

**FORM 8.3  
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY  
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR  
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

**1. KEY INFORMATION**

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	04 Mar 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

**2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE**

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,268,912	0.75%	3,613,473	1.19%
(2) Cash-settled derivatives:	3,051,323	1.00%	1,006,612	0.33%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
<b>TOTAL:</b>	<b>5,320,235</b>	<b>1.75%</b>	<b>4,620,085</b>	<b>1.52%</b>

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

**3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE**

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	183,736	1.2940 GBP
1p ordinary	Purchase	79,489	1.2879 GBP
1p ordinary	Purchase	49,278	1.2822 GBP
1p ordinary	Purchase	22,751	1.2831 GBP
1p ordinary	Purchase	20,892	1.2937 GBP
1p ordinary	Purchase	17,175	1.2876 GBP
1p ordinary	Purchase	12,440	1.2858 GBP
1p ordinary	Purchase	12,177	1.2911 GBP

1p ordinary	Purchase	7,734	1,2796 GBP
1p ordinary	Purchase	7,274	1,2813 GBP
1p ordinary	Purchase	1,500	1,2639 GBP
1p ordinary	Purchase	1,405	1,2844 GBP
1p ordinary	Purchase	1,221	1,2839 GBP
1p ordinary	Purchase	519	1,2840 GBP
1p ordinary	Purchase	480	1,2800 GBP
1p ordinary	Purchase	321	1,2920 GBP
1p ordinary	Purchase	132	1,2880 GBP
1p ordinary	Purchase	116	1,2900 GBP
1p ordinary	Purchase	80	1,2946 GBP
1p ordinary	Purchase	59	1,2820 GBP
1p ordinary	Purchase	52	1,2860 GBP
1p ordinary	Purchase	37	1,2960 GBP
1p ordinary	Purchase	7	1,2980 GBP
1p ordinary	Sale	108,031	1,2906 GBP
1p ordinary	Sale	93,609	1,2940 GBP
1p ordinary	Sale	43,208	1,2813 GBP
1p ordinary	Sale	28,296	1,2700 GBP
1p ordinary	Sale	20,726	1,2883 GBP
1p ordinary	Sale	16,443	1,2802 GBP
1p ordinary	Sale	6,508	1,2858 GBP
1p ordinary	Sale	2,223	1,2870 GBP
1p ordinary	Sale	2,038	1,2867 GBP
1p ordinary	Sale	1,950	1,2792 GBP
1p ordinary	Sale	1,753	1,2840 GBP
1p ordinary	Sale	1,344	1,2639 GBP
1p ordinary	Sale	1,298	1,2920 GBP
1p ordinary	Sale	1,144	1,2910 GBP
1p ordinary	Sale	1,100	1,2743 GBP
1p ordinary	Sale	480	1,2800 GBP
1p ordinary	Sale	183	1,2735 GBP
1p ordinary	Sale	132	1,2880 GBP
1p ordinary	Sale	116	1,2900 GBP
1p ordinary	Sale	59	1,2820 GBP
1p ordinary	Sale	52	1,2860 GBP
1p ordinary	Sale	37	1,2960 GBP
1p ordinary	Sale	7	1,2980 GBP

**(b) Cash-settled derivative transactions**

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	1,344	1.2639 GBP
1p ordinary	SWAP	Increasing Long	28,296	1.2700 GBP
1p ordinary	SWAP	Increasing Long	8,528	1.2800 GBP
1p ordinary	SWAP	Increasing Long	16,443	1.2802 GBP
1p ordinary	SWAP	Increasing Long	34,680	1.2816 GBP
1p ordinary	SWAP	Increasing Long	673	1.2849 GBP
1p ordinary	SWAP	Increasing Long	5,065	1.2871 GBP
1p ordinary	SWAP	Increasing Long	1,365	1.2875 GBP
1p ordinary	SWAP	Increasing Long	20,726	1.2883 GBP
1p ordinary	SWAP	Increasing Long	16,045	1.2899 GBP
1p ordinary	SWAP	Increasing Long	2,299	1.2939 GBP
1p ordinary	SWAP	Decreasing Long	10,202	1.2730 GBP
1p ordinary	SWAP	Decreasing Long	1,659	1.2760 GBP
1p ordinary	SWAP	Decreasing Long	7,734	1.2796 GBP
1p ordinary	SWAP	Decreasing Long	7,274	1.2813 GBP
1p ordinary	SWAP	Decreasing Long	22,751	1.2831 GBP
1p ordinary	SWAP	Decreasing Long	11,085	1.2858 GBP
1p ordinary	SWAP	Decreasing Long	1,528	1.2880 GBP
1p ordinary	SWAP	Decreasing Long	43,619	1.2883 GBP
1p ordinary	SWAP	Decreasing Long	1,097	1.2888 GBP
1p ordinary	SWAP	Decreasing Long	716	1.2901 GBP

					GBP
1p ordinary	SWAP	Decreasing Long	12,177	1.2911	GBP
1p ordinary	SWAP	Decreasing Long	11,359	1.2938	GBP
1p ordinary	SWAP	Decreasing Long	85,171	1.2940	GBP
1p ordinary	SWAP	Decreasing Long	80	1.2945	GBP
1p ordinary	SWAP	Decreasing Long	301	1.2960	GBP
1p ordinary	SWAP	Decreasing Long	84	1.2961	GBP
1p ordinary	CFD	Increasing Long	10,857	1.2872	GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) **Other dealings (including subscribing for new securities)**

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

**4. OTHER INFORMATION**

(a) **Indemnity and other dealings arrangements**

<p>Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:</p>
<b>NONE</b>

(b) **Agreements, arrangements or understandings relating to options or derivatives**

<p>Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:</p> <p>(i) the voting rights of any relevant securities under any option; or</p> <p>(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:</p>
<b>NONE</b>

(c) **Attachments**

Is a Supplemental Form 8 (Open Positions) attached?	<b>NO</b>
Date of disclosure:	<b>05 Mar 2026</b>
Contact name:	<b>Large Holdings Regulatory Operations</b>
Telephone number:	<b>020 3134 7213</b>

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