

2nd February 2026

NCC Group plc
("NCC Group" or the "Company")
Transaction in Own Shares

NCC Group plc ("NCC Group" or the "**Company**") announces today it has purchased the following number of its ordinary shares of 1 pence each through Investec Bank plc.

Ordinary Shares

Date of purchase:	30 th January 2026
Number of ordinary shares purchased:	201,150
Lowest price per share (pence):	139.40
Highest price per share (pence):	142.00
Weighted average price per day (pence):	140.4166

The Company intends to cancel the purchased shares.

Including the above purchases, NCC Group has purchased a total of 1,597,111 ordinary shares since the commencement of the buyback programme.

Following the purchase and cancellation of these shares, the Company's issued share capital will consist of 313,630,794 shares. The Company does not hold any shares in Treasury.

Once the shares are cancelled, the total number of voting rights in NCC Group will therefore be 313,630,794. This figure may be used by shareholders as the denominator for the calculations by which they can determine if they are required to notify their interest, or a change to their interest, in the Company under the Financial Conduct Authority's Disclosure and Transparency Rules.

2.9 Announcement

In accordance with Rule 2.9 of the City Code on Takeovers and Mergers (the "Code"), NCC confirms that, as at the date and time of this announcement, it has in issue 315,227,905 ordinary shares with a nominal value of 1 pence each, all of which carry one voting right per share ("Ordinary Shares"). The Company does not hold any Ordinary Shares in treasury. Therefore, the total number of voting rights in the Company is 315,227,905.

The International Securities Identification Number for the Ordinary Shares is GB00B01QGK86. The Company's Legal Entity Identifier is 213800DJCGZRB6523934.

The table below contains detailed information about the purchases made as part of the buyback programme.

Aggregate information:

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	140.4166	201,150	139.40	142.00

Schedule of Purchases - Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
30 January 2026 08:21:10	1,032	141.00	XLON	00373586023TRLO1
30 January 2026 08:37:15	1	142.00	XLON	00373616463TRLO1
30 January 2026 08:37:15	2	142.00	XLON	00373616464TRLO1
30 January 2026 08:51:28	210	141.80	XLON	00373641859TRLO1
30 January 2026 08:51:28	52	141.80	XLON	00373641860TRLO1
30 January 2026 08:51:28	14	141.80	XLON	00373641861TRLO1
30 January 2026 08:51:28	181	141.80	XLON	00373641862TRLO1

08:51:28				
30 January 2026 08:51:28	90	141.80	XLON	00373641863TRLO1
30 January 2026 09:05:10	515	141.80	XLON	00373665171TRLO1
30 January 2026 09:05:10	262	141.80	XLON	00373665172TRLO1
30 January 2026 09:05:10	285	141.80	XLON	00373665173TRLO1
30 January 2026 09:05:10	530	141.80	XLON	00373665174TRLO1
30 January 2026 09:05:16	2,600	141.80	XLON	00373665468TRLO1
30 January 2026 09:05:16	655	141.80	XLON	00373665470TRLO1
30 January 2026 09:09:55	1,637	141.60	XLON	00373673393TRLO1
30 January 2026 09:10:44	1,660	141.40	XLON	00373674681TRLO1
30 January 2026 09:15:18	118	141.40	XLON	00373685218TRLO1
30 January 2026 09:15:18	1,355	141.40	XLON	00373685219TRLO1
30 January 2026 09:15:18	236	141.40	XLON	00373685220TRLO1
30 January 2026 09:18:40	1,054	141.20	XLON	00373694546TRLO1
30 January 2026 09:18:40	544	141.20	XLON	00373694547TRLO1
30 January 2026 09:18:57	1,089	141.20	XLON	00373695038TRLO1
30 January 2026 09:18:57	524	141.20	XLON	00373695039TRLO1
30 January 2026 09:18:57	537	141.20	XLON	00373695040TRLO1
30 January 2026 09:35:05	533	141.00	XLON	00373729403TRLO1
30 January 2026 10:11:06	52	141.20	XLON	00373788224TRLO1
30 January 2026 10:11:06	1,649	141.20	XLON	00373788225TRLO1
30 January 2026 10:13:32	1,055	141.20	XLON	00373788301TRLO1
30 January 2026 10:13:32	790	141.20	XLON	00373788302TRLO1
30 January 2026 10:20:07	1,034	141.00	XLON	00373788497TRLO1
30 January 2026 10:20:10	1,060	141.00	XLON	00373788498TRLO1
30 January 2026 10:21:37	400	140.80	XLON	00373788560TRLO1
30 January 2026 10:21:37	730	140.80	XLON	00373788561TRLO1
30 January 2026 10:25:27	1,608	140.80	XLON	00373788754TRLO1
30 January 2026 10:26:09	1,072	140.60	XLON	00373788778TRLO1
30 January 2026 10:37:19	1,101	140.80	XLON	00373789641TRLO1
30 January 2026 10:38:20	174	140.60	XLON	00373789675TRLO1
30 January 2026 10:38:20	15	140.60	XLON	00373789676TRLO1
30 January 2026 10:38:20	40	140.60	XLON	00373789677TRLO1
30 January 2026 10:39:03	872	140.60	XLON	00373789730TRLO1
30 January 2026 10:39:03	229	140.60	XLON	00373789731TRLO1
30 January 2026 10:39:04	1,081	140.40	XLON	00373789758TRLO1

30 January 2026 10:40:08	533	140.20	XLON	00373789814TRLO1
30 January 2026 10:47:26	563	140.00	XLON	00373790735TRLO1
30 January 2026 10:54:28	248	139.80	XLON	00373791105TRLO1
30 January 2026 10:54:28	316	139.80	XLON	00373791106TRLO1
30 January 2026 10:54:28	563	139.80	XLON	00373791107TRLO1
30 January 2026 11:06:22	1,058	139.60	XLON	00373791635TRLO1
30 January 2026 11:06:26	541	139.40	XLON	00373791640TRLO1
30 January 2026 11:20:44	284	139.40	XLON	00373792252TRLO1
30 January 2026 11:20:44	826	139.40	XLON	00373792253TRLO1
30 January 2026 12:11:44	117,412	140.00	XLON	00373794252TRLO1
30 January 2026 12:14:33	360	140.60	XLON	00373794365TRLO1
30 January 2026 12:16:52	336	141.00	XLON	00373794458TRLO1
30 January 2026 12:16:52	24	141.00	XLON	00373794459TRLO1
30 January 2026 12:17:44	16	141.00	XLON	00373794521TRLO1
30 January 2026 12:17:44	735	141.00	XLON	00373794522TRLO1
30 January 2026 12:17:44	159	141.00	XLON	00373794523TRLO1
30 January 2026 12:24:27	31	141.20	XLON	00373794765TRLO1
30 January 2026 12:27:11	1,111	141.40	XLON	00373794836TRLO1
30 January 2026 12:27:33	86	141.20	XLON	00373794849TRLO1
30 January 2026 12:27:33	1,002	141.20	XLON	00373794850TRLO1
30 January 2026 12:30:26	519	141.00	XLON	00373794936TRLO1
30 January 2026 12:30:26	1,039	141.00	XLON	00373794937TRLO1
30 January 2026 12:30:26	519	141.00	XLON	00373794938TRLO1
30 January 2026 12:45:02	452	141.20	XLON	00373795316TRLO1
30 January 2026 12:45:02	106	141.20	XLON	00373795317TRLO1
30 January 2026 12:53:41	259	141.00	XLON	00373795647TRLO1
30 January 2026 12:55:01	1,412	141.00	XLON	00373795690TRLO1
30 January 2026 12:55:01	259	141.00	XLON	00373795691TRLO1
30 January 2026 13:01:54	1,640	140.80	XLON	00373795881TRLO1
30 January 2026 13:17:37	341	140.60	XLON	00373796289TRLO1
30 January 2026 13:17:37	17	140.60	XLON	00373796290TRLO1
30 January 2026 13:24:46	725	140.60	XLON	00373796568TRLO1
30 January 2026 13:24:46	341	140.60	XLON	00373796569TRLO1
30 January 2026 13:31:18	1,095	140.80	XLON	00373796956TRLO1
30 January 2026 13:31:18	163	140.80	XLON	00373796957TRLO1
30 January 2026				

30 January 2026 13:31:18	291	140.80	XLON	00373796958TRLO1
30 January 2026 13:56:19	71	140.60	XLON	00373797887TRLO1
30 January 2026 13:56:19	4	140.60	XLON	00373797888TRLO1
30 January 2026 13:56:32	500	140.60	XLON	00373797896TRLO1
30 January 2026 13:56:52	118	140.60	XLON	00373797916TRLO1
30 January 2026 13:56:52	6	140.60	XLON	00373797917TRLO1
30 January 2026 13:57:19	334	140.60	XLON	00373797926TRLO1
30 January 2026 13:57:19	575	140.60	XLON	00373797927TRLO1
30 January 2026 13:57:19	118	140.60	XLON	00373797928TRLO1
30 January 2026 14:07:49	26	141.00	XLON	00373798410TRLO1
30 January 2026 14:31:59	200	141.00	XLON	00373800804TRLO1
30 January 2026 14:31:59	908	141.00	XLON	00373800805TRLO1
30 January 2026 14:31:59	554	141.00	XLON	00373800806TRLO1
30 January 2026 14:38:57	1,462	140.80	XLON	00373801483TRLO1
30 January 2026 14:38:57	200	140.80	XLON	00373801484TRLO1
30 January 2026 14:38:57	553	140.80	XLON	00373801485TRLO1
30 January 2026 14:38:57	554	140.80	XLON	00373801486TRLO1
30 January 2026 14:38:57	554	140.80	XLON	00373801487TRLO1
30 January 2026 14:39:06	16	140.60	XLON	00373801541TRLO1
30 January 2026 14:44:35	1,350	140.60	XLON	00373801900TRLO1
30 January 2026 14:44:35	52	140.60	XLON	00373801901TRLO1
30 January 2026 14:45:20	210	140.60	XLON	00373801998TRLO1
30 January 2026 14:45:20	960	140.60	XLON	00373801999TRLO1
30 January 2026 14:45:20	442	140.60	XLON	00373802000TRLO1
30 January 2026 14:45:20	1,374	140.60	XLON	00373802001TRLO1
30 January 2026 14:45:42	559	140.60	XLON	00373802033TRLO1
30 January 2026 14:49:55	29	140.60	XLON	00373802322TRLO1
30 January 2026 14:51:15	425	140.60	XLON	00373802385TRLO1
30 January 2026 14:51:22	176	140.60	XLON	00373802392TRLO1
30 January 2026 14:51:31	69	140.60	XLON	00373802397TRLO1
30 January 2026 14:57:00	316	140.60	XLON	00373802696TRLO1
30 January 2026 14:57:00	16	140.60	XLON	00373802697TRLO1
30 January 2026 14:57:00	52	140.60	XLON	00373802698TRLO1
30 January 2026 14:59:39	1,731	140.60	XLON	00373802931TRLO1
30 January 2026 14:59:39	52	140.60	XLON	00373802932TRLO1
30 January 2026 14:59:50	398	140.60	XLON	00373802966TRLO1

14:59:56				
30 January 2026 15:03:40	1,102	140.60	XLON	00373803242TRLO1
30 January 2026 15:10:41	953	141.20	XLON	00373803724TRLO1
30 January 2026 15:29:07	52	141.00	XLON	00373804956TRLO1
30 January 2026 15:29:07	1,584	141.00	XLON	00373804957TRLO1
30 January 2026 15:37:02	47	141.40	XLON	00373805323TRLO1
30 January 2026 15:37:02	342	141.40	XLON	00373805324TRLO1
30 January 2026 15:37:02	1,268	141.40	XLON	00373805325TRLO1
30 January 2026 15:53:57	1,674	141.40	XLON	00373806097TRLO1
30 January 2026 16:06:03	518	141.60	XLON	00373806691TRLO1
30 January 2026 16:06:03	517	141.60	XLON	00373806692TRLO1
30 January 2026 16:06:03	518	141.60	XLON	00373806693TRLO1
30 January 2026 16:06:03	518	141.60	XLON	00373806694TRLO1
30 January 2026 16:06:03	469	141.60	XLON	00373806695TRLO1
30 January 2026 16:06:03	49	141.60	XLON	00373806696TRLO1
30 January 2026 16:06:03	517	141.60	XLON	00373806697TRLO1
30 January 2026 16:16:03	184	141.60	XLON	00373807358TRLO1
30 January 2026 16:17:10	875	141.20	XLON	00373807487TRLO1
30 January 2026 16:17:10	1,335	141.20	XLON	00373807488TRLO1
30 January 2026 16:17:10	4,235	141.20	XLON	00373807489TRLO1
30 January 2026 16:17:18	584	141.20	XLON	00373807497TRLO1
30 January 2026 16:17:18	39	141.20	XLON	00373807498TRLO1
30 January 2026 16:18:10	1,786	141.20	XLON	00373807620TRLO1
30 January 2026 16:18:43	1,042	141.40	XLON	00373807681TRLO1
30 January 2026 16:18:43	519	141.40	XLON	00373807682TRLO1
30 January 2026 16:18:43	200	141.40	XLON	00373807683TRLO1
30 January 2026 16:18:43	1,199	141.40	XLON	00373807684TRLO1

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