

**FORM 8.3
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

1. KEY INFORMATION

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	27 Feb 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,336,525	0.77%	4,094,683	1.34%
(2) Cash-settled derivatives:	3,529,992	1.16%	925,591	0.30%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	5,866,517	1.92%	5,020,274	1.64%

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	166,488	1.3260 GBP
1p ordinary	Purchase	35,569	1.3268 GBP
1p ordinary	Purchase	28,472	1.3392 GBP
1p ordinary	Purchase	21,502	1.3213 GBP
1p ordinary	Purchase	13,278	1.3257 GBP
1p ordinary	Purchase	11,828	1.3308 GBP
1p ordinary	Purchase	3,368	1.3176 GBP
1p ordinary	Purchase	2,755	1.3210 GBP

1p ordinary	Purchase	669	1.3240 GBP
1p ordinary	Purchase	592	1.3640 GBP
1p ordinary	Purchase	526	1.3220 GBP
1p ordinary	Purchase	514	1.3258 GBP
1p ordinary	Purchase	376	1.3680 GBP
1p ordinary	Purchase	322	1.3180 GBP
1p ordinary	Purchase	313	1.3120 GBP
1p ordinary	Purchase	296	1.3280 GBP
1p ordinary	Purchase	245	1.3160 GBP
1p ordinary	Purchase	206	1.3200 GBP
1p ordinary	Purchase	139	1.3100 GBP
1p ordinary	Purchase	97	1.3700 GBP
1p ordinary	Purchase	94	1.3460 GBP
1p ordinary	Purchase	45	1.3140 GBP
1p ordinary	Purchase	17	1.3360 GBP
1p ordinary	Purchase	6	1.3380 GBP
1p ordinary	Sale	217,298	1.3260 GBP
1p ordinary	Sale	196,471	1.3228 GBP
1p ordinary	Sale	35,029	1.3262 GBP
1p ordinary	Sale	34,745	1.3271 GBP
1p ordinary	Sale	25,678	1.3253 GBP
1p ordinary	Sale	21,315	1.3221 GBP
1p ordinary	Sale	16,033	1.3214 GBP
1p ordinary	Sale	9,990	1.3233 GBP
1p ordinary	Sale	9,488	1.3373 GBP
1p ordinary	Sale	8,900	1.3309 GBP
1p ordinary	Sale	4,205	1.3184 GBP
1p ordinary	Sale	3,613	1.3190 GBP
1p ordinary	Sale	3,240	1.3113 GBP
1p ordinary	Sale	2,991	1.3161 GBP
1p ordinary	Sale	2,639	1.3232 GBP
1p ordinary	Sale	2,210	1.3502 GBP
1p ordinary	Sale	2,135	1.3170 GBP
1p ordinary	Sale	2,083	1.3195 GBP
1p ordinary	Sale	1,505	1.3376 GBP
1p ordinary	Sale	1,430	1.3250 GBP
1p ordinary	Sale	1,308	1.3207 GBP
1p ordinary	Sale	1,287	1.3180 GBP
1p ordinary	Sale	1,198	1.3441 GBP
1p ordinary	Sale	965	1.3340 GBP
1p ordinary	Sale	669	1.3240 GBP
1p ordinary	Sale	592	1.3640 GBP
1p ordinary	Sale	554	1.3280 GBP
1p ordinary	Sale	526	1.3220 GBP
1p ordinary	Sale	313	1.3120 GBP
1p ordinary	Sale	245	1.3160 GBP
1p ordinary	Sale	206	1.3200 GBP
1p ordinary	Sale	139	1.3100 GBP
1p ordinary	Sale	94	1.3460 GBP
1p ordinary	Sale	45	1.3140 GBP
1p ordinary	Sale	17	1.3360 GBP
1p ordinary	Sale	6	1.3380 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	21,315	1.3221 GBP
1p ordinary	SWAP	Increasing Long	196,471	1.3228 GBP
1p ordinary	SWAP	Increasing Long	25,678	1.3253 GBP
1p ordinary	SWAP	Increasing Long	88,619	1.3260 GBP
1p ordinary	SWAP	Increasing Long	33,256	1.3277 GBP
1p ordinary	SWAP	Increasing Long	8,900	1.3309 GBP
1p ordinary	SWAP	Increasing Long	9,488	1.3373 GBP
1p ordinary	SWAP	Increasing Long	1,456	1.3413 GBP
1p ordinary	SWAP	Increasing Long	1,642	1.3441 GBP
1p ordinary	SWAP	Increasing Long	568	1.3679 GBP
1p ordinary	SWAP	Decreasing Long	3,368	1.3176 GBP
1p ordinary	SWAP	Decreasing Long	2,907	1.3200 GBP
1p ordinary	SWAP	Decreasing Long	16,288	1.3215 GBP
1p ordinary	SWAP	Decreasing Long	2,307	1.3222 GBP

Class of relevant security	Product description	Position	Quantity	Price	Market
1p ordinary	SWAP	Decreasing Long	35,484	1.3259	GBP
1p ordinary	SWAP	Decreasing Long	25,110	1.3260	GBP
1p ordinary	SWAP	Decreasing Long	11,828	1.3308	GBP
1p ordinary	SWAP	Decreasing Long	4,099	1.3309	GBP
1p ordinary	SWAP	Decreasing Long	59	1.3310	GBP
1p ordinary	SWAP	Decreasing Long	150	1.3313	GBP
1p ordinary	SWAP	Decreasing Long	2,208	1.3318	GBP
1p ordinary	SWAP	Decreasing Long	791	1.3327	GBP
1p ordinary	SWAP	Decreasing Long	276	1.3414	GBP
1p ordinary	SWAP	Decreasing Long	21,374	1.3418	GBP
1p ordinary	CFD	Increasing Long	1,489	1.3133	GBP
1p ordinary	CFD	Increasing Long	15,267	1.3186	GBP
1p ordinary	CFD	Decreasing Long	3,214	1.3387	GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/exercised against	Number of securities	Exercise price per unit

(d) **Other dealings (including subscribing for new securities)**

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) **Indemnity and other dealings arrangements**

<p>Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:</p>
<p>NONE</p>

(b) **Agreements, arrangements or understandings relating to options or derivatives**

<p>Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:</p> <p>(i) the voting rights of any relevant securities under any option; or</p> <p>(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:</p>
<p>NONE</p>

(c) **Attachments**

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	02 Mar 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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