

TR-1: Standard form for notification of major holdings

**1. Issuer Details**

**ISIN**

GB0000961622

**Issuer Name**

BALFOUR BEATTY PLC

**UK or Non-UK Issuer**

UK

**2. Reason for Notification**

An acquisition or disposal of voting rights

**3. Details of person subject to the notification obligation**

**Name**

JPMorgan Asset Management Holdings Inc.

**City of registered office (if applicable)**

Wilmington

**Country of registered office (if applicable)**

United States of America

**4. Details of the shareholder**

**Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above**

**City of registered office (if applicable)**

**Country of registered office (if applicable)**

**5. Date on which the threshold was crossed or reached**

16-Feb-2026

**6. Date on which Issuer notified**

18-Feb-2026

**7. Total positions of person(s) subject to the notification obligation**

	% of voting rights attached to shares (total of 8.A)	% of voting rights through financial instruments (total of 8.B 1 + 8.B 2)	Total of both in % (8.A + 8.B)	Total number of voting rights held in issuer
Resulting situation on the date on which threshold was crossed or reached	5.256707%	0.315770%	5.572477%	27,347,739
Position of previous notification (if applicable)	5.279417%	0.322577%	5.601994%	

**8. Notified details of the resulting situation on the date on which the threshold was crossed or reached****8A Voting rights attached to shares**

Class/Type of shares ISIN code(if possible)	Number of direct voting rights (DTR5.1)	Number of indirect voting rights (DTR5.2.1)	% of direct voting rights (DTR5.1)	% of indirect voting rights (DTR5.2.1)
GB0000961622		25,798,053		5.256707%
Sub Total 8.A	25,798,053		5.256707%	

**8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))**

Type of financial instrument	Expiration date	Exercise/conversion period	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
Sub Total 8.B1				

**8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))**

Type of financial instrument	Expiration date	Exercise/conversion period	Physical or cash settlement	Number of voting rights	% of voting rights
Cash Settled - Equity Swaps	N/A	N/A	Cash	1,549,686	0.315770%
Sub Total 8.B2				1,549,686	0.315770%

**9. Information in relation to the person subject to the notification obligation**

2. Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

Ultimate controlling person	Name of controlled undertaking	% of voting rights if it equals or is higher than the notifiable threshold	% of voting rights through financial instruments if it equals or is higher than the notifiable threshold	Total of both if it equals or is higher than the notifiable threshold
JPMorgan Asset Management Holdings Inc	JPMorgan Asset Management (UK) Limited			
JPMorgan Asset Management Holdings Inc	J.P. Morgan Investment Management Inc.			
JPMorgan Asset Management Holdings Inc	JPMorgan Asset Management (Asia Pacific) Limited			
JPMorgan Asset Management Holdings Inc.	JPMorgan Asset Management (Japan) Limited			
JPMorgan Asset Management Holdings Inc	JP Morgan chase Bank, N.A			
JPMorgan Asset Management Holdings Inc	JPMorgan Asset Management (China) Company Limited (100%)			
JPMorgan Asset	J.P. Morgan Alternative			

Asset Management Holdings Inc	Asset Management, Inc. (100%)			
JPMorgan Asset Management Holdings Inc.	JPMorgan Asset Management (Taiwan) Limited (100%)			

#### 10. In case of proxy voting

Name of the proxy holder

The number and % of voting rights held

The date until which the voting rights will be held

#### 11. Additional Information

Chain of controlled undertakings:

JPMorgan Asset Management Holdings Inc  
JPMorgan Asset Management International Limited (100%)  
JPMorgan Asset Management (UK) Limited (100%)

JPMorgan Asset Management Holdings Inc  
J.P. Morgan Investment Management Inc. (100%)

JPMorgan Asset Management Holdings Inc.  
JPMorgan Asset Management (Asia) Inc. (100%)  
JPMorgan Asset Management (Asia Pacific) Limited (100%)

JPMorgan Asset Management Holdings Inc.  
JPMorgan Asset Management (Asia) Inc. (100%)  
JPMorgan Asset Management (Japan) Limited (100%)

JPMorgan Asset Management Holdings Inc  
JP Morgan chase Bank, N.A. (100%)

JPMorgan Asset Management Holdings Inc  
J.P. Morgan Alternative Asset Management, Inc. (100%)

JPMorgan Asset Management Holdings Inc.  
JPMorgan Asset Management (China) Company Limited (100%)

JPMorgan Asset Management Holdings Inc.  
JPMorgan Asset Management (Asia) Inc. (100%)  
JPMorgan Asset Management (Taiwan) Limited (100%)

#### 12. Date of Completion

18-Feb-2026

#### 13. Place Of Completion

Hyderabad, India

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