

**FORM 8.3
 PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
 MORE**

Rule 8.3 of the Takeover Code (the "Code")

1. KEY INFORMATION

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	05 Mar 2026
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,231,226	0.74%	3,542,251	1.18%
(2) Cash-settled derivatives:	2,991,728	0.99%	969,369	0.32%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	5,222,954	1.73%	4,511,620	1.50%

(b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	225,773	1.3220 GBP
1p ordinary	Purchase	52,086	1.3269 GBP
1p ordinary	Purchase	27,402	1.3069 GBP
1p ordinary	Purchase	21,443	1.3066 GBP
1p ordinary	Purchase	18,251	1.3188 GBP
1p ordinary	Purchase	11,901	1.3340 GBP
1p ordinary	Purchase	6,199	1.3155 GBP
1p ordinary	Purchase	3,437	1.3245 GBP

1p ordinary	Purchase	1,467	1.3240 GBP
1p ordinary	Purchase	1,446	1.3040 GBP
1p ordinary	Purchase	1,201	1.3241 GBP
1p ordinary	Purchase	1,098	1.3349 GBP
1p ordinary	Purchase	838	1.3080 GBP
1p ordinary	Purchase	678	1.3360 GBP
1p ordinary	Purchase	578	1.3160 GBP
1p ordinary	Purchase	563	1.3060 GBP
1p ordinary	Purchase	557	1.3300 GBP
1p ordinary	Purchase	546	1.3400 GBP
1p ordinary	Purchase	347	1.3320 GBP
1p ordinary	Purchase	282	1.3180 GBP
1p ordinary	Purchase	264	1.3010 GBP
1p ordinary	Purchase	252	1.3140 GBP
1p ordinary	Purchase	240	1.3000 GBP
1p ordinary	Purchase	164	1.3100 GBP
1p ordinary	Purchase	38	1.3410 GBP
1p ordinary	Purchase	38	1.3380 GBP
1p ordinary	Purchase	28	1.3310 GBP
1p ordinary	Sale	129,686	1.3220 GBP
1p ordinary	Sale	33,017	1.3226 GBP
1p ordinary	Sale	21,584	1.3215 GBP
1p ordinary	Sale	19,937	1.3020 GBP
1p ordinary	Sale	17,299	1.3301 GBP
1p ordinary	Sale	14,507	1.3263 GBP
1p ordinary	Sale	14,014	1.3202 GBP
1p ordinary	Sale	13,487	1.3115 GBP
1p ordinary	Sale	8,337	1.3292 GBP
1p ordinary	Sale	8,178	1.3240 GBP
1p ordinary	Sale	8,164	1.3221 GBP
1p ordinary	Sale	7,539	1.3070 GBP
1p ordinary	Sale	6,560	1.3265 GBP
1p ordinary	Sale	5,416	1.3281 GBP
1p ordinary	Sale	5,384	1.3245 GBP
1p ordinary	Sale	5,221	1.3200 GBP
1p ordinary	Sale	4,320	1.3161 GBP
1p ordinary	Sale	4,307	1.3247 GBP
1p ordinary	Sale	3,105	1.3299 GBP
1p ordinary	Sale	2,675	1.3320 GBP
1p ordinary	Sale	2,122	1.3272 GBP
1p ordinary	Sale	1,446	1.3040 GBP
1p ordinary	Sale	909	1.3340 GBP
1p ordinary	Sale	893	1.3235 GBP
1p ordinary	Sale	838	1.3080 GBP
1p ordinary	Sale	678	1.3360 GBP
1p ordinary	Sale	578	1.3160 GBP
1p ordinary	Sale	563	1.3060 GBP
1p ordinary	Sale	557	1.3300 GBP
1p ordinary	Sale	546	1.3400 GBP
1p ordinary	Sale	414	1.3260 GBP
1p ordinary	Sale	282	1.3180 GBP
1p ordinary	Sale	264	1.3010 GBP
1p ordinary	Sale	252	1.3140 GBP
1p ordinary	Sale	192	1.3000 GBP
1p ordinary	Sale	164	1.3100 GBP
1p ordinary	Sale	42	1.3383 GBP
1p ordinary	Sale	38	1.3410 GBP
1p ordinary	Sale	38	1.3380 GBP
1p ordinary	Sale	28	1.3310 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	11	1.2800 GBP
1p ordinary	SWAP	Increasing Long	19,937	1.3020 GBP
1p ordinary	SWAP	Increasing Long	13,487	1.3115 GBP
1p ordinary	SWAP	Increasing Long	933	1.3200 GBP
1p ordinary	SWAP	Increasing Long	21,573	1.3216 GBP
1p ordinary	SWAP	Increasing Long	9,897	1.3219 GBP
1p ordinary	SWAP	Increasing Long	7,389	1.3220 GBP
1p ordinary	SWAP	Increasing Long	3,594	1.3239 GBP
1p ordinary	SWAP	Increasing Long	3,374	1.3260 GBP
1p ordinary	SWAP	Increasing Long	10,999	1.3271 GBP

1p ordinary	SWAP	Increasing Long	8,337	1.3292 GBP
1p ordinary	SWAP	Increasing Long	3,105	1.3299 GBP
1p ordinary	SWAP	Increasing Long	17,299	1.3301 GBP
1p ordinary	SWAP	Increasing Long	42	1.3382 GBP
1p ordinary	SWAP	Decreasing Long	1,060	1.3060 GBP
1p ordinary	SWAP	Decreasing Long	14,485	1.3065 GBP
1p ordinary	SWAP	Decreasing Long	11,857	1.3073 GBP
1p ordinary	SWAP	Decreasing Long	9,200	1.3147 GBP
1p ordinary	SWAP	Decreasing Long	6,199	1.3155 GBP
1p ordinary	SWAP	Decreasing Long	2,432	1.3178 GBP
1p ordinary	SWAP	Decreasing Long	6,572	1.3198 GBP
1p ordinary	SWAP	Decreasing Long	97,118	1.3220 GBP
1p ordinary	SWAP	Decreasing Long	3,437	1.3245 GBP
1p ordinary	SWAP	Decreasing Long	1,300	1.3280 GBP
1p ordinary	SWAP	Decreasing Long	10,992	1.3340 GBP
1p ordinary	SWAP	Decreasing Long	1,098	1.3349 GBP
1p ordinary	CFD	Increasing Long	19,409	1.3256 GBP
1p ordinary	CFD	Increasing Long	4,012	1.3259 GBP

(c) **Stock-settled derivative transactions (including options)**

(i) **Writing, selling, purchasing or varying**

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) **Exercise**

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) **Other dealings (including subscribing for new securities)**

Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) **Indemnity and other dealings arrangements**

<p>Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:</p>
<p>NONE</p>

(b) **Agreements, arrangements or understandings relating to options or derivatives**

<p>Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to:</p>

(i) the voting rights of any relevant securities under any option; or
(ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:

NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	06 Mar 2026
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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