

27th April 2026

Melrose Industries PLC
("Melrose" or the "Company")
Transaction in Own Shares

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Merrill Lynch International ("MLI") in the period from 20th April 2026 to 24th April 2026.

Date	Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (pence)	Highest price per share (p)
20 April 2026	XLON	554.6023	56,000	546.8000	557.4000
21 April 2026	XLON	542.5244	57,000	532.4000	559.8000
22 April 2026	XLON	505.5580	60,000	498.1000	522.2000
23 April 2026	XLON	504.6779	64,386	495.7000	512.8000
24 April 2026	XLON	502.6364	63,000	495.1000	506.4000

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 63,687,214 ordinary shares in treasury and has 1,247,788,107 ordinary shares in issue (excluding treasury shares).

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by the MLI on behalf of the Company as part of the buyback programme is attached to this announcement.

http://www.ms-pdf.londonstockexchange.com/ms/9965B_1-2026-4-26.pdf

For further information please contact:

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Company Secretary

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