

FORM 8.3
PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
MORE

Rule 8.3 of the Takeover Code (the "Code")

1. KEY INFORMATION

(a) Full name of discloser:	Barclays PLC.
(b) Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c) Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d) If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e) Date position held/dealing undertaken:	06 Feb 2026
(f) In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,049,890	0.65%	3,430,675	1.10%
(2) Cash-settled derivatives:	2,684,559	0.86%	876,646	0.28%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	4,734,449	1.51%	4,307,321	1.38%

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	111,080	1.3209 GBP
1p ordinary	Purchase	70,999	1.3200 GBP
1p ordinary	Purchase	18,160	1.3225 GBP
1p ordinary	Purchase	822	1.3340 GBP
1p ordinary	Sale	34,832	1.3260 GBP
1p ordinary	Sale	29,663	1.3201 GBP
1p ordinary	Sale	26,276	1.3200 GBP
1p ordinary	Sale	22,617	1.3207 GBP

1p ordinary	Sale	21,234	1.3347 GBP
1p ordinary	Sale	17,554	1.3320 GBP
1p ordinary	Sale	13,132	1.3323 GBP
1p ordinary	Sale	5,955	1.3308 GBP
1p ordinary	Sale	4,613	1.3220 GBP
1p ordinary	Sale	867	1.3319 GBP
1p ordinary	Sale	606	1.3254 GBP
1p ordinary	Sale	416	1.3225 GBP
1p ordinary	Sale	234	1.3280 GBP
1p ordinary	Sale	200	1.3300 GBP
1p ordinary	Sale	175	1.3349 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	21,292	1.3199 GBP
1p ordinary	SWAP	Increasing Long	1	1.3200 GBP
1p ordinary	SWAP	Increasing Long	4,638	1.3220 GBP
1p ordinary	SWAP	Increasing Long	733	1.3225 GBP
1p ordinary	SWAP	Increasing Long	3,147	1.3254 GBP
1p ordinary	SWAP	Increasing Long	34,075	1.3260 GBP
1p ordinary	SWAP	Increasing Long	200	1.3299 GBP
1p ordinary	SWAP	Increasing Long	5,955	1.3307 GBP
1p ordinary	SWAP	Increasing Long	200	1.3319 GBP
1p ordinary	SWAP	Increasing Long	13,132	1.3323 GBP
1p ordinary	SWAP	Increasing Long	1,325	1.3336 GBP
1p ordinary	SWAP	Increasing Long	21,234	1.3347 GBP
1p ordinary	SWAP	Increasing Long	175	1.3349 GBP
1p ordinary	SWAP	Decreasing Long	64,428	1.3200 GBP
1p ordinary	SWAP	Decreasing Long	16,524	1.3209 GBP
1p ordinary	SWAP	Decreasing Long	2,738	1.3292 GBP
1p ordinary	SWAP	Decreasing Long	1,441	1.3306 GBP
1p ordinary	SWAP	Decreasing Long	379	1.3323 GBP
1p ordinary	SWAP	Decreasing Long	822	1.3340 GBP
1p ordinary	SWAP	Decreasing Long	1,157	1.3359 GBP
1p ordinary	SWAP	Decreasing Long	578	1.3372 GBP
1p ordinary	CFD	Increasing Long	532	1.3273 GBP
1p ordinary	CFD	Decreasing Long	58,715	1.3201 GBP
1p ordinary	CFD	Decreasing Long	1,003	1.3343 GBP

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) Exercise

Class of relevant security	Product description	Exercising/exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4.

OTHER INFORMATION

(a) Indemnity and other dealings arrangements

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:
NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:
(i) the voting rights of any relevant securities under any option; or
(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:

NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	09 Feb 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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