

2 March 2026

**Melrose Industries PLC  
(the "Company")  
Director Declaration**

The Company notes that Ian Barkshire, a Non-executive Director of the Company, has been appointed as a Non-Executive Director and Chair Designate of Focusrite plc. This appointment is being disclosed by the Company under Listing Rule 6.4.9R(2).

**Enquiries:**

Investor Relations:  
Mat Wootton: +44 (0) 7483 961 233; mat.wootton@melroseplc.net

Media:  
Simon Sporborg, Tom Pigott  
Brunswick: +44 (0) 207 404 5959; melrose@brunswickgroup.com

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact [rns@seg.com](mailto:rns@seg.com) or visit [www.ms.com](http://www.ms.com).

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

RDNDLLBBQXLBBBV