

13<sup>th</sup> April 2026

**Melrose Industries PLC**  
("Melrose" or the "Company")  
**Transaction in Own Shares**

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Merrill Lynch International ("MLI") in the period from 1<sup>st</sup> April 2026 to 2<sup>nd</sup> April 2026.

| Date          | Venue | Volume-weighted average price (p) | Aggregated volume | Lowest price per share (pence) | Highest price per share (p) |
|---------------|-------|-----------------------------------|-------------------|--------------------------------|-----------------------------|
| 7 April 2026  | XLON  | 514.6103                          | 60,000            | 507.2000                       | 530.8000                    |
| 9 April 2026  | XLON  | 537.6465                          | 60,000            | 534.4000                       | 542.8000                    |
| 10 April 2026 | XLON  | 529.9456                          | 60,000            | 524.8000                       | 534.8000                    |

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 63,102,693 ordinary shares in treasury and has 1,248,372,628 ordinary shares in issue (excluding treasury shares).

**Individual Transactions**

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by the MLI on behalf of the Company as part of the buyback programme is attached to this announcement.

[http://www.ms-pdf.londonstockexchange.com/ms/0766A\\_1-2026-4-10.pdf](http://www.ms-pdf.londonstockexchange.com/ms/0766A_1-2026-4-10.pdf)

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