

**PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY  
 A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR MORE  
 Rule 8.3 of the Takeover Code (the "Code")**

**1. KEY INFORMATION**

<b>(a) Full name of discloser:</b>	Quilter PLC (and subsidiaries)
<b>(b) Owner or controller of interests and short positions disclosed, if different from 1(a):</b> <i>The naming of nominee or vehicle companies is insufficient. For a trust, the trustee(s), settlor and beneficiaries must be named.</i>	
<b>(c) Name of offeror/offeree in relation to whose relevant securities this form relates:</b> <i>Use a separate form for each offeror/offeree</i>	British Land Company plc
<b>(d) If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:</b>	
<b>(e) Date position held/dealing undertaken:</b> <i>For an opening position disclosure, state the latest practicable date prior to the disclosure</i>	10/03/2026
<b>(f) In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?</b> <i>If it is a cash offer or possible cash offer, state "N/A"</i>	No

**2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE**

*If there are positions or rights to subscribe to disclose in more than one class of relevant securities of the offeror or offeree named in 1(c), copy table 2(a) or (b) (as appropriate) for each additional class of relevant security.*

**(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing (if any)**

Class of relevant security:	25p ordinary			
	Interests		Short positions	
	Number	%	Number	%
<b>(1) Relevant securities owned and/or controlled:</b>	12,166,247	1.20		
<b>(2) Cash-settled derivatives:</b>				
<b>(3) Stock-settled derivatives (including options) and agreements to purchase/sell:</b>				
<b>TOTAL:</b>	12,166,247	1.20		

*All interests and all short positions should be disclosed.*

*Details of any open stock-settled derivative positions (including traded options), or agreements to purchase or sell relevant securities, should be given on a Supplemental Form 8 (Open Positions).*

**(b) Rights to subscribe for new securities (including directors' and other employee options)**

<b>Class of relevant security in relation to</b>	
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which subscription right exists:	
Details, including nature of the rights concerned and relevant percentages:	

### 3. DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

Where there have been dealings in more than one class of relevant securities of the offeror or offeree named in 1(c), copy table 3(a), (b), (c) or (d) (as appropriate) for each additional class of relevant security dealt in.

The currency of all prices and other monetary amounts should be stated.

#### (a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
25p ordinary	Sale	2,129,475	3.73
25p ordinary	Sale	12,805	3.73
25p ordinary	Sale	7,850	3.73
25p ordinary	Sale	3,250	3.71
25p ordinary	Sale	3,085	3.73
25p ordinary	Sale	3,085	3.73
25p ordinary	Sale	2,885	3.73
25p ordinary	Sale	2,355	3.73
25p ordinary	Sale	2,330	3.73
25p ordinary	Sale	2,155	3.73
25p ordinary	Sale	2,145	3.73
25p ordinary	Sale	2,040	3.73
25p ordinary	Sale	2,015	3.73
25p ordinary	Sale	1,930	3.73
25p ordinary	Sale	1,745	3.73
25p ordinary	Sale	1,590	3.73
25p ordinary	Sale	1,580	3.73
25p ordinary	Sale	1,535	3.73
25p ordinary	Sale	1,490	3.73
25p ordinary	Sale	1,460	3.73
25p ordinary	Sale	1,460	3.73
25p ordinary	Sale	1,460	3.73
25p ordinary	Sale	1,350	3.73
25p ordinary	Sale	1,305	3.73
25p ordinary	Sale	1,270	3.73
25p ordinary	Sale	1,259	3.73
25p ordinary	Sale	1,232	3.73
25p ordinary	Sale	1,215	3.73
25p ordinary	Sale	1,210	3.73
25p ordinary	Sale	1,200	3.73
25p ordinary	Sale	1,170	3.73
25p ordinary	Sale	1,125	3.73
25p ordinary	Sale	1,115	3.73
25p ordinary	Sale	1,110	3.73
25p ordinary	Sale	1,075	3.73
25p ordinary	Sale	1,070	3.73
25p ordinary	Sale	1,065	3.73
25p ordinary	Sale	1,040	3.73
25p ordinary	Sale	1,030	3.73
25p ordinary	Sale	1,005	3.73
25p ordinary	Sale	1,000	3.73
25p ordinary	Sale	1,000	3.73
25p ordinary	Sale	987	3.73
25p ordinary	Sale	984	3.71
25p ordinary	Sale	979	3.73
25p ordinary	Sale	960	3.73
25p ordinary	Sale	955	3.73
25p ordinary	Sale	950	3.73
25p ordinary	Sale	920	3.73
25p ordinary	Sale	915	3.73
25p ordinary	Sale	905	3.73
25p ordinary	Sale	870	3.73
25p ordinary	Sale	865	3.73
25p ordinary	Sale	865	3.71
25p ordinary	Sale	846	3.71
25p ordinary	Sale	845	3.73
25p ordinary	Sale	840	3.73
25p ordinary	Sale	835	3.73

25p ordinary	Sale	815	3.73
25p ordinary	Sale	815	3.73
25p ordinary	Sale	800	3.73
25p ordinary	Sale	790	3.73
25p ordinary	Sale	760	3.73
25p ordinary	Sale	755	3.73
25p ordinary	Sale	750	3.73
25p ordinary	Sale	748	3.71
25p ordinary	Sale	740	3.73
25p ordinary	Sale	740	3.73
25p ordinary	Sale	740	3.73
25p ordinary	Sale	735	3.73
25p ordinary	Sale	730	3.71
25p ordinary	Sale	720	3.73
25p ordinary	Sale	720	3.73
25p ordinary	Sale	710	3.71
25p ordinary	Sale	683	3.71
25p ordinary	Sale	680	3.73
25p ordinary	Sale	680	3.73
25p ordinary	Sale	675	3.73
25p ordinary	Sale	670	3.73
25p ordinary	Sale	665	3.73
25p ordinary	Sale	660	3.73
25p ordinary	Sale	655	3.73
25p ordinary	Sale	635	3.73
25p ordinary	Sale	630	3.73
25p ordinary	Sale	630	3.73
25p ordinary	Sale	630	3.73
25p ordinary	Sale	630	3.73
25p ordinary	Sale	625	3.73
25p ordinary	Sale	615	3.73
25p ordinary	Sale	615	3.71
25p ordinary	Sale	600	3.71
25p ordinary	Sale	600	3.73
25p ordinary	Sale	595	3.73
25p ordinary	Sale	595	3.73
25p ordinary	Sale	590	3.73
25p ordinary	Sale	585	3.73
25p ordinary	Sale	575	3.73
25p ordinary	Sale	570	3.73
25p ordinary	Sale	570	3.73
25p ordinary	Sale	565	3.71
25p ordinary	Sale	560	3.73
25p ordinary	Sale	560	3.73
25p ordinary	Sale	555	3.73
25p ordinary	Sale	535	3.73
25p ordinary	Sale	535	3.73
25p ordinary	Sale	535	3.73
25p ordinary	Sale	530	3.73
25p ordinary	Sale	530	3.73
25p ordinary	Sale	525	3.73
25p ordinary	Sale	520	3.73
25p ordinary	Sale	520	3.73
25p ordinary	Sale	515	3.73
25p ordinary	Sale	515	3.73
25p ordinary	Sale	510	3.73
25p ordinary	Sale	495	3.73
25p ordinary	Sale	490	3.73
25p ordinary	Sale	485	3.73
25p ordinary	Sale	480	3.73
25p ordinary	Sale	475	3.73
25p ordinary	Sale	465	3.71
25p ordinary	Sale	465	3.73
25p ordinary	Sale	460	3.73
25p ordinary	Sale	460	3.73
25p ordinary	Sale	450	3.73
25p ordinary	Sale	445	3.73
25p ordinary	Sale	445	3.73
25p ordinary	Sale	435	3.73
25p ordinary	Sale	435	3.73
25p ordinary	Sale	430	3.73
25p ordinary	Sale	425	3.73
25p ordinary	Sale	425	3.73
25p ordinary	Sale	423	3.71
25p ordinary	Sale	420	3.73
25p ordinary	Sale	415	3.73
25p ordinary	Sale	410	3.73

25p ordinary	Sale	410	3.73
25p ordinary	Sale	405	3.73
25p ordinary	Sale	405	3.73
25p ordinary	Sale	400	3.73
25p ordinary	Sale	400	3.73
25p ordinary	Sale	395	3.73
25p ordinary	Sale	390	3.73
25p ordinary	Sale	390	3.73
25p ordinary	Sale	390	3.73
25p ordinary	Sale	370	3.73
25p ordinary	Sale	365	3.73
25p ordinary	Sale	361	3.71
25p ordinary	Sale	355	3.73
25p ordinary	Sale	350	3.73
25p ordinary	Sale	345	3.73
25p ordinary	Sale	345	3.73
25p ordinary	Sale	345	3.73
25p ordinary	Sale	335	3.71
25p ordinary	Sale	335	3.73
25p ordinary	Sale	330	3.73
25p ordinary	Sale	315	3.73
25p ordinary	Sale	310	3.73
25p ordinary	Sale	310	3.73
25p ordinary	Sale	305	3.73
25p ordinary	Sale	305	3.71
25p ordinary	Sale	305	3.73
25p ordinary	Sale	305	3.73
25p ordinary	Sale	305	3.73
25p ordinary	Sale	300	3.73
25p ordinary	Sale	300	3.73
25p ordinary	Sale	295	3.73
25p ordinary	Sale	295	3.73
25p ordinary	Sale	290	3.73
25p ordinary	Sale	290	3.73
25p ordinary	Sale	285	3.73
25p ordinary	Sale	280	3.73
25p ordinary	Sale	275	3.73
25p ordinary	Sale	275	3.73
25p ordinary	Sale	274	3.71
25p ordinary	Sale	270	3.73
25p ordinary	Sale	270	3.73
25p ordinary	Sale	270	3.73
25p ordinary	Sale	270	3.73
25p ordinary	Sale	270	3.73
25p ordinary	Sale	265	3.73
25p ordinary	Sale	265	3.73
25p ordinary	Sale	265	3.73
25p ordinary	Sale	265	3.73
25p ordinary	Sale	260	3.73
25p ordinary	Sale	260	3.73
25p ordinary	Sale	260	3.73
25p ordinary	Sale	255	3.73
25p ordinary	Sale	255	3.73
25p ordinary	Sale	250	3.73
25p ordinary	Sale	250	3.73
25p ordinary	Sale	240	3.73
25p ordinary	Sale	235	3.73
25p ordinary	Sale	230	3.73
25p ordinary	Sale	230	3.73
25p ordinary	Sale	210	3.73
25p ordinary	Sale	200	3.71
25p ordinary	Sale	195	3.73
25p ordinary	Sale	195	3.73
25p ordinary	Sale	186	3.71
25p ordinary	Sale	166	3.73
25p ordinary	Sale	165	3.73
25p ordinary	Sale	160	3.73
25p ordinary	Sale	155	3.73
25p ordinary	Sale	155	3.73
25p ordinary	Sale	130	3.73
25p ordinary	Sale	125	3.73
25p ordinary	Sale	119	3.71
25p ordinary	Sale	100	3.71
25p ordinary	Sale	75	3.73

(b) Cash-settled derivative transactions

Class of relevant security	Product description e.g. CFD	Nature of dealing e.g. opening/closing a long/short position, increasing/reducing a long/short position	Number of reference securities	Price per unit

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

Class of relevant security	Product description e.g. call option	Writing, purchasing, selling, varying etc.	Number of securities to which option relates	Exercise price per unit	Type e.g. American, European etc.	Expiry date	Option money paid/received per unit

(ii) Exercise

Class of relevant security	Product description e.g. call option	Exercising/exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant security	Nature of dealing e.g. subscription, conversion	Details	Price per unit (if applicable)

4. OTHER INFORMATION

(a) Indemnity and other dealing arrangements

<p>Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the person making the disclosure and any party to the offer or any person acting in concert with a party to the offer: <i>Irrevocable commitments and letters of intent should not be included. If there are no such agreements, arrangements or understandings, state "none"</i></p>
None

(b) Agreements, arrangements or understandings relating to options or derivatives

<p>Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to: (i) the voting rights of any relevant securities under any option; or (ii) the voting rights or future acquisition or disposal of any relevant securities to which any derivative is referenced: <i>If there are no such agreements, arrangements or understandings, state "none"</i></p>
None

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
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<b>Date of disclosure:</b>	<b>11<sup>th</sup> March 2026</b>
<b>Contact name:</b>	<b>Henry Nevin</b>
<b>Telephone number*:</b>	<b>+44 (0)207 150 4209</b>

*Public disclosures under Rule 8 of the Code must be made to a Regulatory Information Service.*

*The Panel's Market Surveillance Unit is available for consultation in relation to the Code's disclosure requirements on +44 (0)20 7638 0129.*

*\*If the discloser is a natural person, a telephone number does not need to be included, provided contact information has been provided to the Panel's Market Surveillance Unit.*

*The Code can be viewed on the Panel's website at [www.thetakeoverpanel.org.uk](http://www.thetakeoverpanel.org.uk).*

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