

20 February 2026

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 19 February 2026 it purchased for cancellation the following number of ordinary shares of 1 ^{17/200} each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

| | |
|---|------------------|
| Date of purchases: | 19 February 2026 |
| Total number of shares purchased: | 230,000 |
| Highest price paid per share (pence): | 203.0000p |
| Lowest price paid per share (pence): | 201.2000p |
| Volume weighted average price paid per share (pence): | 202.5051p |

To date, the Company has purchased 18,409,298 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 786,096,898 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 786,096,898.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

| Trading venue | Aggregated volume (shares) | Volume weighted average price (pence) |
|-----------------------|-------------------------------|---|
| London Stock Exchange | 230,000 | 202.5051 |

Schedule of Purchases - Individual Transactions

| Number of shares purchased | Transaction price (pence per share) | Time of transaction | Trading venue | Transaction reference number |
|-------------------------------|--|------------------------|------------------|------------------------------------|
| 2475 | 2.024 | 08:01:05 | LSE | 606173792093412770 |
| 351 | 2.02 | 08:16:49 | LSE | 606173792093767191 |
| 502 | 2.02 | 08:16:49 | LSE | 606173792093767190 |
| 864 | 2.02 | 08:16:49 | LSE | 592100014355010976 |
| 3150 | 2.02 | 08:16:49 | LSE | 606173792093767192 |
| 2019 | 2.02 | 08:16:49 | LSE | 606173792093767196 |
| 957 | 2.014 | 08:26:00 | LSE | 592100014355181834 |
| 957 | 2.014 | 08:26:00 | LSE | 592100014355181835 |
| 957 | 2.014 | 08:26:00 | LSE | 606173792093928758 |
| 957 | 2.014 | 08:26:00 | LSE | 606173792093928759 |
| 1420 | 2.014 | 08:26:00 | LSE | 592100014355181833 |
| 2618 | 2.018 | 08:31:53 | LSE | 606173792094035974 |
| 858 | 2.026 | 08:48:34 | LSE | 592100014355607664 |
| 1024 | 2.026 | 08:48:46 | LSE | 592100014355610735 |
| 863 | 2.026 | 08:51:16 | LSE | 606173792094378304 |

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|------|-------|----------|-----|--------------------|
| 2204 | 2.03 | 08:55:15 | LSE | 606173792094450474 |
| 916 | 2.03 | 08:55:15 | LSE | 592100014355739294 |
| 2135 | 2.03 | 08:55:15 | LSE | 606173792094450482 |
| 918 | 2.028 | 09:04:53 | LSE | 592100014355931218 |
| 918 | 2.028 | 09:04:53 | LSE | 592100014355931219 |
| 919 | 2.028 | 09:04:53 | LSE | 606173792094629522 |
| 1410 | 2.028 | 09:04:53 | LSE | 606173792094629523 |
| 898 | 2.03 | 09:22:31 | LSE | 592100014356281808 |
| 1416 | 2.03 | 09:22:31 | LSE | 592100014356281810 |
| 3688 | 2.03 | 09:22:31 | LSE | 606173792094960386 |
| 1001 | 2.03 | 09:22:31 | LSE | 606173792094960392 |
| 833 | 2.028 | 09:34:13 | LSE | 592100014356507237 |
| 983 | 2.028 | 09:34:13 | LSE | 592100014356507236 |
| 983 | 2.028 | 09:34:13 | LSE | 606173792095171344 |
| 984 | 2.028 | 09:34:13 | LSE | 606173792095171341 |
| 1406 | 2.028 | 09:34:13 | LSE | 606173792095171340 |
| 151 | 2.028 | 09:34:13 | LSE | 592100014356507238 |
| 912 | 2.028 | 09:46:50 | LSE | 606173792095394664 |
| 911 | 2.026 | 09:48:15 | LSE | 592100014356780465 |
| 911 | 2.026 | 09:48:15 | LSE | 606173792095427790 |
| 912 | 2.026 | 09:48:15 | LSE | 592100014356780463 |
| 916 | 2.026 | 09:48:15 | LSE | 592100014356780464 |
| 1420 | 2.026 | 09:48:15 | LSE | 606173792095427789 |
| 911 | 2.022 | 10:00:17 | LSE | 592100014357030811 |
| 912 | 2.022 | 10:00:17 | LSE | 592100014357030808 |
| 912 | 2.022 | 10:00:17 | LSE | 592100014357030809 |
| 931 | 2.022 | 10:00:17 | LSE | 592100014357030810 |
| 1410 | 2.022 | 10:00:17 | LSE | 606173792095662444 |
| 358 | 2.022 | 10:18:47 | LSE | 592100014357497285 |
| 450 | 2.022 | 10:18:47 | LSE | 606173792096101043 |
| 185 | 2.022 | 10:18:47 | LSE | 592100014357497306 |
| 1207 | 2.022 | 10:19:40 | LSE | 606173792096117085 |
| 246 | 2.022 | 10:22:04 | LSE | 606173792096164219 |
| 657 | 2.022 | 10:22:04 | LSE | 606173792096164218 |
| 2286 | 2.022 | 10:24:58 | LSE | 592100014357622410 |
| 3076 | 2.022 | 10:24:58 | LSE | 606173792096218385 |
| 1945 | 2.02 | 10:32:04 | LSE | 592100014357770076 |
| 996 | 2.02 | 10:49:27 | LSE | 592100014358110214 |
| 100 | 2.02 | 10:53:08 | LSE | 606173792096748590 |
| 868 | 2.02 | 10:53:17 | LSE | 606173792096750892 |
| 121 | 2.024 | 10:58:14 | LSE | 606173792096846093 |
| 853 | 2.024 | 10:58:14 | LSE | 606173792096846091 |
| 1084 | 2.024 | 11:01:28 | LSE | 606173792096912864 |
| 139 | 2.024 | 11:01:28 | LSE | 606173792096913034 |
| 796 | 2.024 | 11:01:28 | LSE | 606173792096913033 |
| 3529 | 2.02 | 11:02:06 | LSE | 592100014358383814 |
| 924 | 2.02 | 11:02:06 | LSE | 606173792096925336 |
| 369 | 2.022 | 11:17:58 | LSE | 592100014358703178 |
| 570 | 2.022 | 11:17:58 | LSE | 592100014358703179 |
| 83 | 2.022 | 11:17:58 | LSE | 606173792097221248 |
| 2901 | 2.02 | 11:22:11 | LSE | 592100014358780242 |
| 1340 | 2.02 | 11:22:11 | LSE | 606173792097292171 |
| 15 | 2.018 | 11:30:03 | LSE | 592100014358908107 |
| 894 | 2.02 | 11:44:14 | LSE | 592100014359177665 |
| 3109 | 2.02 | 11:44:14 | LSE | 606173792097662624 |
| 818 | 2.02 | 11:44:14 | LSE | 606173792097662631 |
| 1200 | 2.02 | 11:44:14 | LSE | 606173792097662629 |
| 131 | 2.02 | 11:46:50 | LSE | 606173792097708605 |
| 541 | 2.02 | 11:46:50 | LSE | 606173792097708606 |
| 734 | 2.02 | 11:46:50 | LSE | 606173792097708607 |
| 174 | 2.022 | 12:02:14 | LSE | 606173792097974221 |
| 824 | 2.024 | 12:02:14 | LSE | 592100014359512154 |
| 1278 | 2.026 | 12:06:45 | LSE | 606173792098073666 |
| 1026 | 2.026 | 12:15:01 | LSE | 592100014359766405 |
| 3147 | 2.026 | 12:15:01 | LSE | 592100014359766406 |
| 523 | 2.028 | 12:15:51 | LSE | 592100014359781957 |

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| 1072 | 2.028 | 12:15:51 | LSE | 606173792098225957 |
| 23 | 2.026 | 12:15:55 | LSE | 592100014359782741 |
| 1496 | 2.026 | 12:15:55 | LSE | 606173792098226655 |
| 962 | 2.03 | 12:34:47 | LSE | 592100014360104962 |
| 962 | 2.028 | 12:34:47 | LSE | 592100014360104964 |
| 3678 | 2.028 | 12:34:47 | LSE | 606173792098525883 |
| 258 | 2.028 | 12:34:47 | LSE | 606173792098525888 |
| 745 | 2.026 | 12:51:58 | LSE | 592100014360401887 |
| 169 | 2.026 | 12:51:58 | LSE | 606173792098802946 |
| 5 | 2.026 | 12:56:01 | LSE | 606173792098869149 |
| 359 | 2.03 | 13:17:03 | LSE | 592100014360879251 |
| 952 | 2.03 | 13:17:03 | LSE | 592100014360879250 |
| 955 | 2.03 | 13:17:03 | LSE | 592100014360879252 |
| 957 | 2.03 | 13:17:03 | LSE | 592100014360879248 |
| 1006 | 2.03 | 13:17:03 | LSE | 592100014360879249 |
| 1238 | 2.03 | 13:17:03 | LSE | 592100014360879253 |
| 2126 | 2.03 | 13:17:03 | LSE | 592100014360879254 |
| 2369 | 2.03 | 13:17:03 | LSE | 592100014360879255 |
| 902 | 2.03 | 14:26:08 | LSE | 592100014362506235 |
| 903 | 2.03 | 14:26:08 | LSE | 592100014362506237 |
| 903 | 2.03 | 14:26:08 | LSE | 592100014362506238 |
| 903 | 2.03 | 14:26:08 | LSE | 592100014362506244 |
| 945 | 2.03 | 14:26:08 | LSE | 606173792100786717 |
| 1237 | 2.03 | 14:26:08 | LSE | 606173792100786719 |
| 1255 | 2.03 | 14:26:08 | LSE | 592100014362506246 |
| 1387 | 2.03 | 14:26:08 | LSE | 592100014362506243 |
| 1454 | 2.03 | 14:26:08 | LSE | 592100014362506242 |
| 1464 | 2.03 | 14:26:08 | LSE | 606173792100786716 |
| 1506 | 2.03 | 14:26:08 | LSE | 592100014362506239 |
| 2182 | 2.03 | 14:26:08 | LSE | 606173792100786718 |
| 2234 | 2.03 | 14:26:08 | LSE | 606173792100786720 |
| 2577 | 2.03 | 14:26:08 | LSE | 592100014362506241 |
| 2769 | 2.03 | 14:26:08 | LSE | 592100014362506236 |
| 1211 | 2.03 | 14:26:08 | LSE | 592100014362506253 |
| 1533 | 2.03 | 14:26:08 | LSE | 606173792100786738 |
| 895 | 2.03 | 14:38:20 | LSE | 606173792101267800 |
| 994 | 2.03 | 14:40:11 | LSE | 606173792101335262 |
| 872 | 2.03 | 14:41:44 | LSE | 606173792101397442 |
| 965 | 2.03 | 14:43:11 | LSE | 606173792101459235 |
| 47 | 2.03 | 14:45:10 | LSE | 606173792101534496 |
| 934 | 2.03 | 14:45:10 | LSE | 606173792101534497 |
| 871 | 2.03 | 14:47:04 | LSE | 592100014363361426 |
| 1008 | 2.03 | 14:48:32 | LSE | 606173792101653528 |
| 874 | 2.03 | 14:49:47 | LSE | 592100014363452889 |
| 941 | 2.03 | 14:51:02 | LSE | 592100014363495165 |
| 903 | 2.03 | 14:52:13 | LSE | 606173792101771549 |
| 870 | 2.03 | 14:53:24 | LSE | 606173792101809194 |
| 900 | 2.03 | 14:54:31 | LSE | 606173792101845904 |
| 901 | 2.03 | 14:55:50 | LSE | 592100014363655763 |
| 931 | 2.03 | 14:56:51 | LSE | 606173792101921759 |
| 1018 | 2.03 | 14:57:53 | LSE | 592100014363725477 |
| 899 | 2.03 | 14:59:20 | LSE | 592100014363772445 |
| 948 | 2.03 | 14:59:22 | LSE | 606173792102001122 |
| 958 | 2.03 | 15:03:30 | LSE | 606173792102155062 |
| 2988 | 2.03 | 15:03:30 | LSE | 592100014363933808 |
| 2150 | 2.03 | 15:03:30 | LSE | 592100014363933816 |
| 251 | 2.026 | 15:11:36 | LSE | 606173792102430762 |
| 944 | 2.026 | 15:11:36 | LSE | 592100014364223447 |
| 2686 | 2.026 | 15:11:36 | LSE | 606173792102430761 |
| 408 | 2.026 | 15:11:36 | LSE | 606173792102430773 |
| 1066 | 2.03 | 15:21:51 | LSE | 606173792102740748 |
| 120 | 2.03 | 15:22:36 | LSE | 606173792102765130 |
| 748 | 2.03 | 15:22:36 | LSE | 606173792102765131 |
| 338 | 2.03 | 15:24:06 | LSE | 592100014364623516 |
| 640 | 2.03 | 15:24:06 | LSE | 592100014364623515 |

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|------|-------|----------|-----|--------------------|
| 160 | 2.03 | 15:25:33 | LSE | 606173792102856140 |
| 757 | 2.03 | 15:25:33 | LSE | 592100014364668156 |
| 937 | 2.03 | 15:26:58 | LSE | 606173792102893042 |
| 972 | 2.03 | 15:28:27 | LSE | 592100014364749923 |
| 1004 | 2.03 | 15:29:48 | LSE | 606173792102973927 |
| 993 | 2.03 | 15:31:27 | LSE | 606173792103025863 |
| 969 | 2.03 | 15:32:44 | LSE | 592100014364892716 |
| 918 | 2.03 | 15:34:08 | LSE | 592100014364936396 |
| 891 | 2.03 | 15:35:19 | LSE | 592100014364970580 |
| 962 | 2.03 | 15:36:45 | LSE | 592100014365012641 |
| 909 | 2.03 | 15:37:48 | LSE | 592100014365046254 |
| 883 | 2.03 | 15:39:13 | LSE | 592100014365090010 |
| 2958 | 2.028 | 15:40:29 | LSE | 592100014365129852 |
| 1574 | 2.028 | 15:40:29 | LSE | 592100014365129857 |
| 934 | 2.028 | 15:40:32 | LSE | 592100014365131099 |
| 858 | 2.028 | 15:48:19 | LSE | 606173792103526508 |
| 987 | 2.028 | 15:49:44 | LSE | 606173792103568128 |
| 958 | 2.028 | 15:51:02 | LSE | 592100014365458830 |
| 922 | 2.028 | 15:52:10 | LSE | 606173792103644775 |
| 971 | 2.028 | 15:53:29 | LSE | 592100014365535772 |
| 856 | 2.026 | 15:54:13 | LSE | 592100014365559447 |
| 858 | 2.026 | 15:54:13 | LSE | 606173792103706860 |
| 859 | 2.026 | 15:54:13 | LSE | 606173792103706861 |
| 859 | 2.026 | 15:54:13 | LSE | 606173792103706863 |
| 1419 | 2.026 | 15:54:13 | LSE | 606173792103706858 |
| 1433 | 2.024 | 16:00:49 | LSE | 606173792103917359 |
| 1012 | 2.024 | 16:01:01 | LSE | 592100014365786311 |
| 998 | 2.026 | 16:02:15 | LSE | 606173792103963601 |
| 3716 | 2.024 | 16:02:27 | LSE | 592100014365833713 |
| 814 | 2.024 | 16:02:27 | LSE | 606173792103970389 |
| 984 | 2.022 | 16:07:31 | LSE | 606173792104136753 |
| 985 | 2.022 | 16:07:31 | LSE | 592100014366007110 |
| 986 | 2.022 | 16:07:31 | LSE | 592100014366007109 |
| 1393 | 2.022 | 16:07:31 | LSE | 606173792104136752 |
| 1397 | 2.018 | 16:07:56 | LSE | 606173792104149611 |
| 959 | 2.014 | 16:10:22 | LSE | 606173792104232722 |
| 1431 | 2.014 | 16:10:22 | LSE | 592100014366106030 |
| 210 | 2.018 | 16:15:35 | LSE | 592100014366293646 |
| 659 | 2.018 | 16:15:35 | LSE | 592100014366293647 |
| 129 | 2.018 | 16:17:08 | LSE | 592100014366353021 |
| 782 | 2.018 | 16:17:08 | LSE | 606173792104469066 |
| 1010 | 2.018 | 16:18:45 | LSE | 606173792104534638 |
| 3208 | 2.018 | 16:18:45 | LSE | 592100014366420964 |
| 2477 | 2.018 | 16:18:45 | LSE | 592100014366420972 |
| 906 | 2.016 | 16:21:11 | LSE | 606173792104636038 |
| 1420 | 2.016 | 16:21:11 | LSE | 606173792104636037 |
| 969 | 2.018 | 16:24:35 | LSE | 592100014366664340 |
| 140 | 2.018 | 16:25:16 | LSE | 606173792104805548 |
| 196 | 2.018 | 16:25:16 | LSE | 606173792104805549 |
| 611 | 2.018 | 16:25:16 | LSE | 592100014366702411 |
| 999 | 2.018 | 16:25:58 | LSE | 606173792104828616 |
| 965 | 2.016 | 16:25:58 | LSE | 606173792104828795 |
| 968 | 2.016 | 16:25:58 | LSE | 606173792104828794 |
| 971 | 2.016 | 16:25:58 | LSE | 606173792104828797 |
| 1623 | 2.016 | 16:25:58 | LSE | 606173792104828796 |
| 1381 | 2.012 | 16:28:30 | LSE | 606173792104929104 |
| 2845 | 2.012 | 16:28:30 | LSE | 606173792104929106 |

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