

23 February 2026

SSP Group plc
Transactions in own shares

SSP Group plc, ISIN: GB00BGBN7C04 (the "Company", "SSP") announces that on 20 February 2026 it purchased for cancellation the following number of ordinary shares of 1 ^{17/200} each from Barclays Bank plc as part of its £100 million share repurchase programme announced on 09 October 2025 (the "Programme"). All shares were purchased from Barclays Bank plc as an "on exchange" transaction subject to the rules of the London Stock Exchange.

Date of purchases:	20 February 2026
Total number of shares purchased:	230,000
Highest price paid per share (pence):	203.2000p
Lowest price paid per share (pence):	199.5000p
Volume weighted average price paid per share (pence):	201.6785p

To date, the Company has purchased 18,639,298 ordinary shares in aggregate for cancellation from Barclays Bank plc in accordance with the Programme. Following the above purchases and cancellation of the ordinary shares, the Company will have 785,866,898 ordinary shares in issue. The Company does not hold any shares in treasury. The total number of voting rights in the Company will therefore be 785,866,898.

A schedule of individual trades carried out by Barclays Bank plc as principal in connection with the above purchase is set out below.

Schedule of Purchases - Aggregate Information

Trading venue	Aggregated volume (shares)	Volume weighted average price (pence)
London Stock Exchange	230,000	201.6785

Schedule of Purchases - Individual Transactions

Number of shares purchased	Transaction price (pence per share)	Time of transaction	Trading venue	Transaction reference number
23	2.032	08:08:46	LSE	606174149288646356
846	2.032	08:08:46	LSE	592100386819357304
800	2.032	08:08:46	LSE	606174149288646357
2773	2.032	08:08:46	LSE	606174149288646358
2163	2.032	08:08:46	LSE	592100386819357311
1482	2.02	08:13:12	LSE	592100386819428363
891	2.014	08:15:40	LSE	606174149288755169
990	2.014	08:15:40	LSE	606174149288755168
1813	2.008	08:18:48	LSE	606174149288804018
1016	2.01	08:32:09	LSE	606174149289048879
1687	2.01	08:32:09	LSE	606174149289048881
1688	2.01	08:32:09	LSE	606174149289048880
1601	2.01	08:32:31	LSE	606174149289054454
848	2.014	08:51:11	LSE	592100386820141501
1704	2.016	08:51:45	LSE	592100386820152488

977	2.016	08:52:23	LSE	606174149289419453
931	2.022	09:01:03	LSE	592100386820331144
1165	2.024	09:06:26	LSE	606174149289660496
1169	2.024	09:06:26	LSE	592100386820423702
1024	2.024	09:06:50	LSE	606174149289666917
9	2.024	09:09:36	LSE	606174149289717902
29	2.024	09:09:36	LSE	606174149289717900
80	2.024	09:09:36	LSE	606174149289717898
208	2.024	09:09:36	LSE	606174149289717899
625	2.024	09:09:36	LSE	606174149289717901
931	2.024	09:11:31	LSE	592100386820520567
1033	2.028	09:22:30	LSE	606174149289940885
37	2.028	09:22:30	LSE	606174149289940886
507	2.028	09:22:30	LSE	606174149289940911
910	2.028	09:22:30	LSE	592100386820721898
993	2.028	09:22:30	LSE	606174149289940912
1181	2.028	09:22:30	LSE	606174149289940914
1174	2.028	09:23:00	LSE	592100386820729833
37	2.026	09:25:18	LSE	592100386820786106
857	2.028	09:26:46	LSE	592100386820818623
996	2.028	09:28:29	LSE	592100386820853323
913	2.028	09:30:18	LSE	592100386820887684
865	2.028	09:32:16	LSE	592100386820922579
478	2.026	09:32:36	LSE	606174149290134074
2541	2.026	09:32:36	LSE	606174149290134073
43	2.026	09:32:36	LSE	606174149290134085
72	2.026	09:32:36	LSE	606174149290134082
201	2.026	09:32:36	LSE	606174149290134084
215	2.026	09:32:36	LSE	606174149290134081
1529	2.026	09:32:36	LSE	606174149290134091
29	2.024	09:37:51	LSE	592100386821019540
2645	2.024	09:37:51	LSE	592100386821019541
359	2.022	09:52:18	LSE	606174149290449189
585	2.022	09:52:18	LSE	606174149290449188
943	2.022	09:52:18	LSE	592100386821264059
944	2.022	09:52:18	LSE	592100386821264060
944	2.022	09:52:18	LSE	606174149290449191
1486	2.022	09:52:18	LSE	592100386821264057
37	2.022	10:05:18	LSE	606174149290663776
925	2.022	10:05:18	LSE	606174149290663777
1805	2.02	10:05:24	LSE	592100386821495569
420	2.024	10:12:08	LSE	592100386821617780
472	2.024	10:12:08	LSE	592100386821617781
2739	2.022	10:14:30	LSE	592100386821651676
237	2.022	10:14:30	LSE	606174149290813359
711	2.022	10:14:30	LSE	606174149290813357
1054	2.022	10:14:31	LSE	606174149290813384
200	2.022	10:14:31	LSE	606174149290813444
910	2.022	10:14:31	LSE	592100386821651788
2830	2.018	10:32:06	LSE	606174149291095351
2220	2.018	10:32:06	LSE	592100386821949339
106	2.018	10:32:06	LSE	606174149291095362
1474	2.014	10:39:13	LSE	592100386822046822
37	2.014	10:45:27	LSE	606174149291266017
887	2.014	10:45:27	LSE	606174149291266018
1961	2.014	10:45:27	LSE	592100386822130959
68	2.012	10:50:12	LSE	606174149291338110
450	2.012	10:50:12	LSE	606174149291338116
958	2.012	10:50:12	LSE	606174149291338112
856	2.01	10:58:29	LSE	606174149291498662
1482	2.01	10:58:29	LSE	592100386822377699
1979	2.006	11:08:19	LSE	606174149291673260
903	2.018	11:28:01	LSE	592100386822876672
2412	2.016	11:28:16	LSE	592100386822880024
1142	2.016	11:28:16	LSE	592100386822880028
1871	2.016	11:28:16	LSE	592100386822880027

16	2.016	11:28:16	LSE	606174149291971758
3918	2.014	11:43:17	LSE	592100386823109614
170	2.016	11:52:02	LSE	592100386823244208
182	2.016	11:52:02	LSE	592100386823244206
627	2.016	11:52:02	LSE	592100386823244207
778	2.016	11:52:02	LSE	592100386823244205
870	2.024	12:05:41	LSE	592100386823437555
318	2.024	12:08:45	LSE	606174149292539248
687	2.024	12:08:45	LSE	606174149292539249
160	2.024	12:11:38	LSE	592100386823524724
185	2.024	12:11:38	LSE	592100386823524726
320	2.024	12:11:38	LSE	592100386823524725
326	2.024	12:11:38	LSE	592100386823524727
2	2.024	12:13:55	LSE	592100386823557808
47	2.024	12:13:55	LSE	592100386823557807
48	2.024	12:13:55	LSE	592100386823557806
766	2.024	12:13:55	LSE	592100386823557812
37	2.022	12:13:58	LSE	606174149292613237
167	2.022	12:13:58	LSE	606174149292613236
221	2.022	12:14:29	LSE	606174149292620828
37	2.022	12:23:40	LSE	606174149292744084
969	2.026	12:26:13	LSE	592100386823734937
720	2.026	12:26:13	LSE	606174149292778542
725	2.026	12:26:13	LSE	606174149292778541
1763	2.03	12:26:58	LSE	592100386823746838
1013	2.026	12:28:29	LSE	592100386823768137
1356	2.026	12:28:29	LSE	592100386823768136
475	2.026	12:28:29	LSE	592100386823768144
17	2.026	12:28:29	LSE	592100386823768149
20	2.026	12:28:29	LSE	592100386823768148
61	2.026	12:28:29	LSE	592100386823768147
158	2.026	12:28:29	LSE	592100386823768145
657	2.026	12:28:29	LSE	592100386823768146
968	2.026	12:28:32	LSE	592100386823768787
876	2.028	12:45:19	LSE	606174149293052102
252	2.026	12:45:34	LSE	606174149293056568
624	2.026	12:45:34	LSE	606174149293056567
877	2.026	12:45:34	LSE	606174149293056566
2953	2.026	12:45:34	LSE	606174149293056569
131	2.026	12:45:34	LSE	592100386824029907
143	2.028	13:06:02	LSE	606174149293358374
848	2.028	13:06:02	LSE	606174149293358373
857	2.028	13:09:28	LSE	606174149293407773
2215	2.026	13:12:35	LSE	592100386824447947
2947	2.026	13:12:35	LSE	592100386824447951
43	2.026	13:12:35	LSE	606174149293449729
929	2.024	13:18:32	LSE	606174149293656726
1470	2.024	13:18:32	LSE	592100386824664445
971	2.028	13:30:55	LSE	592100386824877652
2185	2.026	13:31:49	LSE	592100386824893722
2182	2.026	13:31:49	LSE	592100386824893725
1011	2.02	13:46:13	LSE	606174149294107282
64	2.02	13:50:52	LSE	592100386825222104
239	2.02	13:50:52	LSE	592100386825222106
557	2.02	13:50:52	LSE	592100386825222105
861	2.016	13:51:03	LSE	606174149294189428
3769	2.016	13:51:03	LSE	606174149294189427
780	2.016	13:51:03	LSE	606174149294189431
683	2.014	13:59:35	LSE	606174149294346585
784	2.014	13:59:35	LSE	606174149294346586
984	2.014	13:59:35	LSE	592100386825391668
985	2.014	13:59:35	LSE	592100386825391669
928	2.012	14:09:11	LSE	592100386825630532
928	2.012	14:09:11	LSE	606174149294573123
1479	2.012	14:09:11	LSE	606174149294573122

882	2.016	14:14:29	LSE	592100386825758166
882	2.016	14:14:29	LSE	606174149294694679
826	2.016	14:14:29	LSE	606174149294694681
896	2.012	14:20:11	LSE	606174149294809593
1479	2.012	14:20:11	LSE	606174149294809592
983	2.01	14:25:12	LSE	592100386825995867
1470	2.01	14:25:12	LSE	606174149294920857
1015	2.008	14:30:44	LSE	592100386826158175
1015	2.008	14:30:44	LSE	592100386826158176
1485	2.008	14:30:44	LSE	606174149295077312
100	2.008	14:40:22	LSE	592100386826494089
905	2.008	14:40:22	LSE	592100386826494088
3760	2.008	14:40:22	LSE	592100386826494090
1611	2.008	14:40:22	LSE	592100386826494097
945	2.006	14:45:38	LSE	606174149295559200
1487	2.006	14:45:38	LSE	592100386826657251
588	2.004	14:47:29	LSE	606174149295616355
959	2.018	14:54:53	LSE	592100386826931582
874	2.016	14:56:19	LSE	592100386826976319
943	2.016	14:57:01	LSE	592100386826996555
977	2.016	14:58:24	LSE	592100386827041172
996	2.016	14:59:45	LSE	592100386827080449
981	2.016	15:00:57	LSE	606174149296014743
1001	2.024	15:05:31	LSE	606174149296329681
1083	2.024	15:05:31	LSE	592100386827455806
1224	2.024	15:05:31	LSE	606174149296329678
3783	2.024	15:05:31	LSE	592100386827455803
1492	2.024	15:05:31	LSE	606174149296329685
324	2.026	15:12:33	LSE	606174149296654906
852	2.026	15:12:33	LSE	606174149296654907
2180	2.026	15:12:33	LSE	606174149296654905
1015	2.022	15:22:05	LSE	606174149296996823
1005	2.022	15:27:30	LSE	592100386828315750
1006	2.022	15:27:30	LSE	592100386828315749
1006	2.022	15:27:30	LSE	592100386828315751
1007	2.022	15:27:30	LSE	592100386828315752
1007	2.022	15:27:30	LSE	606174149297153911
1145	2.022	15:27:30	LSE	606174149297153908
1201	2.022	15:27:30	LSE	606174149297153910
110	2.022	15:30:20	LSE	592100386828425841
1371	2.022	15:30:20	LSE	592100386828425843
1487	2.014	15:33:18	LSE	592100386828526377
1462	2.01	15:34:40	LSE	592100386828566594
1016	2.014	15:40:25	LSE	592100386828747020
1997	2.014	15:40:25	LSE	592100386828747019
1471	2.012	15:42:10	LSE	606174149297618976
920	2.012	15:50:52	LSE	606174149297876418
982	2.012	16:01:10	LSE	606174149298201317
985	2.012	16:01:10	LSE	592100386829418826
1466	2.012	16:01:10	LSE	606174149298201316
1513	2.012	16:01:10	LSE	606174149298201318
2356	2.012	16:01:10	LSE	592100386829418827
2506	2.012	16:01:10	LSE	592100386829418828
3246	2.012	16:01:10	LSE	592100386829418825
2193	2.012	16:01:10	LSE	592100386829418837
999	2.004	16:12:16	LSE	606174149298561433
910	2.004	16:13:12	LSE	606174149298590225
987	2.002	16:14:19	LSE	592100386829864355
987	2.002	16:14:19	LSE	606174149298625743
988	2.002	16:14:19	LSE	592100386829864354
1009	2.002	16:14:19	LSE	592100386829864356
1488	2.002	16:14:19	LSE	592100386829864353
873	2.002	16:14:20	LSE	592100386829864855
1005	1.997	16:17:57	LSE	592100386830005402
1474	1.997	16:17:57	LSE	592100386830005401
1005	1.997	16:17:57	LSE	592100386830005400

1005	1.997	16:17:57	LSE	592100386830005523
239	1.996	16:19:48	LSE	606174149298827905
1216	1.996	16:19:48	LSE	606174149298827904
1491	1.995	16:20:52	LSE	592100386830128753
943	1.999	16:26:12	LSE	606174149299102561
400	1.998	16:26:46	LSE	606174149299127708
860	1.998	16:26:46	LSE	606174149299127709
708	1.998	16:26:46	LSE	592100386830386446
79	1.998	16:27:38	LSE	592100386830420619
637	1.998	16:27:38	LSE	592100386830420618
1149	1.998	16:27:38	LSE	592100386830420620
663	1.996	16:29:30	LSE	592100386830495442
942	1.996	16:29:30	LSE	592100386830495443
2066	1.996	16:29:30	LSE	592100386830495441
936	1.996	16:29:30	LSE	592100386830495449

Contacts:	Tel:	Email:
Fiona Scattergood	+44 (0) 207 543 3305	Fiona.Scattergood@ssp-intl.com
Sarah Roff	+44 (0) 798 063 6214	sarah.roff@ssp-intl.com

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