

18 March 2026

**HSBC Holdings plc**  
**Pam Kaur speaks at Investor Conference**

Pam Kaur, Group Chief Financial Officer of HSBC Holdings plc, is speaking today at the Morgan Stanley European Financials Conference in London.

A webcast replay will be available later today at: <https://www.hsbc.com/investors/results-and-announcements/investor-events-and-presentations>.

**Note to editors:**

**HSBC Holdings plc**

HSBC Holdings plc, the parent company of HSBC, is headquartered in London. HSBC serves customers worldwide from offices in 56 countries and territories. With assets of US 3,233bn at 31 December 2025, HSBC is one of the world's largest banking and financial services organisations.

*ends/all*

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact [ms@seg.com](mailto:ms@seg.com) or visit [www.ms.com](http://www.ms.com).

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

MSCQVLBFQXLBBX