TRL01
30 January 2026 10:54:28	316	139.80	XLON	00373791106TRL01
30 January 2026 10:54:28	563	139.80	XLON	00373791107TRL01
30 January 2026 11:06:22	1,058	139.60	XLON	00373791635TRL01
30 January 2026 11:06:26	541	139.40	XLON	00373791640TRL01
30 January 2026 11:20:44	284	139.40	XLON	00373792252TRL01
30 January 2026 11:20:44	826	139.40	XLON	00373792253TRL01
30 January 2026 12:11:44	117,412	140.00	XLON	00373794252TRL01
30 January 2026 12:14:33	360	140.60	XLON	00373794365TRL01
30 January 2026 12:16:52	336	141.00	XLON	00373794458TRL01
30 January 2026 12:16:52	24	141.00	XLON	00373794459TRL01
30 January 2026 12:17:44	16	141.00	XLON	00373794521TRL01
30 January 2026 12:17:44	735	141.00	XLON	00373794522TRL01
30 January 2026 12:17:44	159	141.00	XLON	00373794523TRL01
30 January 2026 12:24:27	31	141.20	XLON	00373794765TRL01
30 January 2026 12:27:11	1,111	141.40	XLON	00373794836TRL01
30 January 2026 12:27:33	86	141.20	XLON	00373794849TRL01
30 January 2026 12:27:33	1,002	141.20	XLON	00373794850TRL01
30 January 2026 12:30:26	519	141.00	XLON	00373794936TRL01
30 January 2026 12:30:26	1,039	141.00	XLON	00373794937TRL01
30 January 2026 12:30:26	519	141.00	XLON	00373794938TRL01
30 January 2026 12:45:02	452	141.20	XLON	00373795316TRL01
30 January 2026 12:45:02	106	141.20	XLON	00373795317TRL01
30 January 2026 12:53:41	259	141.00	XLON	00373795647TRL01
30 January 2026 12:55:01	1,412	141.00	XLON	00373795690TRL01
30 January 2026 12:55:01	259	141.00	XLON	00373795691TRL01
30 January 2026 13:01:54	1,640	140.80	XLON	00373795881TRL01
30 January 2026 13:17:37	341	140.60	XLON	00373796289TRL01
30 January 2026 13:17:37	17	140.60	XLON	00373796290TRL01
30 January 2026 13:24:46	725	140.60	XLON	00373796568TRL01
30 January 2026 13:24:46	341	140.60	XLON	00373796569TRL01
30 January 2026 13:31:18	1,095	140.80	XLON	00373796956TRL01
30 January 2026 13:31:18	163	140.80	XLON	00373796957TRL01

30 January 2026 13:31:18	291	140.80	XLON	00373796958TRL01
30 January 2026 13:56:19	71	140.60	XLON	00373797887TRL01
30 January 2026 13:56:19	4	140.60	XLON	00373797888TRL01
30 January 2026 13:56:32	500	140.60	XLON	00373797896TRL01
30 January 2026 13:56:52	118	140.60	XLON	00373797916TRL01
30 January 2026 13:56:52	6	140.60	XLON	00373797917TRL01
30 January 2026 13:57:19	334	140.60	XLON	00373797926TRL01
30 January 2026 13:57:19	575	140.60	XLON	00373797927TRL01
30 January 2026 13:57:19	118	140.60	XLON	00373797928TRL01
30 January 2026 14:07:49	26	141.00	XLON	00373798410TRL01
30 January 2026 14:31:59	200	141.00	XLON	00373800804TRL01
30 January 2026 14:31:59	908	141.00	XLON	00373800805TRL01
30 January 2026 14:31:59	554	141.00	XLON	00373800806TRL01
30 January 2026 14:38:57	1,462	140.80	XLON	00373801483TRL01
30 January 2026 14:38:57	200	140.80	XLON	00373801484TRL01
30 January 2026 14:38:57	553	140.80	XLON	00373801485TRL01
30 January 2026 14:38:57	554	140.80	XLON	00373801486TRL01
30 January 2026 14:38:57	554	140.80	XLON	00373801487TRL01
30 January 2026 14:39:06	16	140.60	XLON	00373801541TRL01
30 January 2026 14:44:35	1,350	140.60	XLON	00373801900TRL01
30 January 2026 14:44:35	52	140.60	XLON	00373801901TRL01
30 January 2026 14:45:20	210	140.60	XLON	00373801998TRL01
30 January 2026 14:45:20	960	140.60	XLON	00373801999TRL01
30 January 2026 14:45:20	442	140.60	XLON	00373802000TRL01
30 January 2026 14:45:20	1,374	140.60	XLON	00373802001TRL01
30 January 2026 14:45:42	559	140.60	XLON	00373802033TRL01
30 January 2026 14:49:55	29	140.60	XLON	00373802322TRL01
30 January 2026 14:51:15	425	140.60	XLON	00373802385TRL01
30 January 2026 14:51:22	176	140.60	XLON	00373802392TRL01
30 January 2026 14:51:31	69	140.60	XLON	00373802397TRL01
30 January 2026 14:57:00	316	140.60	XLON	00373802696TRL01
30 January 2026 14:57:00	16	140.60	XLON	00373802697TRL01
30 January 2026 14:57:00	52	140.60	XLON	00373802698TRL01
30 January 2026 14:59:39	1,731	140.60	XLON	00373802931TRL01
30 January 2026 14:59:39	52	140.60	XLON	00373802932TRL01
30 January 2026 14:59:39	398	140.60	XLON	00373802966TRL01

14:59:50				
30 January 2026 15:03:40	1,102	140.60	XLON	00373803242TRL01
30 January 2026 15:10:41	953	141.20	XLON	00373803724TRL01
30 January 2026 15:29:07	52	141.00	XLON	00373804956TRL01
30 January 2026 15:29:07	1,584	141.00	XLON	00373804957TRL01
30 January 2026 15:37:02	47	141.40	XLON	00373805323TRL01
30 January 2026 15:37:02	342	141.40	XLON	00373805324TRL01
30 January 2026 15:37:02	1,268	141.40	XLON	00373805325TRL01
30 January 2026 15:53:57	1,674	141.40	XLON	00373806097TRL01
30 January 2026 16:06:03	518	141.60	XLON	00373806691TRL01
30 January 2026 16:06:03	517	141.60	XLON	00373806692TRL01
30 January 2026 16:06:03	518	141.60	XLON	00373806693TRL01
30 January 2026 16:06:03	518	141.60	XLON	00373806694TRL01
30 January 2026 16:06:03	469	141.60	XLON	00373806695TRL01
30 January 2026 16:06:03	49	141.60	XLON	00373806696TRL01
30 January 2026 16:06:03	517	141.60	XLON	00373806697TRL01
30 January 2026 16:16:03	184	141.60	XLON	00373807358TRL01
30 January 2026 16:17:10	875	141.20	XLON	00373807487TRL01
30 January 2026 16:17:10	1,335	141.20	XLON	00373807488TRL01
30 January 2026 16:17:10	4,235	141.20	XLON	00373807489TRL01
30 January 2026 16:17:18	584	141.20	XLON	00373807497TRL01
30 January 2026 16:17:18	39	141.20	XLON	00373807498TRL01
30 January 2026 16:18:10	1,786	141.20	XLON	00373807620TRL01
30 January 2026 16:18:43	1,042	141.40	XLON	00373807681TRL01
30 January 2026 16:18:43	519	141.40	XLON	00373807682TRL01
30 January 2026 16:18:43	200	141.40	XLON	00373807683TRL01
30 January 2026 16:18:43	1,199	141.40	XLON	00373807684TRL01

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