

**FORM 8.3
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

1. KEY INFORMATION

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	03 Mar 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,295,829	0.76%	3,728,528	1.23%
(2) Cash-settled derivatives:	3,139,158	1.03%	1,023,931	0.34%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	5,434,987	1.79%	4,752,459	1.56%

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	172,507	1.2561 GBP
1p ordinary	Purchase	125,035	1.2580 GBP
1p ordinary	Purchase	44,875	1.2567 GBP
1p ordinary	Purchase	22,790	1.2552 GBP
1p ordinary	Purchase	21,621	1.2480 GBP
1p ordinary	Purchase	19,309	1.2578 GBP
1p ordinary	Purchase	17,364	1.2453 GBP
1p ordinary	Purchase	15,496	1.2485 GBP

1p ordinary	Purchase	3,796	1.2557 GBP
1p ordinary	Purchase	2,725	1.2500 GBP
1p ordinary	Purchase	2,358	1.2600 GBP
1p ordinary	Purchase	1,896	1.2460 GBP
1p ordinary	Purchase	1,524	1.2520 GBP
1p ordinary	Purchase	1,202	1.2440 GBP
1p ordinary	Purchase	973	1.2700 GBP
1p ordinary	Purchase	694	1.2640 GBP
1p ordinary	Purchase	343	1.2540 GBP
1p ordinary	Purchase	342	1.2560 GBP
1p ordinary	Purchase	269	1.2420 GBP
1p ordinary	Purchase	256	1.2380 GBP
1p ordinary	Purchase	132	1.2360 GBP
1p ordinary	Purchase	66	1.2620 GBP
1p ordinary	Purchase	66	1.2300 GBP
1p ordinary	Purchase	49	1.2720 GBP
1p ordinary	Purchase	2	1.2599 GBP
1p ordinary	Sale	183,204	1.2580 GBP
1p ordinary	Sale	60,314	1.2476 GBP
1p ordinary	Sale	47,203	1.2578 GBP
1p ordinary	Sale	19,130	1.2446 GBP
1p ordinary	Sale	18,149	1.2438 GBP
1p ordinary	Sale	8,698	1.2543 GBP
1p ordinary	Sale	7,520	1.2542 GBP
1p ordinary	Sale	7,391	1.2498 GBP
1p ordinary	Sale	7,159	1.2399 GBP
1p ordinary	Sale	6,798	1.2520 GBP
1p ordinary	Sale	6,344	1.2529 GBP
1p ordinary	Sale	5,634	1.2425 GBP
1p ordinary	Sale	4,809	1.2579 GBP
1p ordinary	Sale	4,548	1.2485 GBP
1p ordinary	Sale	4,539	1.2560 GBP
1p ordinary	Sale	3,601	1.2456 GBP
1p ordinary	Sale	3,581	1.2470 GBP
1p ordinary	Sale	3,430	1.2499 GBP
1p ordinary	Sale	3,219	1.2603 GBP
1p ordinary	Sale	2,725	1.2500 GBP
1p ordinary	Sale	2,358	1.2600 GBP
1p ordinary	Sale	2,118	1.2424 GBP
1p ordinary	Sale	2,019	1.2528 GBP
1p ordinary	Sale	1,992	1.2510 GBP
1p ordinary	Sale	1,954	1.2490 GBP
1p ordinary	Sale	1,896	1.2460 GBP
1p ordinary	Sale	1,569	1.2568 GBP
1p ordinary	Sale	1,202	1.2440 GBP
1p ordinary	Sale	695	1.2480 GBP
1p ordinary	Sale	694	1.2640 GBP
1p ordinary	Sale	343	1.2540 GBP
1p ordinary	Sale	269	1.2420 GBP
1p ordinary	Sale	256	1.2380 GBP
1p ordinary	Sale	132	1.2360 GBP
1p ordinary	Sale	66	1.2620 GBP
1p ordinary	Sale	66	1.2300 GBP
1p ordinary	Sale	49	1.2720 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	18,002	1.2521 GBP
1p ordinary	SWAP	Increasing Long	21,934	1.2384 GBP
1p ordinary	SWAP	Increasing Long	18,149	1.2438 GBP
1p ordinary	SWAP	Increasing Long	19,130	1.2446 GBP
1p ordinary	SWAP	Increasing Long	3,981	1.2508 GBP
1p ordinary	SWAP	Increasing Long	511	1.2511 GBP
1p ordinary	SWAP	Increasing Long	1,505	1.2528 GBP
1p ordinary	SWAP	Increasing Long	8,698	1.2543 GBP
1p ordinary	SWAP	Increasing Long	27,204	1.2557 GBP
1p ordinary	SWAP	Increasing Long	1,569	1.2568 GBP
1p ordinary	SWAP	Increasing Long	15,087	1.2579 GBP
1p ordinary	SWAP	Increasing Long	7,814	1.2580 GBP
1n ordinary	SWAP	Increasing Long	9,124	1.2655 GBP

Instrument	Contract	Position	Quantity	Price
1p ordinary	SWAP	Decreasing Long	17,364	1.2453 GBP
1p ordinary	SWAP	Decreasing Long	223	1.2460 GBP
1p ordinary	SWAP	Decreasing Long	20,926	1.2480 GBP
1p ordinary	SWAP	Decreasing Long	15,496	1.2485 GBP
1p ordinary	SWAP	Decreasing Long	4,209	1.2495 GBP
1p ordinary	SWAP	Decreasing Long	697	1.2500 GBP
1p ordinary	SWAP	Decreasing Long	2,902	1.2506 GBP
1p ordinary	SWAP	Decreasing Long	11,278	1.2534 GBP
1p ordinary	SWAP	Decreasing Long	3,796	1.2557 GBP
1p ordinary	SWAP	Decreasing Long	11,289	1.2571 GBP
1p ordinary	SWAP	Decreasing Long	19,309	1.2578 GBP
1p ordinary	SWAP	Decreasing Long	154,878	1.2580 GBP
1p ordinary	SWAP	Decreasing Long	2,600	1.2586 GBP
1p ordinary	SWAP	Decreasing Long	973	1.2700 GBP
1p ordinary	CFD	Increasing Long	3,345	1.2528 GBP
1p ordinary	CFD	Decreasing Long	236	1.2400 GBP
1p ordinary	CFD	Decreasing Long	55,226	1.2581 GBP
1p ordinary	CFD	Decreasing Long	1	1.2600 GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) **Other dealings (including subscribing for new securities)**

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) **Indemnity and other dealings arrangements**

<p>Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:</p> <p style="text-align: center;">NONE</p>

(b) **Agreements, arrangements or understandings relating to options or derivatives**

<p>Details of any agreement, arrangement or understanding, formal or informal, between</p>
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<p>the person making the disclosure and any other person relating to:</p> <p>(i) the voting rights of any relevant securities under any option; or</p> <p>(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:</p>
NONE

(c) **Attachments**

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	04 Mar 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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