

TOTAL VOTING RIGHTS
OCADO GROUP PLC
2 March 2026

Ocado Group plc
Voting rights and capital

In accordance with the FCA's Disclosure Guidance and Transparency Rules, Ocado Group plc ("Ocado") announces that, as at 27 February 2026:

- it had 841,845,083 issued ordinary shares of 2 pence each admitted to trading. Each ordinary share carries the right to one vote in relation to all circumstances at general meetings of Ocado;
- it does not hold any ordinary shares in treasury; and
- accordingly, it had total voting rights of 841,845,083. Of these issued ordinary shares:
 - 4,871,874 shares are held by Computershare Trustees Limited, the trustee for the Company's employee Share Incentive Plan, who must vote, at the request of a participant, in respect of ordinary shares held by the trustee on behalf of that participant;
 - 536,686 shares are held by Wealth Nominees Limited, and 10,084,490 shares are held by Winterflood Client Nominees Limited, both on behalf of Ocorian Limited, the independent company which is the trustee of Ocado's Employee Benefit Trust (the "EBT Trustee"). The EBT Trustee has waived its right to exercise its voting rights and to receive dividends in respect of 10,084,490 ordinary shares, although it may vote in respect of 536,686 ordinary shares which have vested under the joint share ownership scheme and remain in the trust, at the request of a participant. The total of 10,620,928 ordinary shares held by the EBT Trustee are treated as treasury shares in the group's consolidated balance sheet in accordance with IAS 32 "Financial Instruments: Presentation". As such, calculations of earnings per share for Ocado exclude the 10,620,928 ordinary shares held by the EBT Trustee.

The total voting rights figure 841,845,083 may be used by shareholders and others with notification obligations as the denominator for the calculations by which they will determine whether they are required to notify their interest in, or a change to their interest in, Ocado under the FCA's Disclosure Guidance and Transparency Rules.

Excluding the 10,620,928 ordinary shares held by the EBT Trustee as detailed above, Ocado has shares in issue with aggregate voting rights of 831,224,155.

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