

TR-1: Standard form for notification of major holdings

1. Issuer Details

ISIN

GB00B61TVQ02

Issuer Name

INCHCAPE PLC

UK or Non-UK Issuer

UK

2. Reason for Notification

An acquisition or disposal of voting rights

3. Details of person subject to the notification obligation

Name

BlackRock, Inc.

City of registered office (if applicable)

Wilmington

Country of registered office (if applicable)

USA

4. Details of the shareholder

Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above

City of registered office (if applicable)

Country of registered office (if applicable)

5. Date on which the threshold was crossed or reached

11-Feb-2026

6. Date on which Issuer notified

12-Feb-2026

7. Total positions of person(s) subject to the notification obligation

	% of voting rights attached to shares (total of 8.A)	% of voting rights through financial instruments (total of 8.B 1 + 8.B 2)	Total of both in % (8.A + 8.B)	Total number of voting rights held in issuer
Resulting situation on the date on which threshold was crossed or reached	4.920000	0.080000	5.000000	18029204
Position of previous notification (if applicable)	Below 5%	Below 5%	Below 5%	

8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

8A Voting rights attached to shares

Class/Type of shares ISIN code(if possible)	Number of direct voting rights (DTR5.1)	Number of indirect voting rights (DTR5.2.1)	% of direct voting rights (DTR5.1)	% of indirect voting rights (DTR5.2.1)
GB00B61TVQ02		17687035		4.920000
Sub Total 8.A	17687035	4.920000%		

8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))

Type of financial instrument	Expiration date	Exercise/conversion period	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
Securities Lending			162615	0.040000
Sub Total 8.B1			162615	0.040000%

8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))

Type of financial instrument	Expiration date	Exercise/conversion period	Physical or cash settlement	Number of voting rights	% of voting rights
CFD			Cash	179554	0.040000
Sub Total 8.B2				179554	0.040000%

9. Information in relation to the person subject to the notification obligation

2. Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

Ultimate controlling person	Name of controlled undertaking	% of voting rights if it equals or is higher than the notifiable threshold	% of voting rights through financial instruments if it equals or is higher than the notifiable threshold	Total of both if it equals or is higher than the notifiable threshold
BlackRock, Inc. (Chain 1)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 1)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 1)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 1)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 1)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 1)	BlackRock Cayman West Bay Fincos Limited			
BlackRock, Inc. (Chain 1)	BlackRock Cayman West Bay IV Limited			

BlackRock, Inc. (Chain 1)	BlackRock Group Limited			
BlackRock, Inc. (Chain 1)	BlackRock Investment Management (UK) Limited			
BlackRock, Inc. (Chain 2)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 2)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 2)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 2)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 2)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 2)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 2)	BlackRock Australia Holdco Pty. Ltd.			
BlackRock, Inc. (Chain 2)	BlackRock Investment Management (Australia) Limited			
BlackRock, Inc. (Chain 3)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 3)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 3)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 3)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 3)	BlackRock Holdco 4, LLC			
BlackRock, Inc. (Chain 3)	BlackRock Holdco 6, LLC			
BlackRock, Inc. (Chain 3)	BlackRock Delaware Holdings Inc.			
BlackRock, Inc. (Chain 3)	BlackRock Institutional Trust Company, National Association			
BlackRock, Inc. (Chain 1)	BlackRock Saturn Subco,			

LLC (Chain 4)	LLC			
BlackRock, Inc. (Chain 4)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 4, LLC			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 6, LLC			
BlackRock, Inc. (Chain 4)	BlackRock Delaware Holdings Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Fund Advisors			
BlackRock, Inc. (Chain 5)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 5)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 5)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 5)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 6)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 6)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 6)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 6)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 6)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 6)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 6)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 6)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 6)	BlackRock Cayman West Bay Finc Limited			
	BlackRock			

BlackRock, Inc. (Chain 6)	BlackRock Cayman West Bay IV Limited			
BlackRock, Inc. (Chain 6)	BlackRock Group Limited			
BlackRock, Inc. (Chain 6)	BlackRock (Netherlands) B.V.			
BlackRock, Inc. (Chain 6)	BlackRock Asset Management Deutschland AG			
BlackRock, Inc. (Chain 7)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 7)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock Canada Holdings ULC			
BlackRock, Inc. (Chain 7)	BlackRock Asset Management Canada Limited			
BlackRock, Inc. (Chain 8)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 8)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock Capital Holdings, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock Advisors, LLC			
BlackRock, Inc. (Chain 9)	BlackRock Saturn Subco, LLC			
BlackRock, Inc. (Chain 9)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 9)	BlackRock Holdco 2, Inc.			

INC. (Chain 9)	INC/CO 2, INC.			
BlackRock, Inc. (Chain 9)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 9)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 9)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 9)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 9)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 9)	BlackRock Cayman West Bay Finco Limited			
BlackRock, Inc. (Chain 9)	BlackRock Cayman West Bay IV Limited			
BlackRock, Inc. (Chain 9)	BlackRock Group Limited			
BlackRock, Inc. (Chain 9)	BlackRock Advisors (UK) Limited			

10. In case of proxy voting

Name of the proxy holder

The number and % of voting rights held

The date until which the voting rights will be held

11. Additional Information

BlackRock Regulatory Threshold Reporting Team

Jana Blumenstein

020 7743 3650

12. Date of Completion

12th February 2026

13. Place Of Completion

12 Throgmorton Avenue, London, EC2N 2DL, U.K.

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