

TRANSACTION IN OWN SHARES

Tuesday 24 February 2026

Balfour Beatty plc (the "Group" or "Balfour Beatty"), the international infrastructure group, announces that, in accordance with the terms of its share buyback programme announced on 5 January 2026 (the "Share Buyback"), the Group purchased the following number of its ordinary shares of 50 pence each through Deutsche Bank AG, London Branch (trading for these purposes as Deutsche Numis) ("Deutsche Numis").

Date of purchase:	23 February 2026
Aggregate number of ordinary shares of 50 pence each purchased:	65,000
Highest price paid per share (GBp):	779.00
Lowest price paid per share (GBp):	768.50
Volume weighted average price paid per share (GBp):	775.1251

The Group will hold the repurchased shares in treasury. Following the purchase of these shares, the remaining number of ordinary shares in issue will be 490,369,545 (excluding treasury shares).

The Group has, under the Share Buyback, repurchased 2,479,039 ordinary shares at a volume weighted average price of 734.0713 pence, which are to be held in treasury with no voting rights attached. The shares repurchased under the Share Buyback are the only shares held in Treasury by the Group. Accordingly, the total number of voting rights in the Company is 490,369,545. This figure may be used by shareholders as the denominator for the calculation by which they will determine whether they are required to notify their interest in, or a change to their interest in, Balfour Beatty plc under the FCA's Disclosure and Transparency Rules.

In accordance with Article 5(1)(b) of Regulation (EU) No 596/2014 (the Market Abuse Regulation), the table available on the Company's website [here](#) contains detailed and aggregated information of the individual trades made by Deutsche Numis as part of the Share Buyback.

Aggregated information of ordinary shares purchased according to each trading venue:

Venue	Weighted average price paid per share (GBp)	Aggregate number of shares purchased	Lowest price paid per share (GBp)	Highest price paid per share (GBp)
London Stock Exchange	774.7394	35,000	768.50	778.50
Chi-X (CXE)	775.9359	10,000	771.00	779.00
BATS (BXE)	775.3949	20,000	769.00	779.00

Analyst/investor enquiries:

Jim Ryan
Tel. +44 (0)785 836 8527
jim.ryan@balfourbeatty.com

Media enquiries:

Vivienne Dunn
Tel. +44 (0)203 810 2345
vivienne.dunn@balfourbeatty.com

Notes to editors:

- Balfour Beatty is a leading international infrastructure group with 27,000 employees driving the delivery of powerful new solutions, shaping thinking, creating skylines and inspiring a new

delivery of powerful new solutions, shaping thinking, creating styles and inspiring a new generation of talent to be the change-makers of tomorrow.

- We finance, develop, build, maintain and operate the increasingly complex and critical infrastructure that supports national economies and deliver projects at the heart of local communities.
- For over 100 years, we have created iconic buildings and infrastructure all over the world. Currently, we are working to deliver Hinkley Point C, the first UK nuclear power station in a generation; constructing the world-class arts and cultural facility, the Lyric Theatre, in Hong Kong; and designing, building, financing, operating and maintaining the Automated People Mover superstructure at the fifth busiest airport in the world, Los Angeles International Airport.

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