

11 February 2026

Coats Group plc
Changes to Director's Responsibilities

Coats Group plc ('Coats,' the 'Company') announces that Sarah Highfield, Independent Non-Executive Director, will succeed Fran Philip as the Company's Designated Non-Executive Director for workforce engagement with effect from the conclusion of the Company's AGM on 20 May 2026 (the '2026 AGM').

Fran will retire from the Board at the 2026 AGM following the completion of her nine-year term.

This notification is made in accordance with Listing Rule 6.4.6R(3).

Enquiry details

Investors	Chris Dyett	Coats Group plc	+44 (0)797 497 4690
Media	Nick Hasell Victoria Hayns	FTI Consulting	+44 (0) 20 3727 1340

About Coats Group plc

Coats is a world-leading Tier 2 manufacturer and trusted partner for the apparel and footwear industries. We deliver essential materials, components, and software solutions that help our customers grow, compete and win.

With over 250 years of industry expertise, we're shaping the future of the apparel and footwear supply chain through insight-led innovation, impactful sustainability practices, and digital technologies that unlock better product quality, efficiency and performance.

Headquartered in the UK, Coats is a FTSE 250 company and a constituent of the FTSE4Good Index. In 2024, we generated 1.5 billion in revenue and employed 16,000 people worldwide - all united by a spirit of innovation, quality and service. Learn more at www.coats.com or follow us on LinkedIn.

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact ms@seg.com or visit www.ms.com.

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

BOASFMFSFEMSESE