

4 March 2026

**Melrose Industries PLC (the "Company")**

**Notification of Transactions of Persons Discharging Managerial Responsibility in accordance with Article 19(1) of the Market Abuse Regulation (2014/596/EU) ("MAR")**

The Company announces that it has been informed that Chris Grigg, Non-executive Chair, and his wife Fiona Grigg jointly purchased 17,901 Ordinary Shares of £0.001 in the Company (the "**Shares**") on 4 March 2026 at a price of 539.52 pence per Share. Following this transaction, Mr Grigg and his wife jointly hold an interest of 63,637 Shares, representing approximately 0.005% of the issued share capital of the Company (excluding treasury shares).

**Enquiries:**

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**Notification of Transactions of Persons Discharging Managerial Responsibility in accordance with Article 19(1) of MAR**

<b>1.</b>	<b>Details of PDMR / person closely associated with them ("PCA")</b>					
a)	Name of natural person	Chris Grigg & Fiona Grigg				
<b>2.</b>	<b>Reason for the notification</b>					
a)	Position / status	Non-executive Chair				
b)	Initial notification / amendment	Initial Notification				
<b>3.</b>	<b>Details of the issuer</b>					
a)	Full name of the entity	Melrose Industries PLC				
b)	Legal Entity Identifier code	213800RGNXXZY2M7TR85				
<b>4.</b>	<b>Details of the transaction(s)</b>					
a)	Description of the financial instrument, type of instrument	Ordinary shares of £0.001 each				
b)	Identification Code	GB00BNGDN821				
c)	Nature of the transaction	Acquisition of ordinary shares of £0.001 each				
d)	Currency	GBP - British Pound				
e)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price</th> <th>Volume</th> </tr> </thead> <tbody> <tr> <td>GBP 5.3952</td> <td>17,901</td> </tr> </tbody> </table>	Price	Volume	GBP 5.3952	17,901
Price	Volume					
GBP 5.3952	17,901					
f)	Aggregated information					
	- Aggregated volume	17,901				
	- Price	GBP 96,579.48				
g)	Date of the transaction	4 March 2026				
h)	Place of the transaction	London Stock Exchange				

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