

**FORM 8.3
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

1. KEY INFORMATION

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	02 Mar 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

- (a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,329,843	0.77%	3,792,558	1.25%
(2) Cash-settled derivatives:	3,213,178	1.06%	932,601	0.31%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	5,543,021	1.82%	4,725,159	1.55%

- (b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

- (a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	177,408	1.2780 GBP
1p ordinary	Purchase	112,862	1.2805 GBP
1p ordinary	Purchase	102,061	1.2797 GBP
1p ordinary	Purchase	65,307	1.2908 GBP
1p ordinary	Purchase	62,173	1.2781 GBP
1p ordinary	Purchase	51,916	1.2790 GBP
1p ordinary	Purchase	28,420	1.2793 GBP
1p ordinary	Purchase	21,242	1.2788 GBP
1p ordinary	Purchase	14,707	1.2817 GBP
1p ordinary	Purchase	4,156	1.2800 GBP
1p ordinary	Purchase	3,290	1.2773 GBP
1p ordinary	Purchase	3,214	1.2792 GBP
1p ordinary	Purchase	3,090	1.2900 GBP
1p ordinary	Purchase	2,215	1.2840 GBP
1p ordinary	Purchase	2,193	1.2740 GBP

1p ordinary	Purchase	1,917	1.2940	GBP
1p ordinary	Purchase	1,706	1.2760	GBP
1p ordinary	Purchase	1,493	1.2820	GBP
1p ordinary	Purchase	1,451	1.2720	GBP
1p ordinary	Purchase	1,300	1.2880	GBP
1p ordinary	Purchase	1,278	1.2980	GBP
1p ordinary	Purchase	1,089	1.2860	GBP
1p ordinary	Purchase	773	1.2794	GBP
1p ordinary	Purchase	503	1.2960	GBP
1p ordinary	Purchase	383	1.3020	GBP
1p ordinary	Purchase	354	1.2680	GBP
1p ordinary	Purchase	146	1.3040	GBP
1p ordinary	Purchase	91	1.2870	GBP
1p ordinary	Purchase	78	1.2700	GBP
1p ordinary	Purchase	65	1.2920	GBP
1p ordinary	Sale	206,554	1.2780	GBP
1p ordinary	Sale	65	1.2920	GBP
1p ordinary	Sale	26,081	1.2895	GBP
1p ordinary	Sale	19,225	1.2889	GBP
1p ordinary	Sale	17,138	1.2888	GBP
1p ordinary	Sale	16,834	1.2820	GBP
1p ordinary	Sale	16,093	1.2807	GBP
1p ordinary	Sale	15,942	1.2812	GBP
1p ordinary	Sale	8,712	1.2830	GBP
1p ordinary	Sale	6,289	1.2792	GBP
1p ordinary	Sale	5,185	1.2900	GBP
1p ordinary	Sale	5,042	1.2824	GBP
1p ordinary	Sale	4,657	1.2946	GBP
1p ordinary	Sale	2,799	1.2800	GBP
1p ordinary	Sale	2,429	1.2919	GBP
1p ordinary	Sale	2,321	1.2933	GBP
1p ordinary	Sale	2,243	1.2831	GBP
1p ordinary	Sale	2,215	1.2840	GBP
1p ordinary	Sale	1,916	1.2870	GBP
1p ordinary	Sale	1,713	1.2760	GBP
1p ordinary	Sale	1,469	1.2740	GBP
1p ordinary	Sale	1,278	1.2980	GBP
1p ordinary	Sale	1,112	1.2880	GBP
1p ordinary	Sale	1,107	1.2720	GBP
1p ordinary	Sale	1,089	1.2860	GBP
1p ordinary	Sale	503	1.2960	GBP
1p ordinary	Sale	466	1.2940	GBP
1p ordinary	Sale	383	1.3020	GBP
1p ordinary	Sale	354	1.2680	GBP
1p ordinary	Sale	146	1.3040	GBP
1p ordinary	Sale	78	1.2700	GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	16,552	1.2842 GBP
1p ordinary	SWAP	Increasing Long	70,062	1.2780 GBP
1p ordinary	SWAP	Increasing Long	14,197	1.2808 GBP
1p ordinary	SWAP	Increasing Long	15,942	1.2812 GBP
1p ordinary	SWAP	Increasing Long	407	1.2858 GBP
1p ordinary	SWAP	Increasing Long	17,138	1.2888 GBP
1p ordinary	SWAP	Increasing Long	19,225	1.2889 GBP
1p ordinary	SWAP	Increasing Long	23,062	1.2894 GBP
1p ordinary	SWAP	Increasing Long	2,095	1.2900 GBP
1p ordinary	SWAP	Increasing Long	655	1.2916 GBP
1p ordinary	SWAP	Decreasing Long	3,290	1.2773 GBP
1p ordinary	SWAP	Decreasing Long	105,853	1.2780 GBP
1p ordinary	SWAP	Decreasing Long	62,173	1.2781 GBP
1p ordinary	SWAP	Decreasing Long	847	1.2782 GBP
1p ordinary	SWAP	Decreasing Long	33,339	1.2784 GBP
1p ordinary	SWAP	Decreasing Long	21,242	1.2787 GBP
1p ordinary	SWAP	Decreasing Long	42,190	1.2790 GBP

1p ordinary	SWAP	Decreasing Long	28,420	1.2793 GBP
1p ordinary	SWAP	Decreasing Long	94,328	1.2797 GBP
1p ordinary	SWAP	Decreasing Long	67,269	1.2799 GBP
1p ordinary	SWAP	Decreasing Long	14,707	1.2816 GBP
1p ordinary	SWAP	Decreasing Long	3,305	1.2820 GBP
1p ordinary	SWAP	Decreasing Long	5,111	1.2836 GBP
1p ordinary	SWAP	Decreasing Long	543	1.2841 GBP
1p ordinary	SWAP	Decreasing Long	13,423	1.2851 GBP
1p ordinary	SWAP	Decreasing Long	2,675	1.2858 GBP
1p ordinary	SWAP	Decreasing Long	3,488	1.2867 GBP
1p ordinary	SWAP	Decreasing Long	339	1.2868 GBP
1p ordinary	SWAP	Decreasing Long	1,553	1.2871 GBP
1p ordinary	SWAP	Decreasing Long	614	1.2875 GBP
1p ordinary	CFD	Increasing Long	1,551	1.2780 GBP
1p ordinary	CFD	Decreasing Long	1	1.2900 GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) **Other dealings (including subscribing for new securities)**

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. **OTHER INFORMATION**

(a) **Indemnity and other dealings arrangements**

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:

NONE

(b) **Agreements, arrangements or understandings relating to options or derivatives**

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:

(i) the voting rights of any relevant securities under any option; or

(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:

NONE

(c) **Attachments**

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	03 Mar 2026

Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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