

**FORM 8.3  
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY  
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR  
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

**1. KEY INFORMATION**

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	26 Feb 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

**2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE**

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,320,888	0.76%	3,757,601	1.23%
(2) Cash-settled derivatives:	3,238,365	1.06%	908,650	0.30%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
<b>TOTAL:</b>	<b>5,559,253</b>	<b>1.82%</b>	<b>4,666,251</b>	<b>1.53%</b>

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

**3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE**

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	92,981	1.3660 GBP
1p ordinary	Purchase	37,161	1.3541 GBP
1p ordinary	Purchase	25,538	1.3657 GBP
1p ordinary	Purchase	14,200	1.3453 GBP
1p ordinary	Purchase	10,184	1.3458 GBP
1p ordinary	Purchase	9,019	1.3552 GBP
1p ordinary	Purchase	8,800	1.3477 GBP
1p ordinary	Purchase	6,736	1.3452 GBP

1p ordinary	Purchase	6,094	1.3554 GBP
1p ordinary	Purchase	3,096	1.3501 GBP
1p ordinary	Purchase	3,045	1.3220 GBP
1p ordinary	Purchase	2,774	1.3540 GBP
1p ordinary	Purchase	2,352	1.3409 GBP
1p ordinary	Purchase	2,063	1.3279 GBP
1p ordinary	Purchase	1,801	1.3200 GBP
1p ordinary	Purchase	1,711	1.3520 GBP
1p ordinary	Purchase	1,697	1.3400 GBP
1p ordinary	Purchase	1,539	1.3640 GBP
1p ordinary	Purchase	1,465	1.3500 GBP
1p ordinary	Purchase	1,242	1.3260 GBP
1p ordinary	Purchase	1,154	1.3240 GBP
1p ordinary	Purchase	1,106	1.3360 GBP
1p ordinary	Purchase	1,077	1.3280 GBP
1p ordinary	Purchase	1,060	1.3380 GBP
1p ordinary	Purchase	853	1.3480 GBP
1p ordinary	Purchase	844	1.3460 GBP
1p ordinary	Purchase	833	1.3300 GBP
1p ordinary	Purchase	801	1.3720 GBP
1p ordinary	Purchase	780	1.3180 GBP
1p ordinary	Purchase	610	1.3310 GBP
1p ordinary	Purchase	529	1.3160 GBP
1p ordinary	Purchase	431	1.3560 GBP
1p ordinary	Purchase	272	1.3600 GBP
1p ordinary	Purchase	261	1.3340 GBP
1p ordinary	Purchase	163	1.3580 GBP
1p ordinary	Purchase	116	1.3440 GBP
1p ordinary	Purchase	86	1.3680 GBP
1p ordinary	Purchase	74	1.3320 GBP
1p ordinary	Purchase	17	1.3700 GBP
1p ordinary	Purchase	1	1.3517 GBP
1p ordinary	Sale	74,831	1.3616 GBP
1p ordinary	Sale	40,267	1.3660 GBP
1p ordinary	Sale	28,375	1.3482 GBP
1p ordinary	Sale	23,865	1.3478 GBP
1p ordinary	Sale	19,455	1.3585 GBP
1p ordinary	Sale	15,683	1.3412 GBP
1p ordinary	Sale	11,993	1.3466 GBP
1p ordinary	Sale	10,575	1.3584 GBP
1p ordinary	Sale	9,210	1.3542 GBP
1p ordinary	Sale	7,577	1.3411 GBP
1p ordinary	Sale	6,402	1.3500 GBP
1p ordinary	Sale	5,147	1.3389 GBP
1p ordinary	Sale	4,681	1.3574 GBP
1p ordinary	Sale	3,052	1.3400 GBP
1p ordinary	Sale	3,045	1.3220 GBP
1p ordinary	Sale	2,588	1.3527 GBP
1p ordinary	Sale	1,711	1.3520 GBP
1p ordinary	Sale	1,539	1.3640 GBP
1p ordinary	Sale	1,391	1.3419 GBP
1p ordinary	Sale	1,266	1.3396 GBP
1p ordinary	Sale	1,230	1.3610 GBP
1p ordinary	Sale	1,106	1.3360 GBP
1p ordinary	Sale	1,083	1.3375 GBP
1p ordinary	Sale	1,077	1.3280 GBP
1p ordinary	Sale	1,065	1.3680 GBP
1p ordinary	Sale	1,060	1.3380 GBP
1p ordinary	Sale	919	1.3346 GBP
1p ordinary	Sale	853	1.3480 GBP
1p ordinary	Sale	849	1.3700 GBP
1p ordinary	Sale	844	1.3460 GBP
1p ordinary	Sale	833	1.3300 GBP
1p ordinary	Sale	801	1.3720 GBP
1p ordinary	Sale	780	1.3180 GBP
1p ordinary	Sale	604	1.3240 GBP
1p ordinary	Sale	529	1.3160 GBP
1p ordinary	Sale	491	1.3540 GBP
1p ordinary	Sale	456	1.3200 GBP
1p ordinary	Sale	431	1.3560 GBP
1p ordinary	Sale	283	1.3260 GBP
1p ordinary	Sale	272	1.3600 GBP
1p ordinary	Sale	261	1.3340 GBP
1p ordinary	Sale	163	1.3580 GBP
1p ordinary	Sale	116	1.3440 GBP
1p ordinary	Sale	74	1.3320 GBP
1p ordinary	Sale	1	1.3682 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	18,476	1.3455

				GBP
1p ordinary	SWAP	Increasing Long	1,742	1.3199 GBP
1p ordinary	SWAP	Increasing Long	800	1.3209 GBP
1p ordinary	SWAP	Increasing Long	1,922	1.3415 GBP
1p ordinary	SWAP	Increasing Long	4,773	1.3425 GBP
1p ordinary	SWAP	Increasing Long	4,780	1.3451 GBP
1p ordinary	SWAP	Increasing Long	23,865	1.3478 GBP
1p ordinary	SWAP	Increasing Long	4,937	1.3500 GBP
1p ordinary	SWAP	Increasing Long	25,964	1.3508 GBP
1p ordinary	SWAP	Increasing Long	1,803	1.3524 GBP
1p ordinary	SWAP	Increasing Long	9,210	1.3542 GBP
1p ordinary	SWAP	Increasing Long	1,055	1.3579 GBP
1p ordinary	SWAP	Increasing Long	10,575	1.3584 GBP
1p ordinary	SWAP	Increasing Long	19,455	1.3585 GBP
1p ordinary	SWAP	Increasing Long	9,545	1.3660 GBP
1p ordinary	SWAP	Increasing Long	1	1.3680 GBP
1p ordinary	SWAP	Increasing Long	416	1.3700 GBP
1p ordinary	SWAP	Decreasing Long	1,345	1.3200 GBP
1p ordinary	SWAP	Decreasing Long	2,063	1.3278 GBP
1p ordinary	SWAP	Decreasing Long	1	1.3300 GBP
1p ordinary	SWAP	Decreasing Long	2,745	1.3415 GBP
1p ordinary	SWAP	Decreasing Long	1,567	1.3421 GBP
1p ordinary	SWAP	Decreasing Long	31,214	1.3497 GBP
1p ordinary	SWAP	Decreasing Long	1	1.3520 GBP
1p ordinary	SWAP	Decreasing Long	474	1.3561 GBP
1p ordinary	SWAP	Decreasing Long	10,248	1.3639 GBP
1p ordinary	SWAP	Decreasing Long	28,735	1.3659 GBP
1p ordinary	SWAP	Decreasing Long	956	1.3660 GBP
1p ordinary	CFD	Increasing Long	2,011	1.3199 GBP
1p ordinary	CFD	Increasing Long	473	1.3420 GBP
1p ordinary	CFD	Increasing Long	11,753	1.3484 GBP
1p ordinary	CFD	Decreasing Long	5,160	1.3375 GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) Indemnity and other dealings arrangements

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:
NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:  (i) the voting rights of any relevant securities under any option; or  (ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:
NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	27 Feb 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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