RNS Number : 2949Y
Melrose Industries PLC
26 March 2026

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Melrose Industries PLC (the "Company")

Notification of Transactions of Persons Discharging Managerial Responsibility

The Company announces that it has been informed that Matthew Gregory, Chief Financial Officer, purchased 46,702 Ordinary Shares of £0.001 in the Company (the "**Shares**") on 25 March 2026 at a price of 502.47 pence per Share. These shares were purchased pursuant to a determination of the Remuneration Committee on 25 February 2026 (made in accordance with the terms of the bonus deferral scheme in the Directors' Remuneration Policy) that 50% of the 2025 annual bonus (post-tax) awarded to Mr Gregory would be required to be deferred into Shares of the Company.

Following this transaction, Mr Gregory now holds an interest of 109,981 Shares, representing approximately 0.0088% of the issued share capital of the Company (excluding treasury shares).

The notification of dealing form can be found below. The relevant disclosures set out below are provided in accordance with Article 19 of the Market Abuse Regulation (EU) 596/214 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018.

Enquiries:

Investor Relations: Mat Wootton	+44 (0) 7483 961 233, mat.wootton@melroseplc.net
Media: Simon Sporborg, Tom Pigott	+44 (0) 207 404 5959, melrose@brunswickgroup.com

Notification of Transactions of Persons Discharging Managerial Responsibility in accordance with Article 19(1) of MAR

1.	**Details of PDMR / person closely associated with them ("PCA")**	
a)	Name of natural person	Matthew Gregory
2.	**Reason for the notification**	
a)	Position / status	Chief Financial Officer
b)	Initial notification / amendment	Initial Notification
3.	**Details of the issuer**	
a)	Full name of the entity	Melrose Industries PLC
b)	Legal Entity Identifier code	213800RGNXXZY2M7TR85
4.	**Details of the transaction(s)**	
a)	Description of the financial instrument, type of instrument	Ordinary shares of £0.001 each
b)	Identification Code	GB00BNGDN821
c)	Nature of the transaction	Acquisition of ordinary shares of £0.001 pence each
d)	Currency	GBP - British Pound
e)	Price(s) and volume(s)	Price: GBP 5.0247; Volume: 46,702
f)	Aggregated information - Aggregated volume - Price	 46,702 GBP 234,663.54
g)	Date of the transaction	25 March 2026
h)	Place of the transaction	London Stock Exchange

END

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